

CITY OF LITTLE ROCK



2016 Budget Workshop
November 24, 2015

2016 BUDGET RECOMMENDATIONS

- Maintain increased funding for staffing, services and programs per the 5/8-Cent Operating Sales Tax commitment
 - Continue to fill Police Department vacant uniform and 911/311 call taker positions
 - Include funding to maintain twenty-seven (27) Police positions previously funded by grants
 - Maintain twelve (12) Fire Fighters added for West Little Rock Station
 - Maintain funding to retain eighteen (18) Fire positions previously funded by grants

2016 BUDGET RECOMMENDATIONS

- Maintain increased funding for staffing, services and programs per the 5/8-Cent Operating Sales Tax commitment continued:
 - Code enforcement, animal services, parks and recreation, and Zoo positions were added previously in accordance with the 5/8-Cent Operating Tax commitment. Funding is continued in the 2016 budget recommendation.

2016 BUDGET RECOMMENDATIONS

- Maintain increased funding for staffing, services and programs per the 5/8-Cent Operating Sales Tax commitment continued:
 - Neighborhood Based/Community Initiatives funding of \$5.5 million
 - Funding for street light operations and maintenance of \$700,000
 - Funding for building maintenance special project of \$975,000 (an increase of \$750,000 from funding level prior to new sales tax)

2016 BUDGET RECOMMENDATIONS

- Maintain increased funding for staffing, services and programs per the 5/8-Cent Operating Sales Tax commitment continued:
 - Funding for Neighborhood Resource Center operations, including re-established centers at Wright Avenue, Baseline, and Oak Forest is included in the Housing and Neighborhood Programs Department budget
 - Continue special project transfer for annual fleet replacement allocation - \$850,000
 - Continue funding for new transit routes to serve John Barrow and Pulaski Tech (included in Rock Region Metro funding allocation)

2016 BUDGET RECOMMENDATIONS

- Continue funding to Pulaski County for operation of the regional jail of approximately \$1.8 million
- Increased funding for Weed Lot Maintenance
- Continue Board and Secure funding for residential and commercial buildings
- Continue funding for Neighborhood Challenge Grant

2016 BUDGET

OTHER RECOMMENDATIONS

- Provide funding for contractual salary increases at 2.5% for FOP, IAFF, and AFSCME personnel (contract negotiations are still in progress)
- Provide funding for 2.5% merit based salary increases for non-uniform, non-union employees

2016 BUDGET RECOMMENDATIONS

- New funding for a Pilot Housing Rehabilitation program
- New funding for a Public Service Announcement program
- New funding for operation of the West Central Community Center for July - December of 2016 is included in the Parks and Recreation Department Budget

2016 BUDGET RECOMMENDATIONS

- New funding for operation of the Pankey Police Substation
- New funding for grant match for salaries, uniforms, and equipment for fifteen (15) new COPS Officers
- Maintain funding for operation of Jericho Way Homeless Day Resource Center in partnership with North Little Rock

2016 BUDGET

General Fund Revenues

2016 REVENUE ASSUMPTIONS FROM ANTICIPATED 2015 YEAR-END RESULTS

- County Sales Tax – 2.25% increase
- City Sales Tax – 2.25% increase
- Assessed Valuation – 3.6% increase, including Act 9 revenue and dedicated pension tax levies
- Business Licenses – slight decrease of less than 1% (Implementation of on-line renewals should reduce late fees. No rate increase.)
- Building and related permits – slight increase of 1%

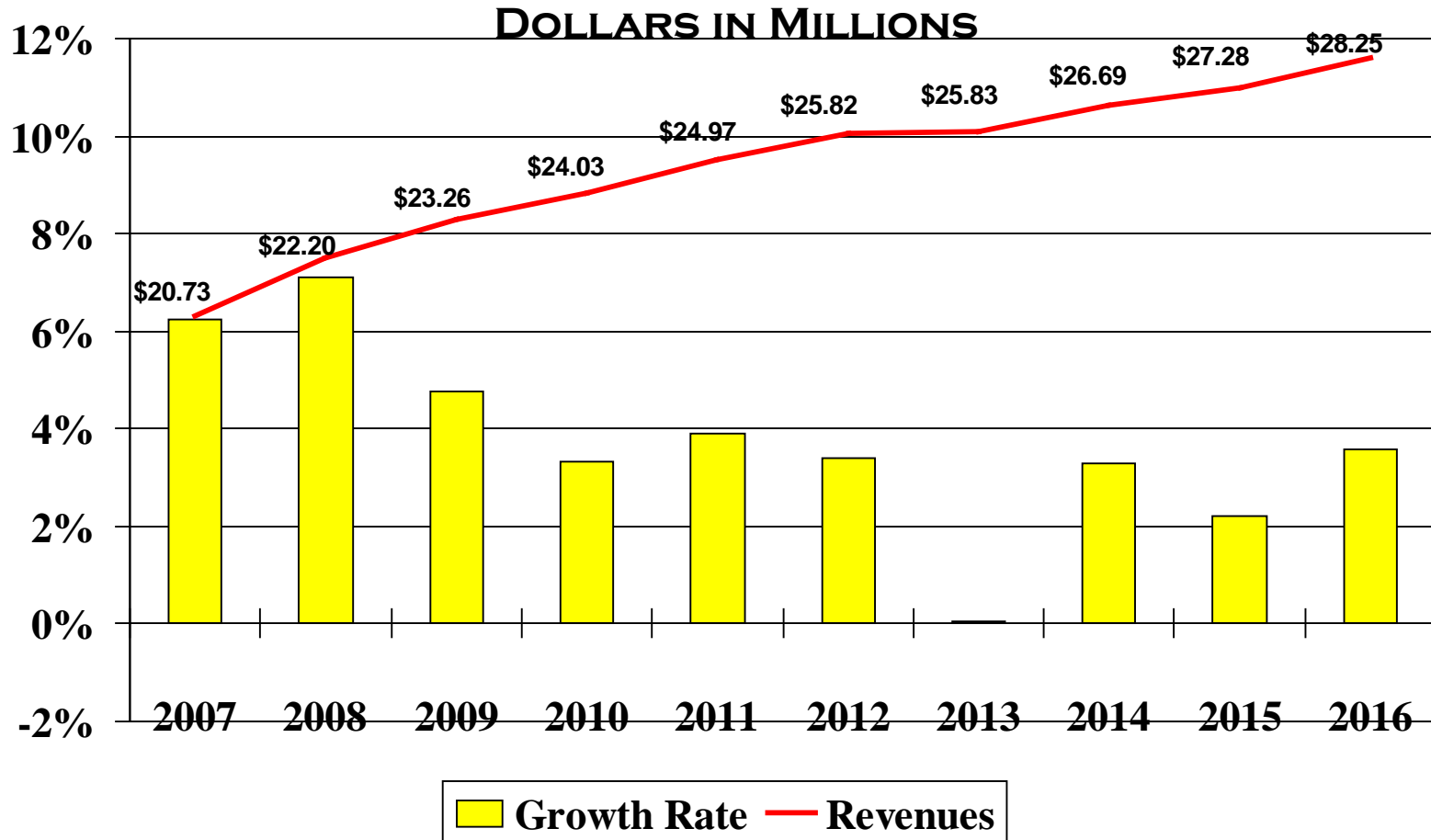
2016 REVENUE ASSUMPTIONS FROM ANTICIPATED 2015 YEAR-END RESULTS

- Franchise Fees – combined revenue consistent with amended budget
 - Electric Utility Franchise – 2.9% increase
 - Gas Utility Franchise – 20.5% decrease

2016 REVENUE ASSUMPTIONS FROM ANTICIPATED 2015 YEAR-END RESULTS

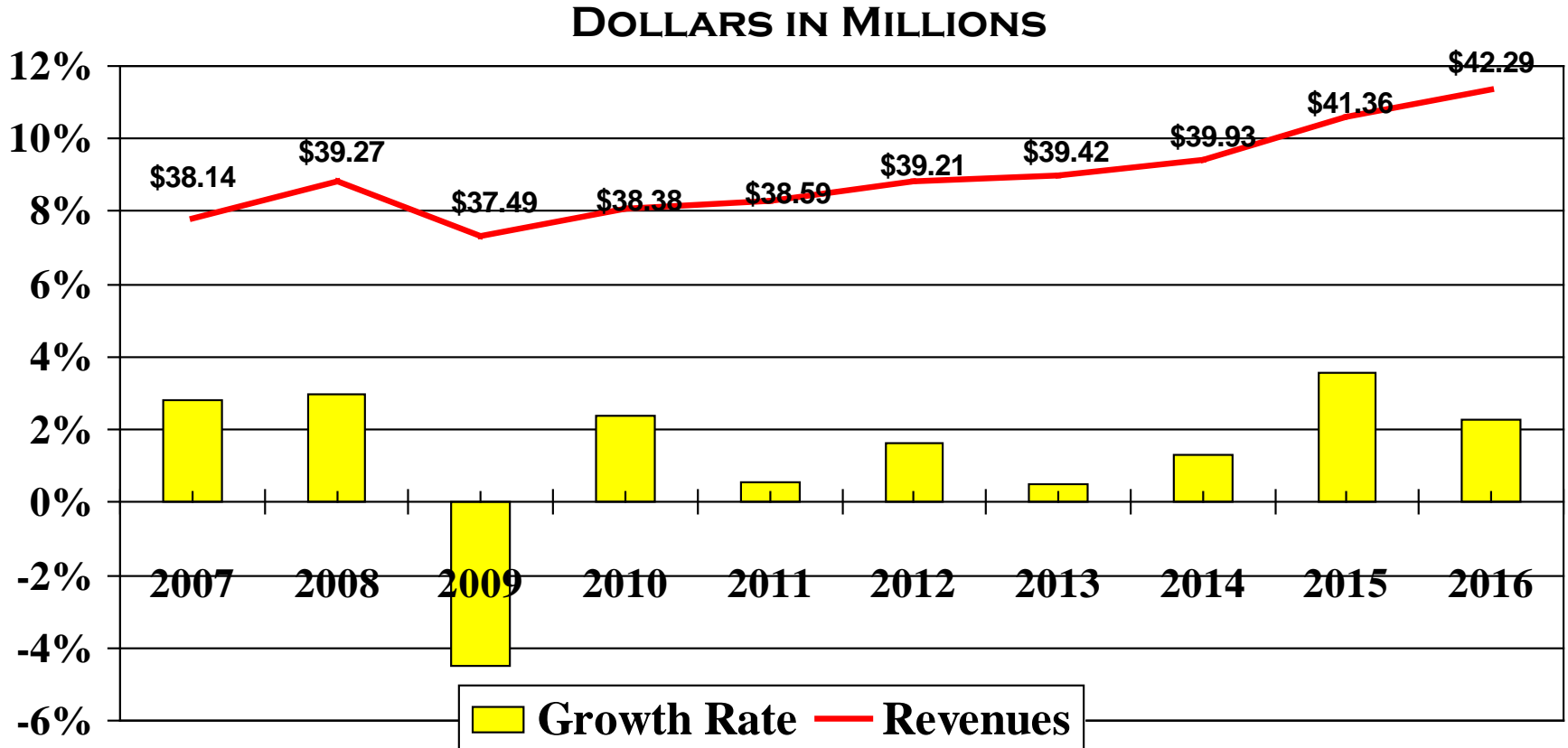
- Charges for Services – approximately 3% increase from 2015 Amended Budget, but a decrease of 11% from the Original 2015 Budget (The 2015 Budget Amendment included significant reductions for Golf and Zoo revenues primarily associated with weather. Staff recommends more conservative projections due to required amendments in the last few years. In addition, there is an ongoing reduction in 911 salary reimbursements available from the 911 Fund due to increased emergency maintenance contract expenses.)

GENERAL FUND PROPERTY TAX



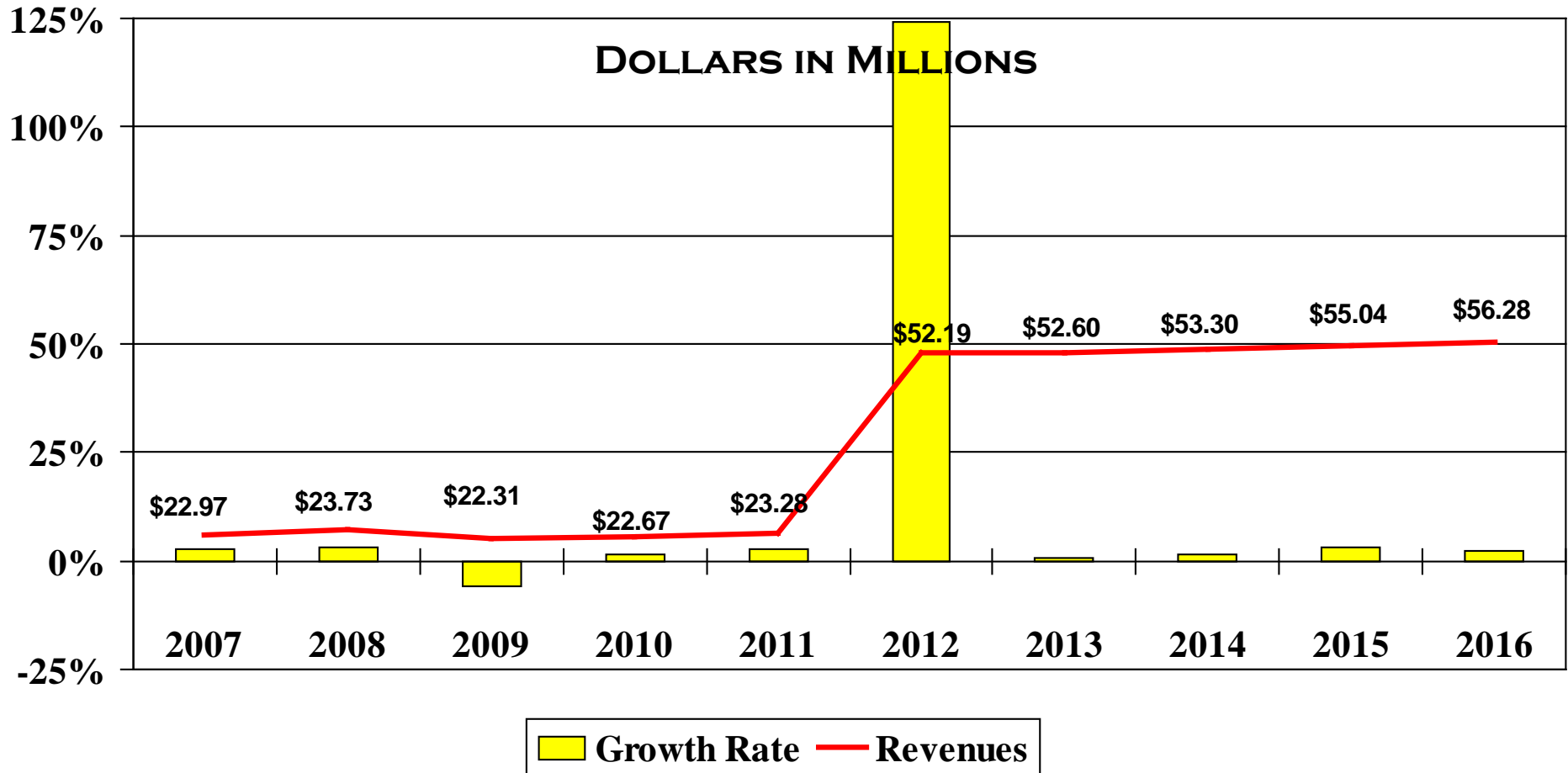
Property Tax revenues are expected to be approximately 3.6% above the 2015 Amended Budget.

GENERAL FUND COUNTY SALES TAX



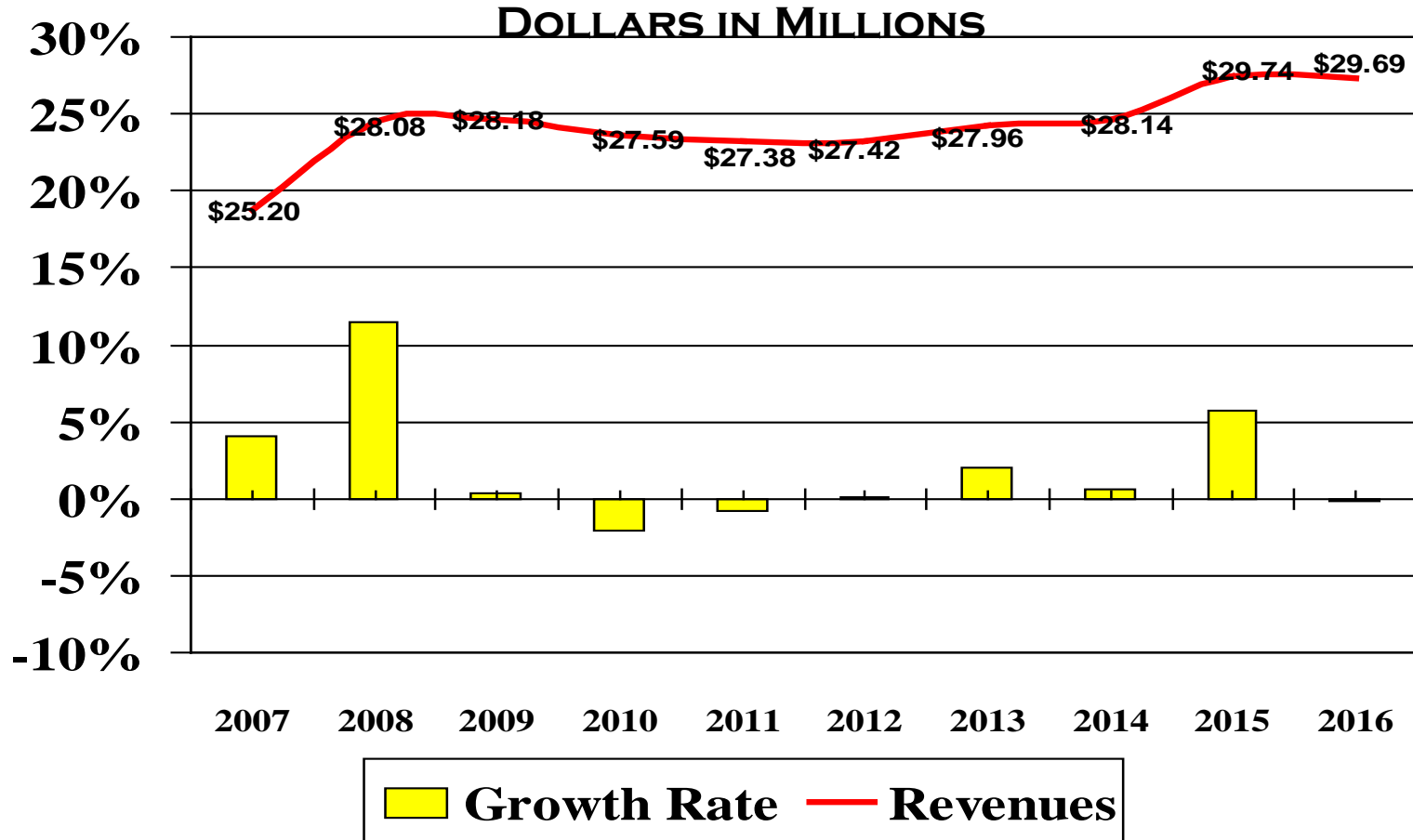
County Sales Tax revenues are expected to grow 2.25% from the 2015 Amended Budget.

GENERAL FUND CITY SALES TAX



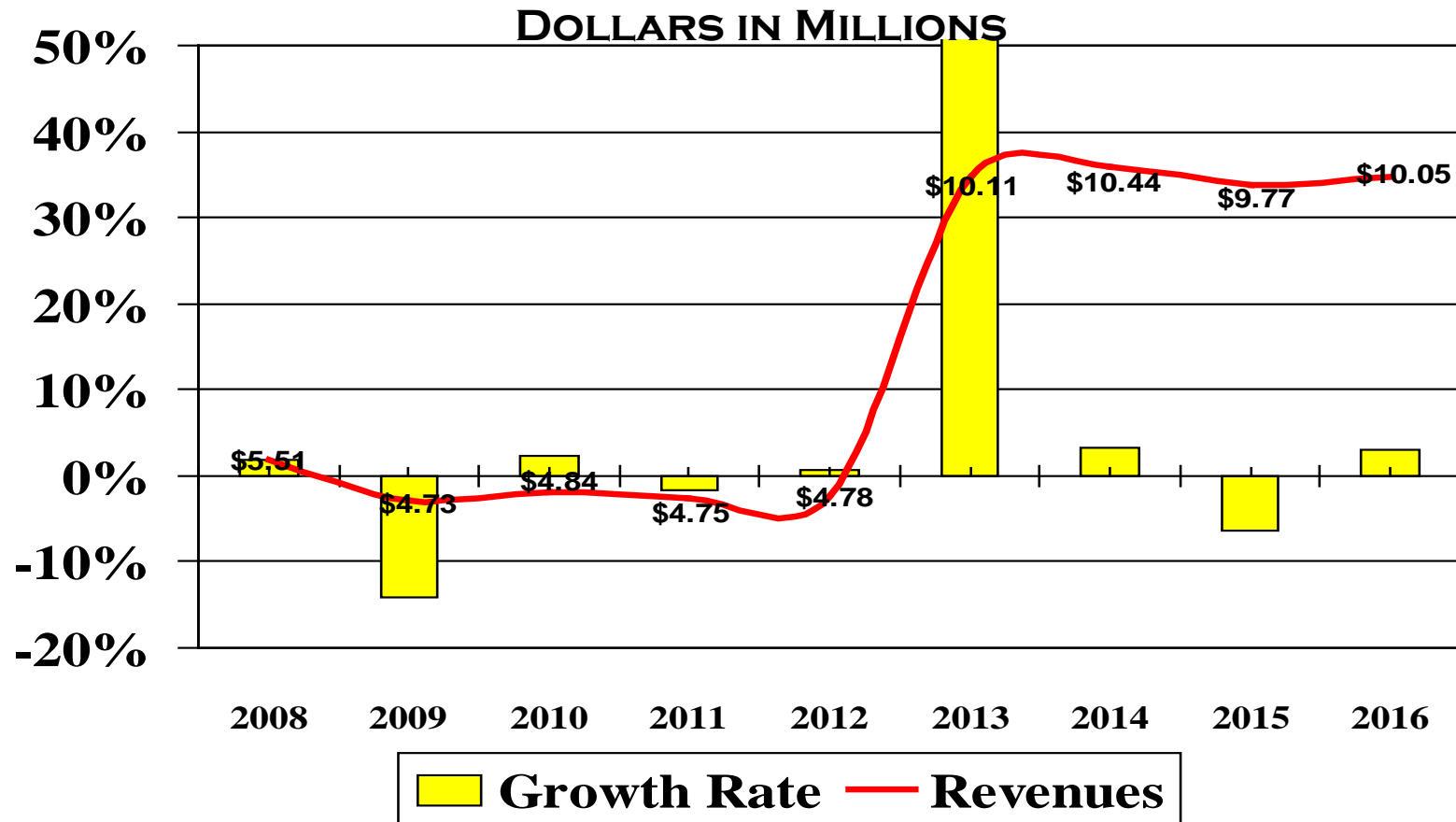
City Sales Tax revenues are expected to grow 2.25% from the 2015 amended budget.

GENERAL FUND FRANCHISE FEES



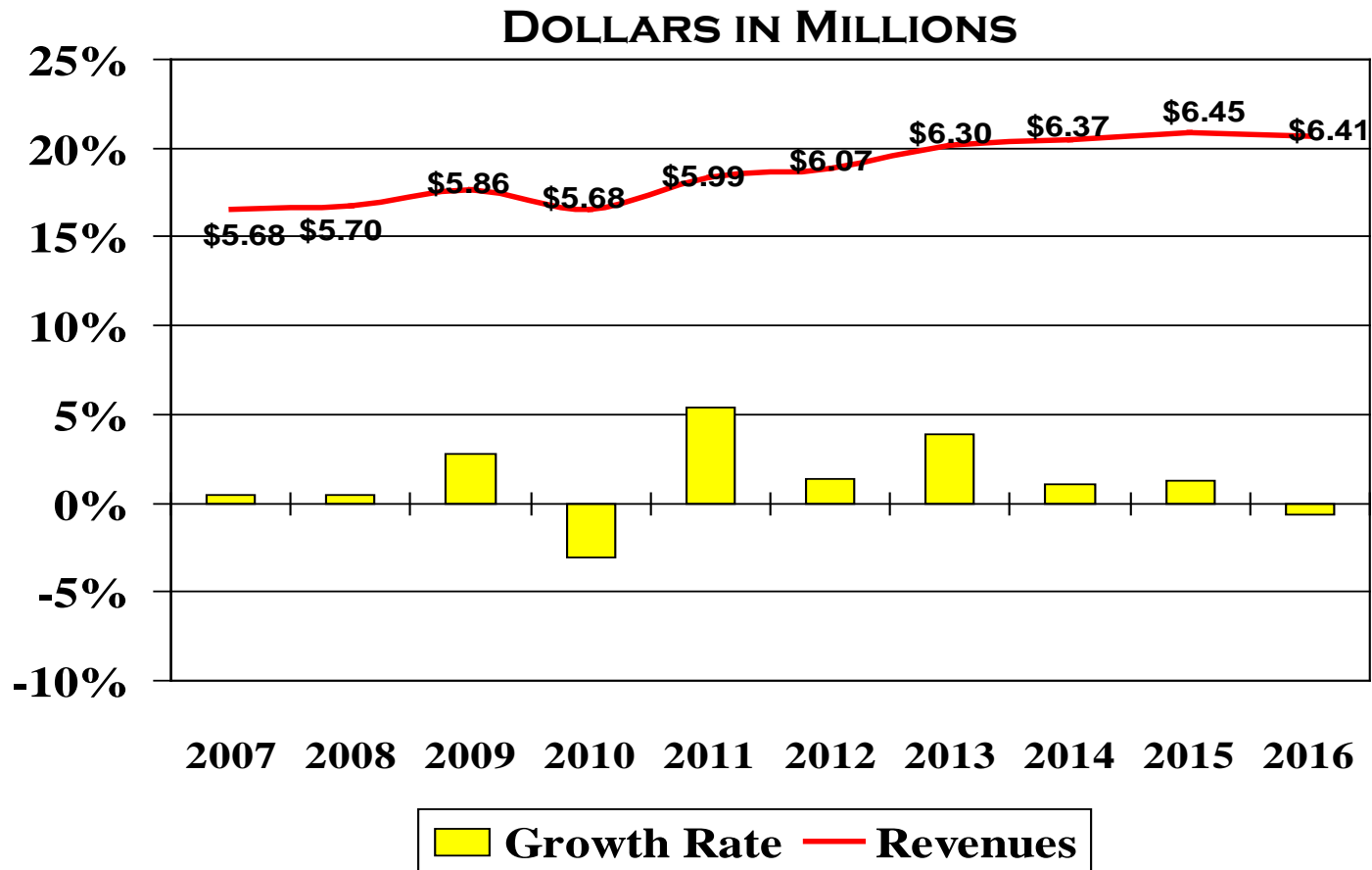
Total Franchise Fee revenues are expected to be consistent with the 2015 Amended Budget.

GENERAL FUND CHARGES FOR SERVICES



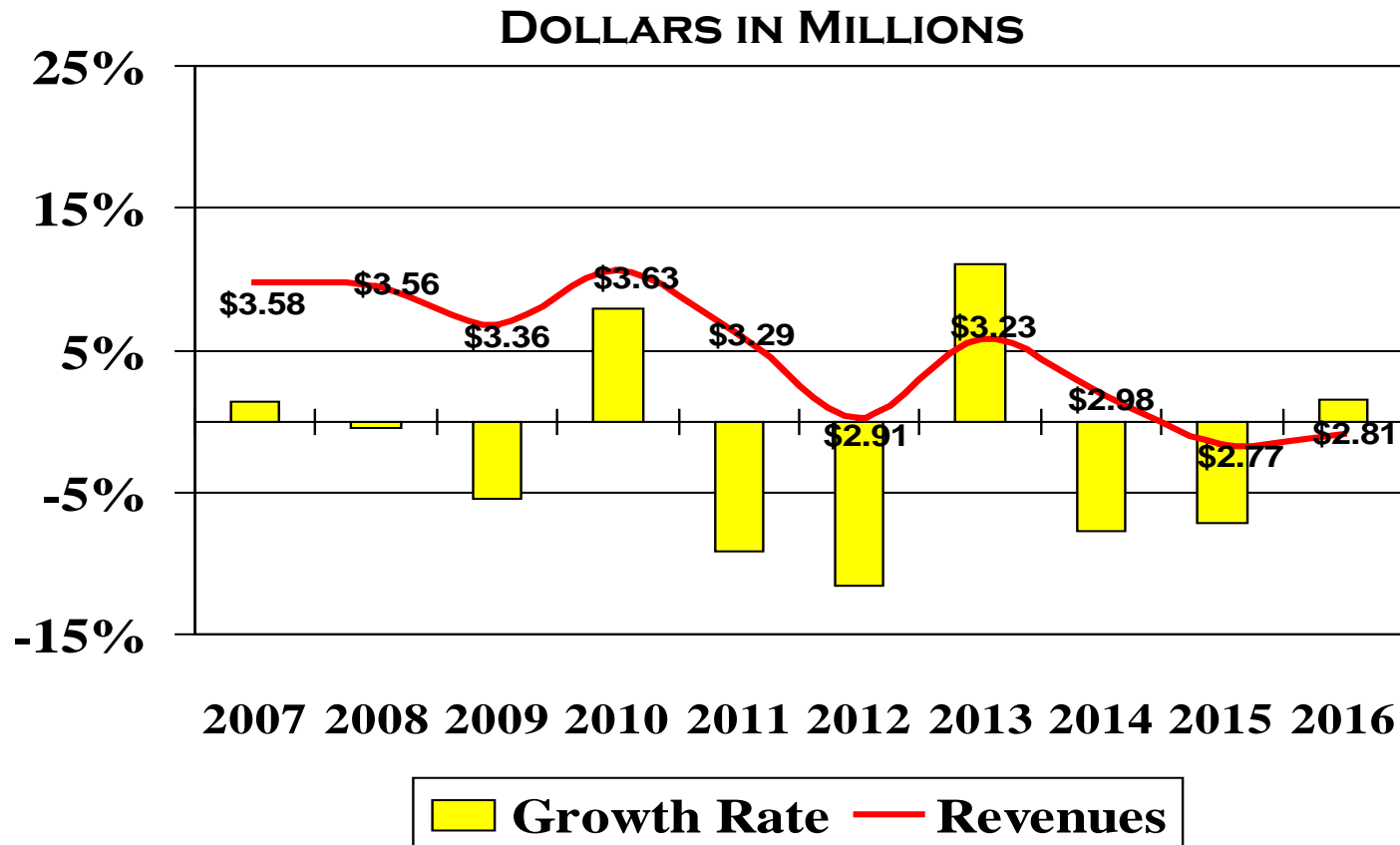
Growth in 2013 reflects the consolidation of the River Market, Golf, Fitness, and Zoo funds with the General Fund. 2016 Charges for Services are expected to be approximately 3% over the 2015 Amended Budget.

GENERAL FUND BUSINESS LICENSES



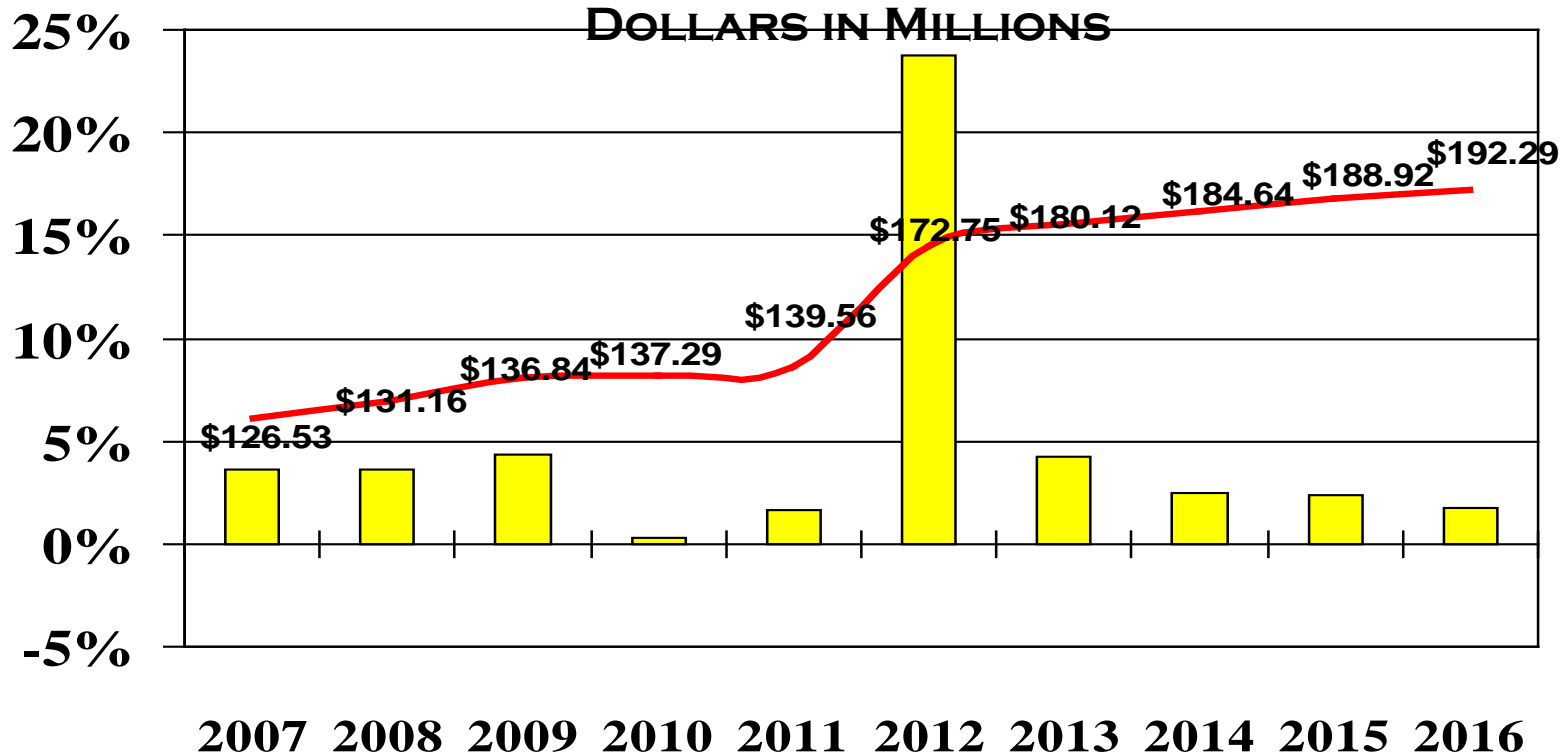
The 2016 forecast for Business Licenses assumes a slight decline of less than 1% due to on-line payments which are anticipated to reduce late fees. No rate increase is included.

GENERAL FUND FINES & FEES



2016 revenues from Fines and Fees, including Court and Parking fees, Rezoning Fees, Incident Report Fees, Animal Services, Police Reports, etc., is expected to increase approximately 1.5% from the 2015 Amended Budget.

GENERAL FUND ALL REVENUES (LESS TRANSFERS)



■ Growth Rate — Revenues

The increase in revenue before transfers is approximately \$3,375,000, or 1.8%, over the 2015 Amended Budget.

GENERAL FUND

REVENUE FORECAST

2014 – 2016

					Change from		
		2014	2015	2015	2016	2015 Amended	
	<u>REVENUES</u>	ACTUAL	ORIG BUDGET	AMENDED	BUDGET	to 2016	Percent Change
1	Property Taxes	17,620,851	18,270,300	18,270,300	18,863,700	593,400	3.25%
2	Pension Property Tax	7,489,299	7,484,100	7,484,100	7,782,200	298,100	3.98%
3	Other Property Tax	131,045	20,000	20,000	58,700	38,700	193.50%
4	State Homestead Tax	1,071,877	1,125,900	1,125,900	1,124,000	(1,900)	-0.17%
5	Act 9 Revenue	372,364	376,048	376,048	421,136	45,088	11.99%
6	Sales Taxes - County	39,929,600	40,045,900	41,360,900	42,291,520	930,620	2.25%
7	Sales Taxes - City	53,295,912	53,896,600	55,040,600	56,279,000	1,238,400	2.25%
8	State Turnback	3,219,788	2,742,315	2,988,315	3,004,900	16,585	0.55%
9	Utility Franchises	28,141,320	28,744,707	29,744,707	29,686,027	(58,680)	-0.20%
10	Business Licenses	6,369,630	6,451,900	6,451,900	6,413,500	(38,400)	-0.60%
11	Mixed Drinks Licenses	2,197,458	2,285,600	2,285,600	2,313,000	27,400	1.20%
12	Building & Related Permits	2,514,811	2,289,050	2,047,050	2,060,100	13,050	0.64%
13	Fines & Fees	2,984,703	3,161,210	2,769,844	2,812,371	42,527	1.54%
14	Parks & Recreation Revenue	446,045	429,300	402,300	421,800	19,500	4.85%
15	RiverMarket	535,139	607,000	507,000	600,077	93,077	18.36%
16	Golf	920,545	977,297	800,147	805,900	5,753	0.72%
17	Fitness and Aquatics	316,806	428,844	378,844	346,600	(32,244)	-8.51%
18	Zoo Revenues	3,353,482	3,763,409	2,963,409	2,983,600	20,191	0.68%
19	Airport Reimbursement	3,152,211	3,183,700	3,159,100	3,222,200	63,100	2.00%
20	Salary Reimbursement 9-1-1	553,322	750,000	475,000	500,000	25,000	5.26%
21	Insurance Pension Turnback	7,002,433	7,002,433	7,686,788	7,686,800	12	0.00%
22	All Other Revenue	2,671,888	1,959,926	2,379,626	2,390,128	10,502	0.44%
23	Interest Earnings	345,454	200,000	200,000	225,000	25,000	12.50%
24	Revenues before Transfers	184,635,985	186,195,539	188,917,478	192,292,259	3,374,781	1.79%
25	Transfers In	7,039,103	7,994,672	7,994,672	9,351,970	1,357,298	16.98%
26	Carry Over from Prior Year	-	550,000	550,000	-	(550,000)	-100.00%
27	Total	191,675,088	194,740,211	197,462,150	201,644,229	4,182,079	2.12%

2016 BUDGET

General Fund Expenditures

2016 EXPENDITURE ASSUMPTIONS & “GIVENS”

- Increase in General Fund Debt Service - \$1,246,889 (associated with 2015 note for completion of West Central Community Center, Police Vehicles, and Tasers)
- Contingency/Reserve allocation of \$1,000,000

2016 OUTSIDE AGENCY FUNDING HIGHLIGHTS

- Decrease in Rock Region Metro (CATA) Funding of \$110,340
- Increase in Arkansas Arts Center Funding of \$150,000
- Increase in Museum of Discovery Support of \$30,000
- Maintain Jail Funding of \$1,854,576

2016 PERSONNEL ASSUMPTIONS

- Salary increases of 2.5% for uniform and union positions in addition to the Police and Fire step and grade schedule progression
- Merit based increases of 2.5% for non-union, non-uniform positions
- Health insurance coverage at rates slightly lower than 2015 with an opportunity to buy up to coverage with a lower deductible and co-pay

2016 PERSONNEL ASSUMPTIONS

Pension Rates Effective January 1, 2016

- Fire Pension – 21.58% (from 20.58%)
- Police Pension – 18.23% (from 17.23%)
- Consolidation of closed Police Pension with LOPFI – 9.58% (cost covered by ongoing dedicated 1-mill property tax levy, annual City sales tax contribution of \$500,000, and other dedicated fines and fees)
- Non-Uniform Pension – 9%

2016 PERSONNEL ASSUMPTIONS

Pension Rates Effective July 1, 2016

- Judges' Pension – 25.55% (from 25.49%)
- New Judges'/Court Clerks Pension – 14.5% (unchanged)

Other Personnel Assumptions

- General Fund Vacancy Allocation – forecast at \$6,000,000

GENERAL FUND

EXPENDITURES BY CATEGORY

FISCAL YEARS 2014 – 2016

	2014	2015	2015	2016	Change
	<u>Actual</u>	<u>Original Budget</u>	<u>Amended</u>	<u>Budget</u>	<u>2015 to 2016</u>
1 Personnel	138,522,805	145,939,883	142,228,706	149,834,450	7,605,744
2 Supplies	4,059,464	3,863,415	3,882,706	4,267,009	384,303
3 Fleet (Fuel & Services)	6,540,452	6,941,127	6,941,127	6,473,960	(467,167)
4 Repairs and Maintenance	2,275,560	2,627,351	2,327,302	2,748,851	421,549
5 Utilities	3,493,534	3,640,597	3,624,597	3,825,099	200,502
6 Contracts	6,552,489	6,325,530	6,514,307	6,718,968	204,661
7 Outside Agency Funding	11,112,112	11,564,505	11,564,505	11,740,852	176,347
8 Capital Outlay	605,620	370,000	369,000	253,000	(116,000)
9 Debt Service	6,455,192	7,714,717	7,714,717	8,961,606	1,246,889
10 Other	263,297	259,007	258,352	255,510	(2,842)
11 Vacancy Allocation	-	(6,000,000)	(1,392,118)	(6,000,000)	(4,607,882)
12 Transfers	10,932,111	11,494,079	13,428,949	12,564,924	(864,025)
13 Total Expenditures	190,812,636	194,740,211	197,462,150	201,644,229	4,182,079

The increase in personnel cost from the 2015 Original Budget, net of projected vacancy savings, is approximately \$3.9 million. This includes the net impact of a 2.5% salary increase over the cost of prior year bonuses.

GENERAL FUND

EXPENDITURES BY DEPARTMENT

FISCAL YEARS 2014 - 2016

	2014	2015	2015	2016	Change
	<u>Actual</u>	<u>Original Budget</u>	<u>Amended</u>	<u>Budget</u>	<u>2015 to 2016</u>
1 General Government - Non Departmental and Employee Benefits	34,640,467	31,489,597	37,819,720	34,217,262	(3,602,458)
2 General Government - All other Divisions	2,035,044	2,066,524	2,035,277	2,315,470	280,193
3 Board of Directors	322,119	342,027	339,107	352,818	13,711
4 Community Programs	461,520	423,578	402,143	427,559	25,416
5 City Attorney	1,671,152	1,836,901	1,776,038	1,939,007	162,969
6 First District Court - Criminal	1,291,042	1,405,790	1,396,588	1,410,338	13,750
7 Second District Court - Traffic	1,232,380	1,248,245	1,281,803	1,365,334	83,531
8 Third District Court - Environ.	607,294	626,782	639,001	627,195	(11,806)
9 Finance	3,070,989	3,204,124	3,174,114	3,407,407	233,293
10 Human Resources	1,653,539	1,673,177	1,757,437	1,810,554	53,117
11 Information Technology	4,183,585	4,679,784	4,561,246	4,843,151	281,905
12 Planning & Development	2,134,460	2,564,192	2,283,916	2,566,299	282,383
13 Housing & Neighborhood Programs	4,726,527	5,790,389	5,177,371	5,866,198	688,827
14 Public Works	1,050,059	1,159,922	1,078,101	1,191,100	112,999
15 Parks:					
16 Parks & Recreation	9,051,022	9,958,932	9,497,455	10,207,910	710,455
17 RiverMarket	1,227,229	1,209,164	1,209,164	1,174,745	(34,419)
18 Golf	2,376,312	2,308,904	2,307,726	2,288,313	(19,413)
19 Fitness	874,928	901,127	890,944	909,546	18,602
20 Zoo	6,546,205	6,733,727	6,137,528	6,810,041	672,513
21 Fire	45,464,926	46,232,253	46,393,506	47,365,844	972,338
22 Police	66,191,838	68,885,072	67,303,965	70,548,138	3,244,173
23 Total Expenditures	190,812,636	194,740,211	197,462,150	201,644,229	4,182,079

GENERAL FUND STAFFING

	2014 Adopted Budget	2015 Adopted Budget	2016 Adopted Budget	CHNG 15/16	Changes from 2015 to 2016
General Fund					
1 General Administrative	24	24	25	1	The LRTV position previously funded with PEG fees has been reclassified from special projects to the General Fund.
2 Board of Directors	1	1	1	-	
3 Community Programs	5	6	6	-	
4 City Attorney	18	19	20	1	Added a Paralegal position
5 District Court First Division	21	21	21	-	
6 District Court Second Division	17	17	19	2	A Deputy Court Clerk position and an Administrative Court Operations Coordinator position were added during 2015
7 District Court Third Division	8	8	8	-	
8 Finance	41	42	43	1	A new Purchasing position for Sourcing and Contract Management has been added
9 Human Resources	17	18	20	2	Two (2) benefits positions were reclassified from Special Projects to the General Fund in 2015.
10 Information Technology	38	38	38	-	
11 Planning & Development	39	39	39	-	
12 Housing & Neighborhood Prog.	91	92	93	1	Added a Kennel Technician position for the Animal Village
13 Public Works - General	11	11	11	-	
14 Parks & Recreation	119	124	124	-	Five (5) full-time positions for West Central Community Center were funded for 1/2 of the year. Positions include one (1) Recreation Facility Supervisor, one (1) Assistant Recreation Supervisor, one (1) Recreation Programmers, one (1) Park Senior Maintenance worker, and one (1) Park Maintenance worker.
15 Golf	21	22	22	-	
16 Jim Dailey Fitness Center	9	9	9	-	
17 Zoo	59	61	61	-	
18 Fire	421	421	421	-	
19 Police	709	716	716	-	
20 Subtotal General Fund	1,669	1,689	1,697	8	

STAFFING – SPECIAL POSITIONS

	2014 Adopted Budget	2015 Adopted Budget	2016 Adopted Budget	CHNG 15/16	Changes from 2015 to 2016
<u>Special Positions</u>					
1 General Administrative	7	7	1	(6)	The LRTV position previously paid by PEG fees has been reclassified to the General Fund. Five (5) positions previously funded by the Homeless Outreach special project have been eliminated with the outsourcing of services.
2 Community Programs	5	5	5	-	
3 Finance	-	-	-	-	
4 Human Resources	2	2	-	(2)	Two (2) benefits positions were reclassified to the General Fund In 2015.
5 Information Technology	1	1	1	-	
6 Housing	12	12	12	-	
7 Public Works - Building Services	2	2	2	-	
8 Parks	3	3	3	-	
9 Fire	-	-	-	-	SAFER positions are now fully funded by the General Fund
10 Police	7	1	16	15	Special project positions include 15 new COPS and 1 Domestic Violence position
11 Public Works - Street	2	2	2	-	
12 Subtotal Special Positions	41	35	42	7	

STAFFING – OTHER FUNDS

	2014 Adopted Budget	2015 Adopted Budget	2015 Adopted Budget	CHNG 15/16	Changes from 2015 to 2016
<u>Other Funds</u>					
1 Waste Disposal	113	113	116	3	Added an Office Assistant II for 311 and a Solid Waste Equipment Operator III for the knuckleboom
2 Public Works - Street	211	211	212	1	
3 Fleet Services	61	61	63	2	Added an Automotive Technician II for 2016
4 Vehicle Storage Facility	15	15	13	(2)	Eliminated two (2) vacant positions
5 Subtotal Other Funds	400	400	404	4	
6 Total Personnel	2,110	2,124	2,143	19	

OUTSIDE AGENCY SUPPORT

		2015	2016	Increase
		Budget	Budget	(Decrease)
	OUTSIDE AGENCY SUPPORT:			
1	ROCK REGION METRO (C.A.T.A)	8,686,869	8,576,529	(110,340)
2	REGIONAL DETENTION SUPPORT	1,063,313	1,450,000	386,687
3	AR ARTS CENTER SUPPORT	550,000	700,000	150,000
4	MUSEUM OF DISCOVERY SUPPORT	200,000	230,000	30,000
5	CHAMBER OF COMMERCE	200,000	-	(200,000)
6	METROPLAN	178,042	178,042	-
7	DOWNTOWN PARTNERSHIP	175,000	195,000	20,000
8	PAGIS SUPPORT	135,800	135,800	-
9	FIRST TEE	191,500	191,500	-
10	METRO LITTLE ROCK ALLIANCE	100,000	-	(100,000)
11	COUNTY HEALTH UNIT SUPPORT	56,100	56,100	-
12	ST VINCENT'S	25,381	25,381	-
13	CITY BEAUTIFUL	2,500	2,500	-
14	OUTSIDE AGENCY TOTAL	11,564,505	11,740,852	176,347

Additional funding from the Local Jail Fine Special Project in the amount of \$404,576 will bring total Pulaski County Jail support to \$1,854,576 (consistent with the 2015 funding level)

DEBT SERVICE

		2015	2016	Increase
		Budget	Budget	(Decrease)
	DEBT SERVICE:			
1	SHORT TERM FINANCING - PRINCIPAL	7,315,401	8,564,216	1,248,815
2	SHORT TERM FINANCING - INTEREST	375,316	373,390	(1,926)
3	BOND AGENT FEES	24,000	24,000	-
4	DEBT SERVICE TOTAL	7,714,717	8,961,606	1,246,889

Debt service represents principal and interest on the 2011 general short-term note and on the short-term notes issued in 2012, 2013, 2014 and 2015 to advance funding of 3/8-Cent Capital Sales Tax Projects and purchase Police vehicles and equipment. The principal portion of the payments on the notes utilized to advance projects identified as capital priority needs will be funded by a transfer in the amount of \$7,315,303 from the tax proceeds of the 3/8-cent dedicated sales tax.

GENERAL FUND TRANSFERS

		2015	2016	Increase
		Budget	Budget	(Decrease)
1	TRANSFERS TO SPECIAL PROJECTS	8,903,320	9,148,100	244,780
2	TRANSFERS TO OTHER FUNDS	1,082,000	1,082,000	-
3	TRANSFERS FOR GRANT MATCH	508,759	1,334,824	826,065
4	CONTINGENCY/RESERVE TRANSFER	1,000,000	1,000,000	-
5	TOTAL GENERAL FUND TRANSFERS	11,494,079	12,564,924	1,070,845

Note: Transfer details are presented on the next three (3) slides.

GENERAL FUND SPECIAL PROJECTS

	2015	2016	Increase
SPECIAL PROJECTS:	Budget	Budget	(Decrease)
1 CHILDREN, YOUTH & FAMILIES (CYF)	5,500,000	5,500,000	-
2 FACILITY IMPROVEMENTS	975,000	975,000	-
3 ANNUAL FLEET REPLACEMENT	850,000	850,000	-
4 HOMELESSNESS OUTREACH	350,000	350,000	-
5 DEMOLITION (RESIDENTIAL	250,000	250,000	-
6 WEED LOT MAINTENANCE	200,000	300,000	100,000
7 LAND BANK	168,420	168,420	-
8 CRITICAL INFRASTRUCTURE PILOT PROGRAM		150,000	150,000
9 PUBLIC SERVICE ANNOUNCEMENT (PSA) PROGRAM		100,000	100,000
10 DEMOLITION (COMMERCIAL)	100,000	100,000	-
11 BOARD AND SECURE	50,000	50,000	-
12 STATE LEGISLATIVE CONSULTING	45,000	45,000	-
13 SISTER CITIES	40,000	40,000	-
14 ENVIRONMENTAL YOUTH (PARKS)	37,500	37,500	-
15 CURRAN HALL	35,000	40,000	5,000
16 JUNCTION BRIDGE	25,000	35,000	10,000
17 AMERICAN DISABILITY ACT (ADA)	30,000	30,000	-
18 NEIGHBORHOOD CHALLENGE GRANT	30,000	30,000	-
19 WORK BOOTS	25,000	31,000	6,000
20 BILL CLARK WETLANDS MAINTENANCE		23,780	23,780
21 SUSTAINABILITY SUMMIT	20,000	20,000	-
22 NATIONAL NIGHT OUT	10,000	10,000	-
23 WORLDFEST	10,000	10,000	-
24 NEIGHBORHOOD CONNECTION	2,400	2,400	-
25 PARKS MASTER PLAN	150,000		(150,000)
26 TOTAL GENERAL FUND PROJECTS	8,903,320	9,148,100	244,780

TRANSFERS TO OTHER FUNDS

		2015	2016	Increase
	TRANSFERS TO OTHER FUNDS:	Budget	Budget	(Decrease)
1	STREET - PARKING ENFORCEMENT	194,000	194,000	-
2	STREET - OPERATING SALES TAX ALLOCATION FOR STAFFING AND STREET LIGHTS	700,000	700,000	-
3	STREET - WEED LOT MOWING	188,000	188,000	-
4	TOTAL TRANSFERS TO OTHER FUNDS	1,082,000	1,082,000	-

The sales tax commitments for Police and Fire pensions, in the amount of \$500,000 each, are reflected in the Police and Fire Department Budgets (Personnel Cost – Uniform Pension Contributions) rather than in transfers.

GRANT MATCH TRANSFERS

	2015	2016	Increase
GRANT MATCH:	Budget	Budget	(Decrease)
1 UNDESIGNATED	150,000	150,000	-
2 PILOT HOUSING REHABILITATION PROGRAM		500,000	500,000
3 CITIES OF SERVICE - LOVE YOUR SCHOOL	137,695	206,324	68,629
4 AR STATE PARKS GRANT (ZOO BATHROOM)		192,500	192,500
5 AR RECREATIONAL TRAILS GRANT (ZOO)		96,000	96,000
6 AMERICORP HOUSING	75,000	80,000	5,000
7 ASSISTANCE TO FIREFIGHTERS GRANT		60,000	60,000
8 AHPP CAROUSEL GRANT (ZOO)		25,000	25,000
9 PLANNING GRANT		15,000	15,000
10 AFG PREVENTION GRANT (FIRE)		10,000	10,000
11 OUTDOOR GRANT - PARKS	60,000		(60,000)
12 ROCKEFELLER FOUNDATION	45,000		(45,000)
13 MUSEUM OF DISCOVERY	35,706		(35,706)
14 JUVENILE ACCOUNTABILITY BLOCK GRANT (JABG)	5,358		(5,358)
15 TOTAL GRANT MATCH REQUIREMENT	508,759	1,334,824	826,065

Grant Match funding includes an allocation for a new Pilot Housing Rehabilitation Program. The match required for the fifteen (15) new COPS Officers is included in the Police Department Budget.

GENERAL FUND SUMMARY

		2014	2015	2015	2016
		ACTUAL	ORIG BUDGET	AMENDED	BUDGET
	REVENUES				
1	Revenues before Transfers	184,635,985	186,195,539	188,917,478	192,292,259
2	Transfers In	7,039,103	7,994,672	7,994,672	9,351,970
3	Total Funding Sources	191,675,088	194,190,211	196,912,150	201,644,229
	EXPENDITURES				
4	Personnel	138,522,805	145,939,883	142,228,706	149,834,450
5	Supplies	4,059,464	3,863,415	3,882,706	4,267,009
6	Fleet (Fuel & Services)	6,540,452	6,941,127	6,941,127	6,473,960
7	Repairs and Maintenance	2,275,560	2,627,351	2,327,302	2,748,851
8	Utilities	3,493,534	3,640,597	3,624,597	3,825,099
9	Contracts	6,552,489	6,325,530	6,514,307	6,718,968
10	Outside Agency Funding	11,112,112	11,564,505	11,564,505	11,740,852
11	Capital Outlay	605,620	370,000	369,000	253,000
12	Debt Service	6,455,192	7,714,717	7,714,717	8,961,606
13	Other	263,297	259,007	258,352	255,510
14	Vacancy Allocation	-	(6,000,000)	(1,392,118)	(6,000,000)
15	Transfers Out	10,932,111	11,494,079	13,428,949	12,564,924
16	Total Expenditures	190,812,636	194,740,211	197,462,150	201,644,229
17	Net Revenues and Carryovers Over (Under) Expenditures	862,452	(550,000)	(550,000)	-

STREET FUND

FINANCIAL FORECAST

FISCAL YEARS 2014 – 2016

	2014	2015	2015	2016	Change
<u>REVENUES</u>	<u>Actual</u>	<u>Original Budget</u>	<u>Amended</u>	<u>Budget</u>	<u>2015 to 2016</u>
1 State Homestead Tax	310,875	319,100	319,100	326,800	7,700
2 Road Tax Millage	5,109,983	5,170,200	5,170,200	5,473,300	303,100
3 State Tax Turnback	12,824,949	12,672,900	12,672,900	12,792,400	119,500 (1)
4 Street Repairs	13,615	14,700	14,700	18,600	3,900
5 Interest on Investments	64,416	38,600	38,600	57,500	18,900
6 Miscellaneous	313,805	120,000	120,000	174,100	54,100
7 Transfers In	1,594,968	1,714,726	1,714,726	1,714,726	-
8 Total Revenues	<u>20,232,610</u>	<u>20,050,226</u>	<u>20,050,226</u>	<u>20,557,426</u>	<u>507,200</u>

(1) State Tax Turnback includes the estimated increase associated with the new ½-Cent State Sales Tax for roads. Tax collections began in July 2013.

STREET FUND

FINANCIAL FORECAST

FISCAL YEARS 2014 – 2016

	2014	2015	2015	2016	Change
<u>EXPENDITURES</u>	<u>Actual</u>	<u>Original Budget</u>	<u>Amended</u>	<u>Budget</u>	<u>2015 to 2016</u>
1 Personnel	8,639,265	11,711,926	9,993,763	11,711,678	1,717,915
2 Vacancy Allocation	-	(1,420,111)	298,052	(1,301,000)	(1,599,052)
3 Supplies	518,702	593,940	593,940	603,940	10,000
4 Fleet (Fuel & Services)	2,274,522	2,630,314	2,630,314	2,408,809	(221,505)
5 Repairs and Maintenance	754,211	791,226	791,226	821,226	30,000
6 Utilities	2,508,099	2,515,569	2,515,569	2,634,643	119,074
7 Contracts	595,203	416,145	416,145	858,413	442,268
8 Capital Expenditures	500,865	2,342,000	1,652,000	2,342,000	690,000
9 Debt Service	80	-	-	-	-
10 Transfers	1,375,261	469,217	1,159,217	477,717	(681,500)
11 Total Expenditures	<u>17,166,207</u>	<u>20,050,226</u>	<u>20,050,226</u>	<u>20,557,426</u>	<u>507,200</u>

The 2016 Street Fund Budget is balanced. Expenditure changes include an additional allocation for infrastructure and equipment from the ½-Cent Sales Tax. In addition, Fleet fuel cost has been reduced due to a decrease in prices. Contract expenses have been increased for the construction of an additional salt building and to hire contract inspectors to facilitate completion of projects. Maintenance and supplies have been increased for street material and protective clothing.

STREET FUND

FINANCIAL FORECAST

FISCAL YEARS 2014 – 2016

	2014	2015	2016	Change
	<u>Actual</u>	<u>Original Budget</u>	<u>Budget</u>	<u>2015 to 2016</u>
1 Johnson Control Savings	216,217	216,217	216,217	-
2 CATA - CNG Station Grant Match	387,670			-
3 Administrative Overhead Allocation	245,000	253,000	261,500	8,500
	<u>848,887</u>	<u>469,217</u>	<u>477,717</u>	<u>8,500</u>

Street Fund transfers included a one time allocation for CATA – Compressed Natural Gas (CNG) Station Grant match in 2014 that will not be repeated in 2015 or 2016.

WASTE DISPOSAL FINANCIAL FORECAST FISCAL YEARS 2014 - 2016

		2014	2015	2016	Change
	<u>REVENUES</u>	<u>Actual</u>	<u>Original Budget</u>	<u>Budget</u>	<u>2015 to 2016</u>
1	Sanitation Fees	16,017,402	16,016,000	16,148,700	132,700
2	Landfill Fees	1,219,818	1,250,000	1,500,000	250,000
3	Methane Gas Revenue	128,888	95,000	50,000	(45,000)
4	Yard Waste	83,681	75,000	60,000	(15,000)
5	Compost Sale	63,566	80,000	69,400	(10,600)
6	Recycling Waste Revenue	6,802	8,000	4,200	(3,800)
7	Recycling Reimbursement	5,910	-	1,700	1,700
8	Interest Income	122,249	50,000	83,700	33,700
9	Contributed Capital	140,946	-	-	-
10	Miscellaneous Revenue	(73,293)	3,000	23,600	20,600
11	Transfers In	-	-	-	-
12	Total Revenues	17,715,969	17,577,000	17,941,300	364,300

There are no rate changes proposed in the 2015 Budget.

WASTE DISPOSAL FINANCIAL FORECAST FISCAL YEARS 2014 - 2016

		2014	2015	2015	2016	Change
	<u>EXPENSES</u>	<u>Actual</u>	<u>Original Budget</u>	<u>Amended</u>	<u>Budget</u>	<u>2015 to 2016</u>
1	Personnel	5,033,130	5,707,784	5,261,151	5,777,307	516,156
2	Vacancy Allocation	-	(400,000)	46,633	(400,000)	(446,633)
3	Supplies	262,619	380,400	380,400	390,400	10,000
4	Fleet (Fuel & Services)	3,856,906	4,357,278	4,357,278	3,984,166	(373,112)
5	Repairs and Maintenance	200,513	149,150	149,150	149,150	-
6	Utilities	110,875	138,410	138,410	141,630	3,220
7	Closure and post-closure care cost	(281,939)	247,945	247,945	247,945	-
8	Contracts	2,949,760	3,390,990	3,390,990	3,461,470	70,480
9	Depreciation and amortization	1,504,870	1,474,900	1,474,900	1,575,550	100,650
10	Interest Expense - Debt Service	217,644	223,550	223,550	141,389	(82,161)
11	Transfers	1,564,863	1,457,072	1,457,072	1,459,859	2,787
12	Total Expenses	<u>15,419,241</u>	<u>17,127,479</u>	<u>17,127,479</u>	<u>16,928,866</u>	<u>(198,613)</u>

The Waste Disposal Fund is budgeted in accordance with Generally Accepted Accounting Principles on an accrual basis, which includes depreciation and amortization. Some cash needs, such as the principal portion of note payments and capital expenditures, are not presented on the income statement as expenses. However, the budget for depreciation and amortization is approximately \$405,000 greater than cash requirements forecast for principal payments. In addition to the operating expenses presented above, approximately \$2.2 million in capital expenditures for the second year of a garbage truck replacement program is planned. In addition, the replacement plan will result in a reduction in Fleet repair charges.

WASTE DISPOSAL TRANSFERS AND PROJECTS

		2014	2015	2016	Change
		<u>Actual</u>	<u>Original Budget</u>	<u>Budget</u>	<u>2015 to 2016</u>
	Waste Disposal Special Project				
1	Transfers (Environmental Youth - Parks)	37,500	37,500	37,500	-
2	Transfer to Street Fund - Administrative allocation	183,700	183,700	183,700	-
3	Transfer to Street Fund - Anti-Litter	90,000	90,000	90,000	-
4	Transfer to General Fund - Administrative allocation	1,179,189	1,071,398	1,074,185	2,787
5	Transfer to General Fund - Environmental Services	73,000	73,000	73,000	-
6	Johnson Controls	1,474	1,474	1,474	-
7	Total Waste Disposal Transfers	<u>1,564,863</u>	<u>1,457,072</u>	<u>1,459,859</u>	<u>2,787</u>

FLEET SERVICES FUND FINANCIAL FORECAST 2014 - 2016

		2014	2015	2015	2016	Change
	<u>REVENUES</u>	<u>Actual</u>	<u>Original Budget</u>	<u>Amended</u>	<u>Budget</u>	<u>2015 to 2016</u>
1	Fleet Labor Costs	2,493,325	2,845,262	2,845,262	2,959,713	114,451
2	Fleet Management	920,784	1,153,623	1,153,623	1,264,544	110,921
3	Fuel	3,270,543	3,719,090	3,719,090	3,036,900	(682,190)
4	Parts and User Fees	3,133,090	3,387,022	3,387,022	3,378,325	(8,697)
5	Insurance Repairs	261,862	30,000	30,000	100,000	70,000
6	Fleet Sublets	1,707,845	1,441,081	1,441,081	1,524,800	83,719
7	Non-Fleet Parts	3,951	8,000	8,000	-	(8,000)
8	Interest Income	11,607	-	-	-	-
9	Miscellaneous Revenue	710,227	760,998	760,998	450,000	(310,998)
10	Contributions	1,679,209	-	-	-	-
11	Total Revenues	<u>14,192,443</u>	<u>13,345,076</u>	<u>13,345,076</u>	<u>12,714,282</u>	<u>(630,794)</u>

The 2016 Fleet revenues reflect an decrease in departmental charges for fuel. The cost per gallon of fuel has decreased as follows:

Unleaded - \$2.50 per gallon (previously \$3.25)

Diesel Fuel - \$2.75 per gallon (previously \$3.25)

FLEET SERVICES FUND FINANCIAL FORECAST 2014 - 2016

	2014	2015	2015	2016	Change
<u>EXPENSES</u>	<u>Actual</u>	<u>Original Budget</u>	<u>Amended</u>	<u>Budget</u>	<u>2015 to 2016</u>
1 Personnel	3,373,489	3,693,450	3,693,450	3,732,290	38,840
2 Supplies	2,854,959	3,119,115	3,119,115	3,131,465	12,350
3 Fleet (Fuel & Services)	3,099,312	3,521,400	3,521,400	2,828,900	(692,500)
4 Repairs and Maintenance	410,099	254,450	254,450	497,350	242,900
5 Utilities	146,657	119,411	119,411	131,631	12,220
6 Contracts	2,460,591	2,429,799	2,429,799	2,208,246	(221,553)
7 Depreciation and amortization	219,711	156,650	156,650	184,400	27,750
8 Transfers	124,000	-	153,192	-	(153,192)
9 Total Expenses	<u>12,688,818</u>	<u>13,294,275</u>	<u>13,447,467</u>	<u>12,714,282</u>	<u>(733,185)</u>

The Fleet Services Budget is balanced. The decrease in transfers is associated with a one-time allocation for fuel facilities and parking at the Pankey Police Substation.

VEHICLE STORAGE FINANCIAL FORECAST 2014 - 2016

	2014	2015	2016	Change
<u>REVENUES</u>	<u>Actual</u>	<u>Original Budget</u>	<u>Budget</u>	<u>2015 to 2016</u>
1 Charges for Services	1,376,663	1,382,410	1,370,305	(12,105)
<u>EXPENSES</u>				
2 Personnel	657,341	693,048	697,984	4,936
3 Supplies	38,371	41,350	41,350	-
4 Fleet (Fuel & Services)	19,790	21,866	17,128	(4,738)
5 Repairs and Maintenance	7,507	8,000	8,000	-
6 Utilities	12,338	23,270	23,720	450
7 Contracts	563,089	539,710	539,710	-
8 Depreciation and Amortization	31,903	31,900	31,900	-
9 Other	2,480	-	-	-
10 Total Expenses	1,332,818	1,359,144	1,359,792	648
11 Net Income (Loss)	43,845	23,266	10,513	(12,753)

The Vehicle Storage Fund includes projected net income \$10,513. 2016 revenues reflect an increase in storage fees from \$37 to \$40 per day, effective January 1, 2016. The competitor rate is approximately \$45 per day.

RIVERMARKET GARAGE FUND

FINANCIAL FORECAST

2014 - 2016

		2014	2015	2016	Change
	<u>REVENUES</u>	<u>Actual</u>	<u>Original Budget</u>	<u>Budget</u>	<u>2015 to 2016</u>
1	Licenses and Permits	273,596	273,600	292,400	18,800
2	Charges for Services	1,871,288	1,914,900	2,273,150	358,250
3	Interest Income	12,765	7,800	4,700	(3,100)
4	Miscellaneous	-	450	-	(450)
5	Total Revenues	<u>2,157,648</u>	<u>2,196,750</u>	<u>2,570,250</u>	<u>373,500</u>
		2014	2015	2016	Change
	<u>EXPENSES</u>	<u>Actual</u>	<u>Original Budget</u>	<u>Budget</u>	<u>2015 to 2016</u>
1	Repairs and Maintenance	-	-	-	-
2	Operations Expense	1,039,014	947,173	1,026,924	79,751
3	Management Fee	85,000	85,000	85,000	-
4	Real Estate Taxes	57,871	58,000	58,000	-
5	Depreciation	234,428	228,600	241,550	12,950
6	Debt Service - Interest	522,443	518,951	481,486	(37,465)
6	Transfers	239,268	359,026	359,026	-
7	Total Expenses	<u>2,178,024</u>	<u>2,196,750</u>	<u>2,251,986</u>	<u>55,236</u>

The RiverMarket Garage Fund Budget is balanced. The parking garages will continue to be operated by Little Rock Convention and Visitors Bureau.

2016 CAPITAL EXPENDITURES

- General Short-Term Financing Note
 - Replacement of Self-Contained Breathing Apparatus for the Fire Department
 - Planning Permitting Software
 - Information Technology
 - Fire Suppression System
 - Fiber Connectivity – NW
 - Fiber Connectivity – SID

2016 CAPITAL EXPENDITURES

- Short-Term Note – 3/8-Cent Projects
 - Completion of Southwest Fire Station
 - Fire trucks associated with new station

SCHEDULE OF PUBLIC HEARINGS

Date/Time	Location
December 8 th – 6:00 PM	Southwest Community Center 6401 Baseline Road
December 14 th – 6:00 PM	The Centre at University Park 6401 West 12 th Street
December 15 th – 6:00 PM	Little Rock City Hall 500 West Markham Street