## CITY OF LITTLE ROCK



Third Quarter 2021
Financial Report

## GENERAL FUND OPERATING REVENUES

## BUDGET \% COLLECTED - 2021 AND 2020



$$
\begin{array}{|lll}
\hline-2021 & -2021 \text { Budget }-2020 \\
\hline
\end{array}
$$

## GENERAL FUND OPERATING REVENUES 2021 AND 2020



## GENERAL FUND OPERATING REVENUES COMPARED TO AMENDED BUDGET

|  |  | YTD |  | Variance |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Amended | YTD | Favorable | Prior Year |
|  |  | Budget | Revenues | (Unfavorable) | Revenues |
|  | REVENUES: |  |  |  |  |
| 1 | General property taxes | \$24,553,652 | \$30,168,278 | \$5,614,625 | \$28,255,519 |
| 2 | Sales taxes | 90,063,054 | 92,149,357 | 2,086,303 | 80,058,283 |
| 3 | Licenses and permits | 9,177,150 | 10,969,081 | 1,791,931 | 10,165,888 |
| 4 | Intergovernmental | 8,340,432 | 11,120,576 | 2,780,144 | 11,038,777 |
| 5 | Charges for services | 8,110,039 | 8,591,023 | 480,984 | 5,513,479 |
| 6 | Fines and fees | 1,260,506 | 1,184,556 | $(75,951)$ | 941,489 |
| 7 | Utility franchise fees | 22,197,642 | 22,491,603 | 293,961 | 21,160,278 |
| 8 | Investment income | 127,500 | 140,274 | 12,774 | 218,030 |
| 9 | Miscellaneous | 649,262 | 753,372 | 104,110 | 899,153 |
| 10 | TOTAL REVENUES | \$164,479,238 | \$177,568,120 | \$13,088,883 | \$158,250,895 |

Revenues at the end of the third quarter were $\$ 13.1$ million or $7.96 \%$ above budget and approximately $\$ 19.3$ million or $12.2 \%$ above 2020 revenues. This is largely due to the timing of property tax and intergovernmental revenues. In addition, sales tax revenues continue to beat forecast, particularly in areas negatively impacted by COVID-19 related closures in 2020.

## GENERAL FUND OPERATING REVENUES COMPARED TO ADOPTED BUDGET

|  |  |  |  | Variance |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | YTD Original | YTD | Favorable | Prior Year |
|  |  | Budget | Revenues | (Unfavorable) | Revenues |
|  | REVENUES: |  |  |  |  |
| 1 | 1 General property taxes | \$23,702,774 | \$30,168,278 | \$6,465,503 | \$28,255,519 |
| 2 | 2 Sales taxes | 81,026,453 | 92,149,357 | 11,122,904 | 80,058,283 |
| 3 | 3 Licenses and permits | 9,003,000 | 10,969,081 | 1,966,081 | 10,165,888 |
|  | 4 Intergovernmental | 8,329,404 | 11,120,576 | 2,791,172 | 11,038,777 |
| 5 | 5 Charges for services | 7,676,166 | 8,591,023 | 914,857 | 5,513,479 |
| 6 | 6 Fines and fees | 1,366,125 | 1,184,556 | $(181,569)$ | 941,489 |
| 7 | 7 Utility franchise fees | 21,854,142 | 22,491,603 | 637,461 | 21,160,278 |
| 8 | Investment income | 187,500 | 140,274 | $(47,226)$ | 218,030 |
| 9 | Miscellaneous | 790,112 | 753,372 | $(36,740)$ | 899,153 |
| 10 | TOTAL REVENUES | \$153,935,677 | \$177,568,120 | \$23,632,443 | \$158,250,895 |

The adopted budget was amended on October 5, 2021, increasing annual projected revenues by $\$ 14,058,081$. The largest adjustment was to sales tax revenues, which increased $\$ 12,048,801$.

## GENERAL FUND OPERATING REVENUES

 COMPARED TO PRIOR YEAR|  |  |  |  | Variance |
| :---: | :---: | :---: | :---: | :---: |
|  |  | YTD | Prior Year | Favorable |
|  |  | Revenues | Revenues | (Unfavorable) |
|  | REVENUES: |  |  |  |
| 1 | General property taxes | \$30,168,278 | \$28,255,519 | \$1,912,759 |
| 2 | Sales taxes | 92,149,357 | 80,058,283 | 12,091,074 |
| 3 | Licenses and permits | 10,969,081 | 10,165,888 | 803,193 |
| 4 | Intergovernmental | 11,120,576 | 11,038,777 | 81,799 |
| 5 | Charges for services | 8,591,023 | 5,513,479 | 3,077,544 |
| 6 | Fines and fees | 1,184,556 | 941,489 | 243,067 |
| 7 | Utility franchise fees | 22,491,603 | 21,160,278 | 1,331,325 |
| 8 | Investment income | 140,274 | 218,030 | $(77,756)$ |
| 9 | Miscellaneous | 753,372 | 899,153 | $(145,781)$ |
| 10 | TOTAL REVENUES | \$177,568,120 | \$158,250,895 | \$19,317,225 |

Due to the timing of receipt, 2021 property tax revenues include $\$ 1.1$ million in excess commissions for 2020 . Sales tax, Licenses and permits, charges for services, fines and fees, and utility franchise fees are all improved over prior year, primarily due to the lifting of COVID-19 related restrictions, and the reopening of facilities. Increased franchise fee revenues are due to improved collection of delinquent accounts and the very cold temperatures experienced during the $1^{\text {st }}$ quarter of the year.

## CITY, COUNTYY, AND BLENDEID

 SALES TAX PERCENTAGE GROW/TH

Dates noted reflect the month revenue was received from the state for sales occurring two (2) months prior. For example (Nov. 2021 receipt of Sept. 2021 revenue).

Blended sales tax results represent the total sales tax received by the City, which includes:
(a) the City's share of the 1\% County sales tax,
(b) the City's local sales tax,
(c) and the State Turnback.

## BLENDED SALES TAX PERCENTAGE GROWTH

COLLECTED OVER THE LAST TWELVE MONTHS


## SALES TAX PERCENTAGE GROWMH COMPARISON TO BUDGET AND PRIOR YEAR

|  |  |  | Sales \& Use |  | \% Amended |  | \% | \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Month | For Sales In | Tax | Amended | Budget | Variance | Var. from | Inc (Dec) |
|  | Collected | The Month Of | Collections | Budget | Growth | from Budget | Budget | Prior Year |
| 1 | Mar-21 | Jan-21 | \$9,130,230 | \$8,761,430 | 3.64\% | \$368,800 | 4.21\% | 8.00\% |
| 2 | Apr-21 | Feb-21 | 8,607,560 | 8,271,760 | -0.05\% | 335,800 | 4.06\% | 4.01\% |
| 3 | May-21 | Mar-21 | 11,052,660 | 10,813,560 | 24.72\% | 239,100 | 2.21\% | 27.48\% |
| 4 | Jun-21 | Apr-21 | 10,629,369 | 10,410,669 | 15.01\% | 218,700 | 2.10\% | 17.43\% |
| 5 | Jul-21 | May-21 | 11,206,158 | 10,960,158 | 22.58\% | 246,000 | 2.24\% | 25.33\% |
| 6 | Aug-21 | Jun-21 | 10,709,407 | 10,709,408 | 14.24\% | (1) | 0.00\% | 14.24\% |
| 7 | Sep-21 | Jul-21 | 10,124,677 | 10,124,677 | 13.22\% | (0) | 0.00\% | 13.22\% |
| 8 | Oct-21 | Aug-21 | 10,387,788 | 9,810,502 | 4.82\% | 577,286 | 5.88\% | 10.99\% |
| 9 | Nov-21 | Sep-21 | 10,250,391 | 9,368,202 | 4.81\% | 887,189 | 9 42\% | 14.68\% |
| 10 | 2021 YTD |  | \$92,098,241 | \$89,230,366 | 11.53\% | \$2,867,875 | 3.21\% | 15.11\% |
|  |  |  |  |  |  |  |  |  |
| 11 | Last 12 Mos |  | \$121,530,928 | \$117,453,282 | 7.17\% | \$4,077,646 | 3.47\% | 10.89\% |

The high favorable variances in May - November for sales occurring from March - September are in comparison to the months with the heaviest impact of COVID-19, when most businesses were closed to customers or operating at a very limited capacity. In addition, unusual construction related activities boosted results. Results during the $3^{\text {rd }}$ quarter have been consistent, between $\$ 10.1$ million and $\$ 10.4$ million. Additional information by NAICS code follows. YTD results are $15.11 \%$ above the same period a year ago and 10.89\% above the prior twelve (12) months.

## CITY - $1.5 \%$ TAX

## TOP TEN NAICS CATEGORY INCREASES

Top Positive Sales Tax Differences Year-to-Date

| NAICS CODE | NACIS Category Name |  | YTD 2021 |  | YTD 2020 | Difference |  | Pct Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 3311 | Iron and Steel Mills and Ferroalloy Manufacturing | \$ | 1,301,364.44 | \$ | 9,331.13 | \$ | 1,292,033.31 | 13846.48\% |
| 4541 | Electronic Shopping and Mail-Order Houses | \$ | 3,329,280.67 | \$ | 2,631,995.76 | \$ | 697,284.91 | 26.49\% |
| 7225 | Food Services and Drinking Places; Unknown Subclassification | \$ | 2,098,819.36 | \$ | 1,510,199.28 | \$ | 588,620.08 | 38.98\% |
| 4481 | Clothing Stores | \$ | 2,033,819.40 | \$ | 1,450,518.92 | \$ | 583,300.48 | 40.21\% |
| 4238 | Machinery; Equipment; and Supplies Merchant Wholesalers | \$ | 937,548.31 | \$ | 380,100.99 | \$ | 557,447.32 | 146.66\% |
| 7221 | Full-Service Restaurants | \$ | 3,480,475.64 | \$ | 2,945,417.29 | \$ | 535,058.35 | 18.17\% |
| 7211 | Traveler Accommodation | \$ | 1,365,360.66 | \$ | 929,692.22 | \$ | 435,668.44 | 46.86\% |
| 5321 | Automotive Equipment Rental and Leasing | \$ | 1,508,611.37 | \$ | 1,087,124.87 | \$ | 421,486.50 | 38.77\% |
| 4539 | Other Miscellaneous Store Retailers | \$ | 1,066,945.58 | \$ | 725,363.03 | \$ | 341,582.55 | 47.09\% |
| 4523 | General Merchandise Stores; including Warehouse Clubs and Supercenters | \$ | 315,908.19 | \$ | 488.72 | \$ | 315,419.47 | 64539.91\% |

- Revenues from the 10 NAICS Categories with the largest increase in amounts in 2021 compared to the same period in 2020 are shown above. Iron and Steel Mills and Ferroalloy Manufacturing leads the way with a 13,846\% increase. This is likely associated with the 1-30 bridge construction and other large economic development projects such as Costco in West Little Rock. Rebates on this unusual increase may still be outstanding and can be claimed for up to twelve (12) months from the initial purchase.
- Electronic Shopping and Mail-Order Houses reflects the increase in internet sales with growth of 26\% (down from $38 \%$ at the end of the $2^{\text {nd }}$ quarter).
- Food Services and Drinking Places; Full-Service Restaurants; and Traveler Accommodation increased 39\%, 18\%, and 47\%, respectively, reflecting the gradual reopening of bars and restaurants, and relaxation of travel restrictions.
- Other large growth categories include Clothing Stores; and Machinery, Equipment, and Supplies Merchant Wholesalers.


## COUNTY - $1 \%$ TAX

## TOP TEN NAICS CATEGORY INCREASES

| Top Positive Sales Tax Differences |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| NAICS CODE | NACIS Category Name | YTD 2021 |  | YTD 2020 |  | ference | Pct. Change |
| 4541 | Electronic Shopping and Mail-Order Houses | \$ 3,996,039.83 | \$ | 3,144,303.88 | \$ | 851,735.95 | 27.09\% |
| 7225 | Food Services and Drinking Places; Unknown Subclassification | \$ 2,315,777.60 | \$ | 1,526,622.85 | \$ | 789,154.75 | 51.69\% |
| 4431 | Electronics and Appliance Stores | \$ 2,684,547.91 | \$ | 2,144,462.85 | \$ | 540,085.06 | 25.19\% |
| 4481 | Clothing Stores | \$ 1,898,466.86 | \$ | 1,375,226.10 | \$ | 523,240.76 | 38.05\% |
| 4238 | Machinery; Equipment; and Supplies Merchant Wholesalers | \$ 783,490.97 | \$ | 323,684.65 | \$ | 459,806.32 | 142.05\% |
| 4539 | Other Miscellaneous Store Retailers | \$ 1,363,442.04 | \$ | 956,936.81 | \$ | 406,505.23 | 42.48\% |
| 7211 | Traveler Accommodation | \$ 1,282,944.59 | \$ | 877,961.35 | \$ | 404,983.24 | 46.13\% |
| 7221 | Full-Service Restaurants | \$ 3,814,556.47 | \$ | 3,420,399.94 | \$ | 394,156.53 | 11.52\% |
| 4529 | Other General Merchandise Stores | \$ 7,661,813.51 | \$ | 7,270,457.74 | \$ | 391,355.77 | 5.38\% |
| 4216 | Electrical Goods Wholesalers | \$ 1,237,134.40 | \$ | 864,868.76 | \$ | 372,265.64 | 43.04\% |

- The City receives approximately $50 \%$ of the County $1 \%$ tax based on population. Like the City, the large growth occurred in Electronic Shopping and Mail-Order Houses; Food Services and Drinking Places; Full-Service Restaurants; and Machinery, Equipment, and Supplies.
- Iron and Steel Mills and Ferroalloy Manufacturing fell just out of the top ten for the County due to comparison to projects in the $2^{\text {nd }}$ quarter of 2020 outside of Little Rock City limits.
- County revenues are also subject to rebate for up to twelve (12) months.


## REVENUE PROVIDED BY 2012 SALES IAK

|  |  |  | 2021 Tax Receipts |  |  | Prior Year Tax Receipts |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Month Collected | For Sales in the Month of | 5/8 Cent Operating | 3/8 Cent Capital | Cent Tax Proceeds | 5/8 Cent Operating | 3/8 Cent Capital | New Tax <br> Proceeds | $\begin{gathered} \hline \% \\ \text { Inc (Dec) } \\ \hline \end{gathered}$ |
| 1 | March | January | 2,853,396 | 1,712,037 | 4,565,433 | 2,629,262 | 1,577,557 | 4,206,819 | 8.52\% |
| 2 | April | February | 2,665,403 | 1,599,242 | 4,264,644 | 2,597,519 | 1,558,512 | 4,156,031 | 2.61\% |
| 3 | May | March | 3,380,310 | 2,028,186 | 5,408,496 | 2,671,786 | 1,603,071 | 4,274,857 | 26.52\% |
| 4 | June | April | 3,232,317 | 1,939,390 | 5,171,707 | 2,845,057 | 1,707,034 | 4,552,091 | 13.61\% |
| 5 | July | May | 3,236,572 | 1,941,943 | 5,178,515 | 2,619,076 | 1,571,446 | 4,190,522 | 23.58\% |
| 6 | August | June | 3,318,945 | 1,991,367 | 5,310,312 | 2,794,411 | 1,676,646 | 4,471,057 | 18.77\% |
| 7 | September | July | 3,084,792 | 1,850,875 | 4,935,668 | 2,753,191 | 1,651,915 | 4,405,105 | 12.04\% |
| 8 | October | August | 3,186,716 | 1,912,030 | 5,098,746 | 2,865,896 | 1,719,537 | 4,585,433 | 11.19\% |
| 9 | November | September | 3,130,770 | 1,878,462 | 5,009,232 | 2,767,058 | 1,660,235 | 4,427,293 | 13.14\% |
| 10 | YTD Total |  | \$28,089,220 | \$16,853,532 | \$44,942,753 | \$24,543,255 | \$14,725,953 | \$39,269,208 | 14.45\% |
|  | Month Collected | For Sales in the Month of | 5/8 Cent Operating | 3/8 Cent Capital | Cent Tax Proceeds | 5/8 Cent Operating | 3/8 Cent Capital | New Tax <br> Proceeds | $\begin{gathered} \% \\ \text { Inc (Dec) } \end{gathered}$ |
| 11 | 2012 Total |  | 28,992,457 | 17,449,867 | 46,442,324 | n/a | n/a | n/a | n/a |
| 12 | 2013 Total |  | 29,220,016 | 17,573,702 | 46,793,718 | 28,992,457 | 17,449,867 | 46,442,324 | 0.76\% |
| 13 | 2014 Total |  | 29,608,840 | 17,849,353 | 47,458,193 | 29,220,016 | 17,573,702 | 46,793,718 | 1.42\% |
| 14 | 2015 Total |  | 30,773,111 | 18,430,387 | 49,203,498 | 29,608,840 | 17,849,353 | 47,458,193 | 3.68\% |
| 15 | 2016 Total |  | 30,789,996 | 18,473,997 | 49,263,993 | 30,773,111 | 18,430,387 | 49,203,498 | 0.12\% |
| 16 | 2017 Total |  | 31,366,925 | 18,820,155 | 50,187,081 | 30,789,996 | 18,473,997 | 49,263,993 | 1.87\% |
| 17 | 2018 Total |  | 31,678,593 | 19,007,156 | 50,685,748 | 31,366,925 | 18,820,155 | 50,187,081 | 0.99\% |
| 18 | 2019 Total |  | 33,967,300 | 20,380,380 | 54,347,679 | 31,678,593 | 19,007,156 | 50,685,748 | 7.22\% |
| 19 | 2020 Total |  | 33,592,828 | 20,155,697 | 53,748,525 | 33,967,300 | 20,380,380 | 54,347,679 | -1.10\% |
| 20 | 2012-2020 |  | \$279,990,066 | \$168,140,694 | \$448,130,760 |  |  |  |  |
| 21 Grand Total - Life to Date |  |  | \$308,079,286 | \$184,994,226 | \$493,073,512 |  |  |  |  |

## ELECTRIC FRANCHISE FEES

|  |  | 2021 KWH | 2020 KWH | 2021 Revenue | 2020 Revenue | Usage Chng | Rev Chng |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Month | KWH | KWH | Revenue | Revenue | Incr (Decr) | Incr (Decr) |
| 1 | January | 251,652,736 | 250,657,178 | \$1,060,947 | \$981,072 | 0.40\% | 8.14\% |
| 2 | February | 229,331,008 | 240,972,724 | 926,750 | 1,055,951 | -4.83\% | -12.24\% |
| 3 | March | 249,676,687 | 227,824,355 | 1,075,144 | 1,011,843 | 9.59\% | 6.26\% |
| 4 | April | 284,157,593 | 211,970,481 | 860,646 | 909,024 | 34.06\% | -5.32\% |
| 5 | May | 209,830,538 | 201,189,912 | 917,622 | 879,740 | 4.29\% | 4.31\% |
| 6 | June | 260,542,405 | 245,253,070 | 1,227,095 | 1,170,842 | 6.23\% | 4.80\% |
| 7 | July | 317,739,114 | 304,819,183 | 1,524,802 | 1,455,954 | 4.24\% | 4.73\% |
| 8 | August | 321,274,181 | 324,214,705 | 1,585,905 | 1,439,771 | -0.91\% | 10.15\% |
| 9 | September | 314,817,910 | 306,037,988 | 1,509,713 | 1,458,775 | 2.87\% | 3.49\% |
| 10 | YTD | 2,439,022,172 | 2,312,939,596 | \$10,688,623 | \$10,362,972 | 5.45\% | 3.14\% |

The 2021 amended budget is $\$ 13,759,000$, an increase of $3.4 \%$ from prior year actual results. Current revenues are $3.14 \%$ above prior year and are expected to be in line with the amended budget at year-end.

## GAS FRANCHISE FEES

|  |  | 2021 Mcf | 2020 Mcf | 2021 Rev | 2020 Rev | Usage Chng | Rev Chng |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Month | Mcf | Mcf | Revenue | Revenue | Incr (Decr) | Incr (Decr) |
| 1 | January | 1,552,735 | 1,316,654 | \$545,428 | \$512,937 | 17.93\% | 6.33\% |
| 2 | February | 1,664,710 | 1,384,676 | 547,479 | 497,936 | 20.22\% | 9.95\% |
| 3 | March | 1,388,136 | 1,168,708 | 452,649 | 406,089 | 18.78\% | 11.47\% |
| 4 | April | 697,414 | 702,130 | 227,191 | 220,380 | -0.67\% | 3.09\% |
| 5 | May | 545,643 | 557,847 | 200,374 | 162,122 | -2.19\% | 23.60\% |
| 6 | June | 389,655 | 405,633 | 140,299 | 116,121 | -3.94\% | 20.82\% |
| 7 | July | 337,837 | 328,012 | 119,829 | 104,201 | 3.00\% | 15.00\% |
| 8 | August | 317,004 | 300,277 | 106,946 | 106,431 | 5.57\% | 0.48\% |
| 9 | September | 328,397 | 331,383 | 91,575 | 100,083 | -0.90\% | -8.50\% |
| 10 | YTD | 7,221,531 | 6,495,320 | \$2,431,772 | \$2,226,299 | 11.18\% | 9.23\% |

The 2021 amended budget is $\$ 3,188,300$, reflecting an increase of $9.5 \%$ from 2020 actual results. Revenues are expected to be in line with the amended budget.

## GENERAL FUND OPERATING EXPENDITURES BUDGET \% EXPENDED - 2021 AND 2020



$$
-2021 \quad \text {-2020 Budget }-2020
$$

## GENERAL FUND OPERATING EXPENDITURES 2021 AND 2020



## GENERAL FUND OPERATING EXPENDITURES COMPARED TO BUDGET (SLIDE 1 OF 2)

|  |  |  | Variance |  |
| :---: | :---: | :---: | :---: | :---: |
|  | YTD | YTD | Favorable | Prior Year |
|  | Budget | Expenses | (Unfavorable) | Expenses |
| EXPENDITURES: |  |  |  |  |
| GENERAL GOVERNMENT: |  |  |  |  |
| 1 Executive Administration | \$21,002,660 | \$16,871,987 | \$4,130,674 | \$15,686,892 |
| 2 Board of Directors | 255,486 | 231,748 | 23,738 | 239,746 |
| 3 Community Programs | 357,123 | 322,060 | 35,063 | 320,026 |
| 4 City Attorney | 1,188,292 | 1,159,802 | 28,490 | 1,145,430 |
| 5 District Court - (Criminal) | 956,111 | 882,664 | 73,446 | 888,564 |
| 6 District Court - (Environmental) | 401,028 | 381,168 | 19,860 | 370,454 |
| 7 District Court - (Traffic) | 933,652 | 921,983 | 11,669 | 898,809 |
| 8 Finance | 3,054,782 | 2,748,049 | 306,733 | 2,499,648 |
| 9 Human Resources | 1,507,837 | 1,489,260 | 18,577 | 1,188,007 |
| 10 Information Technology | 4,432,406 | 3,965,301 | 467,104 | 3,946,417 |
| 11 Planning and Development | 1,834,562 | 1,719,298 | 115,264 | 1,759,585 |
| 12 TOTAL GENERAL GOVERNMENT | 35,923,938 | 30,693,321 | 5,230,617 | 28,943,578 |

## GENERAL FUND EXPENDITURES COMPARED TO BUDGET (SLIDE 2 OF 2)

|  |  |  | Variance |  |
| :---: | :---: | :---: | :---: | :---: |
|  | YTD | YTD | Favorable | Prior Year |
|  | Budget | Expenses | (Unfavorable) | Expenses |
| EXPENDITURES: |  |  |  |  |
| 13 PUBLIC WORKS | 833,218 | 718,109 | 115,109 | 685,179 |
| 14 PARKS \& RECREATION | 7,180,598 | 6,980,556 | 200,041 | 6,185,770 |
| 15 RIVERMARKET | 581,009 | 698,392 | $(117,383)$ | 555,357 |
| 16 GOLF | 1,326,661 | 1,366,814 | $(40,154)$ | 1,266,044 |
| 17 JIM DAILEY FITNESS \& AQUATICS | 629,934 | 552,748 | 77,186 | 448,500 |
| 18 ZOO | 4,901,096 | 4,861,261 | 39,835 | 4,174,890 |
| 19 FIRE | 43,169,575 | 42,901,138 | 268,437 | 32,015,062 |
| 20 POLICE | 57,870,072 | 57,508,388 | 361,684 | 57,908,265 |
| 21 HOUSING \& NEIGHBORHOOD | 3,954,184 | 3,642,489 | 311,695 | 3,451,347 |
| 22 DEBT SERVICE: |  |  |  |  |
| 23 Principal | 3,045,563 | 3,106,093 | $(60,531)$ | 4,272,854 |
| 24 Interest | 130,421 | 156,235 | $(25,813)$ | 236,362 |
| 25 Agent Fees | 18,000 | 0 | 18,000 | 0 |
| SAVINGS FROM AUTHORIZED BUT 26 UNFILLED POSITIONS | 0 | 0 | 0 | 0 |
| 27 TOTAL EXPENDITURES | \$159,564,266 | \$153,185,544 | \$6,378,722 | \$140,143,209 |

## GENERAL FUND

## AUTHORIZED BUT UNFILLED POSITIONS AND VACATION/SICK PAYOUTS

$>$ Savings from Authorized but Unfilled Positions

- \$7,000,000

2021 amended budget

- \$7,000,000 achieved
- 179 budgeted positions were unfilled in the General Fund at the end of the 3rd quarter
> Vacation/Sick Payouts
- \$2,250,000

2021 adopted budget

- \$1,941,547
paid out through the end of the 3rd quarter


## GENERAL FUND AUTHORIZED BUT UNFILLED POSITIONS

## LAST TWELVE MONTHS



The number of vacant Uniformed Police positions was forty-nine (49) as of the last payroll in September: forty-seven (47) Officers and two (2) Sergeants. A Fire recruit school with 29 members began on $3 / 29 / 21$ and graduated on $7 / 17 / 21$. Police recruit schools were held beginning 2/15/21 and beginning 8/16/21.

