



# **City of Little Rock**

## **2014 Action Plan**

**(Draft Plan)**



**Annual Update to the Consolidated Plan**  
**2014 Program Year**



**ANNUAL ACTION PLAN**  
**FISCAL YEAR 2014**  
(January 1, 2014 through December 31, 2014)

**BOARD OF DIRECTORS**

**MARK STODOLA, MAYOR**

**ERMA HENDRIX, WARD 1**

**DORIS WRIGHT, WARD 6**

**KEN RICHARDSON, WARD 2**

**B. J. WYRICK, WARD 7**

**STACY HURST, WARD 3**

**DEAN KUMPURIS, POSITION 8**

**BRAD CAZORT, WARD 4**

**GENE FORTSON, POSITION 9**

**LANCE HINES, WARD 5**

**JOAN ADCOCK, POSITION 10**

**CITY MANAGER**

**BRUCE MOORE**

**DEPARTMENT OF HOUSING & NEIGHBORHOOD PROGRAMS**

**ANDRE BERNARD, DIRECTOR**  
**VICTOR TURNER, ASSISTANT DIRECTOR**  
**KEVIN HOWARD, COMMUNITY DEVELOPMENT MANAGER**  
**BEVERLY ARBOR, COMMUNITY DEVELOPMENT PLANNER**



## TABLE OF CONTENTS

<b><u>CONTENT</u></b>	<b><u>PAGE</u></b>
<b>APPLICATION FOR FEDERAL ASSISTANCE</b>	
<b>EXECUTIVE SUMMARY</b>	
ES-05 EXECUTIVE SUMMARY	1
PR-05 LEAD & RESPONSIBLE AGENCIES	3
AP-10 CONSULTATION	4
AP-12 PARTICIPATION	10
<b>EXPECTED RESOURCES</b>	
AP-15 EXPECTED RESOURCES	13
<b>ANNUAL GOALS AND OBJECTIVES</b>	
AP-20 ANNUAL GOALS AND OBJECTIVES	17
<b>PROJECTS</b>	
AP-35 PROJECTS	19
AP-38 PROJECT SUMMARY	20
AP-50 GEOGRAPHIC DISTRIBUTION	24
<b>AFFORDABLE HOUSING</b>	
AP-55 AFFORDABLE HOUSING	25
AP-60 PUBLIC HOUSING	26
AP-65 HOMELESS AND OTHER SPECIAL NEEDS ACTIVITIES	29
AP-70 HOPWA GOALS	33
AP-75 BARRIERS TO AFFORDABLE HOUSING	34
AP-85 OTHER ACTIONS	35
<b>PROGRAM SPECIFIC REQUIREMENTS</b>	
AP-90 PROGRAM SPECIFIC REQUIREMENTS	38
<b>APPENDICIES</b>	
APPENDIX #1: HUD TABLE – 3A ANNUAL GOALS	
APPENDIX #2: CERTIFICATIONS	
APPENDIX #3: PUBLIC COMMENT SUMMARY	
APPENDIX #4: LITTLE ROCK HOUSING AUTHORITY CFP ACTION PLAN	
APPENDIX #5: LITTLE ROCK HOUSING AUTHORITY RESIDENT INITIATIVES (INTRODUCTION)	
APPENDIX #6: RESOLUTION AUTHORIZING SUBMISSION OF ACTION PLAN	

**FY 2014 CONSOLIDATED PLAN/BUDGET**

**U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT  
CONSOLIDATED PLAN  
FUNDING SOURCES**

Entitlement Grant [includes reallocated funds]	\$2,392,577
Unprogrammed Prior Year's Income not previously reported	0
Surplus Funds	0
Return of Grant Funds	0
Total Estimated Program Income [from detail below]	\$200,000
<b>Total Funding Sources:</b>	<b>\$2,592,577</b>

<b>Estimated Program Income</b>			
<b>Description</b>		<b>Grantee</b>	<b>Subrecipient</b>
1.	HOME Funds: Sale of Rehabilitated Homes, Loan Repayments	\$200,000	\$0
2.	CDBG Funds: Sale of Rehabilitated Homes, Loan Repayments	0	0
<b>Total Estimated Program Income</b>		<b>\$200,000</b>	<b>\$0</b>

Application for Federal Assistance SF-424		Version 02
<b>*1. Type of Submission:</b> <input type="checkbox"/> Preapplication <input checked="" type="checkbox"/> Application <input type="checkbox"/> Changed/Corrected Application		<b>*2. Type of Application</b> * If Revision, select appropriate letter(s) <input type="checkbox"/> New <input type="checkbox"/> Continuation <input checked="" type="checkbox"/> Revision  *Other (Specify) _____
3. Date Received:	4. Applicant Identifier: City of Little Rock	
5a. Federal Entity Identifier: B-14-MC-05-0004		*5b. Federal Award Identifier: B-14-MC-05-0004
<b>State Use Only:</b>		
6. Date Received by State:	7. State Application Identifier:	
<b>8. APPLICANT INFORMATION:</b>		
*a. Legal Name: City of Little Rock		
*b. Employer/Taxpayer Identification Number (EIN/TIN): 71-6014465		*c. Organizational DUNS: 82-835-7660
<b>d. Address:</b>		
*Street 1:	500 West Markham, Suite 120W	
Street 2:	_____	
*City:	Little Rock	
County:	Pulaski	
*State:	AR	
Province:	_____	
*Country:	USA	
*Zip / Postal Code	72201	
<b>e. Organizational Unit:</b>		
Department Name: Housing and Neighborhood Programs		Division Name: CDBG and Housing
<b>f. Name and contact information of person to be contacted on matters involving this application:</b>		
Prefix: Mr.	*First Name: Victor	
Middle Name:	_____	
*Last Name:	Turner	
Suffix:	_____	
Title:	Assistant Director	
Organizational Affiliation:		
_____		
*Telephone Number: 501-371-6825		Fax Number: 501-399-3461
*Email: vturner@littlerock.org		

**Application for Federal Assistance SF-424**

Version 02

**\*9. Type of Applicant 1: Select Applicant Type:**

C. City or Township Government

Type of Applicant 2: Select Applicant Type:

Type of Applicant 3: Select Applicant Type:

\*Other (Specify)

**\*10 Name of Federal Agency:**

U.S. Department of Housing and Urban Development

**11. Catalog of Federal Domestic Assistance Number:**

14.218 \_\_\_\_\_

CFDA Title:

Community Development Block Grant \_\_\_\_\_

**\*12 Funding Opportunity Number:**

\_\_\_\_\_

\*Title:

\_\_\_\_\_

**13. Competition Identification Number:**

\_\_\_\_\_

Title:

\_\_\_\_\_

**14. Areas Affected by Project (Cities, Counties, States, etc.):**

City of Little Rock, Pulaski County, AR

**\*15. Descriptive Title of Applicant's Project:**

Community Development Block Grant Entitlement, Housing & Urban Development Act of 1974, Title 1, As Amended

<b>Application for Federal Assistance SF-424</b>		Version 02
<b>16. Congressional Districts Of:</b>		
*a. Applicant: AR-002		*b. Program/Project: AR-002
<b>17. Proposed Project:</b>		
*a. Start Date: 01/01/14		*b. End Date: 12/31/14
<b>18. Estimated Funding (\$):</b>		
*a. Federal	_____	\$1,487,082
*b. Applicant	_____	
*c. State	_____	
*d. Local	_____	
*e. Other	_____	
*f. Program Income	_____	
*g. TOTAL	_____	\$1,487,082
<b>*19. Is Application Subject to Review By State Under Executive Order 12372 Process?</b>		
<input checked="" type="checkbox"/> a. This application was made available to the State under the Executive Order 12372 Process for review on <u>09/17/13</u>		
<input type="checkbox"/> b. Program is subject to E.O. 12372 but has not been selected by the State for review.		
<input type="checkbox"/> c. Program is not covered by E. O. 12372		
<b>*20. Is the Applicant Delinquent On Any Federal Debt? (If "Yes", provide explanation.)</b>		
<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
21. *By signing this application, I certify (1) to the statements contained in the list of certifications** and (2) that the statements herein are true, complete and accurate to the best of my knowledge. I also provide the required assurances** and agree to comply with any resulting terms if I accept an award. I am aware that any false, fictitious, or fraudulent statements or claims may subject me to criminal, civil, or administrative penalties. (U. S. Code, Title 218, Section 1001)		
<input checked="" type="checkbox"/> ** I AGREE		
** The list of certifications and assurances, or an internet site where you may obtain this list, is contained in the announcement or agency specific instructions		
<b>Authorized Representative:</b>		
Prefix: <u>Mr.</u>	*First Name: <u>Bruce</u>	
Middle Name: _____		
*Last Name: <u>Moore</u>		
Suffix: _____		
*Title: City Manager		
*Telephone Number: 501-371-4510		Fax Number: 501-371-4498
* Email: bmoore@littlerock.org		
*Signature of Authorized Representative:		*Date Signed:

**Application for Federal Assistance SF-424**

Version 02

**\*1. Type of Submission:**

- Preapplication
- Application
- Changed/Corrected Application

**\*2. Type of Application**

- New
- Continuation
- Revision

\* If Revision, select appropriate letter(s)

\*Other (Specify)  
\_\_\_\_\_

3. Date Received:

4. Applicant Identifier:

City of Little Rock

5a. Federal Entity Identifier:

M14-MC050200

\*5b. Federal Award Identifier:

M14-MC050200

**State Use Only:**

6. Date Received by State:

7. State Application Identifier:

**8. APPLICANT INFORMATION:**

\*a. Legal Name: City of Little Rock

\*b. Employer/Taxpayer Identification Number (EIN/TIN):

71-6014465

\*c. Organizational DUNS:

82-835-7660

**d. Address:**

\*Street 1: 500 West Markham, Suite 120W

Street 2: \_\_\_\_\_

\*City: Little Rock

County: Pulaski

\*State: AR

Province: \_\_\_\_\_

\*Country: USA

\*Zip / Postal Code 72201

**e. Organizational Unit:**

Department Name:

Housing and Neighborhood Programs

Division Name:

CDBG and Housing

**f. Name and contact information of person to be contacted on matters involving this application:**

Prefix: Mr. \*First Name: Victor

Middle Name: \_\_\_\_\_

\*Last Name: Turner

Suffix: \_\_\_\_\_

Title: Assistant Director

Organizational Affiliation:

\*Telephone Number: 501-371-6825

Fax Number: 501-399-3461

\*Email: vturner@littlerock.org

**Application for Federal Assistance SF-424**

Version 02

**\*9. Type of Applicant 1: Select Applicant Type:**

C. City or Township Government

Type of Applicant 2: Select Applicant Type:

Type of Applicant 3: Select Applicant Type:

\*Other (Specify)

**\*10 Name of Federal Agency:**

U.S. Department of Housing and Urban Development

**11. Catalog of Federal Domestic Assistance Number:**

14.239 \_\_\_\_\_

CFDA Title:

HOME Investment Partnership Program \_\_\_\_\_

**\*12 Funding Opportunity Number:**

\_\_\_\_\_

\*Title:

\_\_\_\_\_

**13. Competition Identification Number:**

\_\_\_\_\_

Title:

\_\_\_\_\_

**14. Areas Affected by Project (Cities, Counties, States, etc.):**

City of Little Rock, Pulaski County, AR

**\*15. Descriptive Title of Applicant's Project:**

HOME Investment Partnership Program

<b>Application for Federal Assistance SF-424</b>		Version 02
<b>16. Congressional Districts Of:</b>		
*a. Applicant: AR-002	*b. Program/Project: AR-002	
<b>17. Proposed Project:</b>		
*a. Start Date: 01/01/14	*b. End Date: 12/31/14	
<b>18. Estimated Funding (\$):</b>		
*a. Federal	\$602,947	
*b. Applicant	_____	
*c. State	_____	
*d. Local	_____	
*e. Other	_____	
*f. Program Income	\$200,000	
*g. TOTAL	\$802,947	
<b>19. Is Application Subject to Review By State Under Executive Order 12372 Process?</b>		
<input checked="" type="checkbox"/> a. This application was made available to the State under the Executive Order 12372 Process for review on <u>09/17/13</u>		
<input type="checkbox"/> b. Program is subject to E.O. 12372 but has not been selected by the State for review.		
<input type="checkbox"/> c. Program is not covered by E. O. 12372		
<b>20. Is the Applicant Delinquent On Any Federal Debt? (If "Yes", provide explanation.)</b>		
<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
21. *By signing this application, I certify (1) to the statements contained in the list of certifications** and (2) that the statements herein are true, complete and accurate to the best of my knowledge. I also provide the required assurances** and agree to comply with any resulting terms if I accept an award. I am aware that any false, fictitious, or fraudulent statements or claims may subject me to criminal, civil, or administrative penalties. (U. S. Code, Title 218, Section 1001)		
<input checked="" type="checkbox"/> ** I AGREE		
** The list of certifications and assurances, or an internet site where you may obtain this list, is contained in the announcement or agency specific instructions		
<b>Authorized Representative:</b>		
Prefix: <u>Mr.</u>	*First Name: <u>Bruce</u>	
Middle Name: _____		
*Last Name: <u>Moore</u>		
Suffix: _____		
*Title: City Manager		
*Telephone Number: 501-371-4510	Fax Number: 501-371-4498	
* Email: bmoore@littlerock.org		
*Signature of Authorized Representative:	*Date Signed:	

**Application for Federal Assistance SF-424**

Version 02

\*1. Type of Submission:

- Preapplication
- Application
- Changed/Corrected Application

\*2. Type of Application

- New
- Continuation
- Revision

\* If Revision, select appropriate letter(s)

\*Other (Specify)  
\_\_\_\_\_

3. Date Received:

4. Applicant Identifier:

City of Little Rock

5a. Federal Entity Identifier:

ARH14-F001

\*5b. Federal Award Identifier:

ARH14-F001

**State Use Only:**

6. Date Received by State:

7. State Application Identifier:

**8. APPLICANT INFORMATION:**

\*a. Legal Name: City of Little Rock

\*b. Employer/Taxpayer Identification Number (EIN/TIN):

71-6014465

\*c. Organizational DUNS:

82-835-7660

**d. Address:**

\*Street 1: 500 West Markham, Suite 120W

Street 2: \_\_\_\_\_

\*City: Little Rock

County: Pulaski

\*State: AR

Province: \_\_\_\_\_

\*Country: USA

\*Zip / Postal Code 72201

**e. Organizational Unit:**

Department Name:

Housing and Neighborhood Programs

Division Name:

CDBG and Housing

**f. Name and contact information of person to be contacted on matters involving this application:**

Prefix: Mr. \*First Name: Victor

Middle Name: \_\_\_\_\_

\*Last Name: Turner

Suffix: \_\_\_\_\_

Title: Assistant Director

Organizational Affiliation:

\*Telephone Number: 501-371-6825

Fax Number: 501-399-3461

\*Email: vturner@littlerock.org

**Application for Federal Assistance SF-424**

Version 02

**\*9. Type of Applicant 1: Select Applicant Type:**

C. City or Township Government

Type of Applicant 2: Select Applicant Type:

Type of Applicant 3: Select Applicant Type:

\*Other (Specify)

**\*10 Name of Federal Agency:**

U.S. Department of Housing and Urban Development

**11. Catalog of Federal Domestic Assistance Number:**

14.241 \_\_\_\_\_

CFDA Title:

Housing Opportunities for Persons with AIDS \_\_\_\_\_

**\*12 Funding Opportunity Number:**

\_\_\_\_\_

\*Title:

\_\_\_\_\_

**13. Competition Identification Number:**

\_\_\_\_\_

Title:

\_\_\_\_\_

**14. Areas Affected by Project (Cities, Counties, States, etc.):**

City of Little Rock, Pulaski County, AR

**\*15. Descriptive Title of Applicant's Project:**

Housing Opportunities for Persons with AIDS

<b>Application for Federal Assistance SF-424</b>		Version 02
<b>16. Congressional Districts Of:</b>		
*a. Applicant: AR-002		*b. Program/Project: AR-002
<b>17. Proposed Project:</b>		
*a. Start Date: 01/01/14		*b. End Date: 12/31/14
<b>18. Estimated Funding (\$):</b>		
*a. Federal	\$302,548	
*b. Applicant		
*c. State		
*d. Local		
*e. Other		
*f. Program Income		
*g. TOTAL	\$302,548	
<b>19. Is Application Subject to Review By State Under Executive Order 12372 Process?</b>		
<input checked="" type="checkbox"/> a. This application was made available to the State under the Executive Order 12372 Process for review on <u>09/17/13</u>		
<input type="checkbox"/> b. Program is subject to E.O. 12372 but has not been selected by the State for review.		
<input type="checkbox"/> c. Program is not covered by E. O. 12372		
<b>20. Is the Applicant Delinquent On Any Federal Debt? (If "Yes", provide explanation.)</b>		
<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
21. *By signing this application, I certify (1) to the statements contained in the list of certifications** and (2) that the statements herein are true, complete and accurate to the best of my knowledge. I also provide the required assurances** and agree to comply with any resulting terms if I accept an award. I am aware that any false, fictitious, or fraudulent statements or claims may subject me to criminal, civil, or administrative penalties. (U. S. Code, Title 218, Section 1001)		
<input checked="" type="checkbox"/> ** I AGREE		
** The list of certifications and assurances, or an internet site where you may obtain this list, is contained in the announcement or agency specific instructions		
<b>Authorized Representative:</b>		
Prefix: <u>Mr.</u>	*First Name: <u>Bruce</u>	
Middle Name: _____		
*Last Name: <u>Moore</u>		
Suffix: _____		
*Title: City Manager		
*Telephone Number: 501-371-4510		Fax Number: 501-371-4498
* Email: bmoore@littlerock.org		
*Signature of Authorized Representative:		*Date Signed:



## **Executive Summary**

### **AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)**

#### **1. Introduction**

The 2014 Annual Action Plan identifies the specific programs and activities to be undertaken with the federal funds received for the 2014 Program Year. The 2011-2015 Consolidated Plan (the Plan) serves as the basis for annual funding allocations which is described in the one-year Action Plan for the federal funds for Community Development Block Grant (CDBG), HOME Investment Partnership (HOME), and Housing Opportunities for Persons with AIDS (HOPWA).

The 2014 Annual Action Plan covers the time period from January 1, 2014 through December 31, 2014, and represents the fourth year under the Five-Year Consolidated Plan. This report describes the resources expected to be available in the coming program year from federal, state, local, and private sources. It includes a description of the activities that will be undertaken to meet the local priorities and objectives contained in the Consolidated Plan. It also outlines the actions to be undertaken to address needs of the underserved, remove barriers to affordable, and other strategies by the City.

#### **2. Summarize the objectives and outcomes identified in the Plan**

Objectives and outcomes which are encompassed in the 2014 Action Plan include the following: 1) Accessibility for the purpose of providing decent affordable housing; 2) Affordability for the purpose of providing decent affordable housing; 3) Sustainability for the purpose of providing decent affordable housing; 4) Accessibility for the purpose of creating suitable living environments; 5) Sustainability for the purpose of creating suitable living environments.

#### **3. Evaluation of past performance**

The City of Little Rock has had past success in implementing all projects included in the plan. These projects have met all timeliness deadlines and have benefited the low/mod population of the City.



For the year that ended December 31, 2012, the City of Little Rock assisted:

- Thirty (30) housing units for Housing Rehabilitation
- Four (4) housing units for Homeownership
- Twenty-One (21) housing units for Wheelchair Ramps
- Seventy-Four (74) households for HOPWA
- Seven Thousand, Four Hundred Fifty (7,450) households for Public Services
- Nine Thousand, Seventy-Four (9,074) persons utilizing Public Facilities

#### **4. Summary of Citizen Participation Process and consultation process**

In developing the 2014 Annual Action Plan, the City followed a detailed citizen participation plan. This included input from other City departments, residents, non-profit organizations, and other public and private entities that provide assisted housing, health services, social service housing and supportive service providers to special needs population. Opportunities for citizen input are provided throughout the planning process through the following:

- Public Hearings
- Publications and Posting

This input will provide a framework for programs and services to address housing and services to address housing and community development issues involving public services, public infrastructure and improvements and homeless needs.

#### **5. Summary of public comments**

Will be available in the FINAL plan

#### **6. Summary of comments or views not accepted and the reasons for not accepting them**

Will be available in the FINAL plan

#### **7. Summary**



**PR-05 Lead & Responsible Agencies – 91.200(b)**

**1. Agency/entity responsible for preparing/administering the Consolidated Plan**

Agency Role	Name	Department/Agency
Lead Agency	City of Little Rock	Housing and Neighborhood Programs

Table 1 – Responsible Agencies

**Narrative (optional)**

The City of Little Rock, Housing and Neighborhood Program (HNP), CDBG and Housing Division is the lead agency and administrator in the development and overseeing of the Consolidated Plan and the Annual Action Plan. The City is responsible for administrating Community Development Block Grant (CDBG), HOME Initiative Partnership Grant (HOME), and Housing Opportunities of Persons with AIDS (HOPWA).

In developing the Plan, the City followed a detailed citizen participation plan. This included input from residents, non-profit organizations, and other public and private entities that provide assisted housing, health services, social service housing and supportive service providers to special needs population.

**Consolidated Plan Public Contact Information**

Victor Turner, Assistant Director  
Housing & Neighborhood Program  
500 West Markham, Suite 120W  
Little Rock, AR 72201  
(501) 371-6811  
vturner@littlerock.org

## **AP-10 Consultation – 91.100, 91.200(b), 91.215(l)**

### **1. Introduction**

During the planning process the City of Little Rock consults with the community, public and private organizations in the development of the Consolidated Plan. The process includes public meetings to hear community views on housing and community development needs, as well as comments on prior program year performance. Copies of the draft plan are made available to the general public in both print and electronic form for comments.

The City's Consolidated Planning Committee provides input on community needs, evaluates proposals for funding, and reviews progress in meeting community goals. Membership of the committee includes private citizens and representatives from the public, private and nonprofit sectors that provide assisted housing, health services, social and fair housing services (including those focus on services to children, elderly persons, persons with disabilities, persons with HIV/AIDS and their families, homeless persons), public housing, and metropolitan planning agencies.

### **Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(l))**

The City works with numerous organizations, both public and private, non-profits, and public institutions to coordinate community development and housing services. Coordination between entities includes servicing on committees, boards, on-going communication, and strategic planning.

The City of Little Rock is a member and lead agency for the Central Arkansas Continuum of Care which is known as the Central Arkansas Team Care for the Homeless (CATCH). The service area consists of four (4) counties. They are: Lonoke, Prairie, Pulaski, and Saline. CATCH was created to coordinate and collaborate on housing, homeless, and special needs population issues. There are forty (40) members representing public agencies and non-profit organizations. They meet at least quarterly to ensure that essential coordination occurs and shared obstacles are identified and considered. The Board of Directors meets monthly.

The City serves as the lead agency for submitting the Super NOFA Application for the Central Arkansas Continuum. The City's Homeless Coordinator and other Community Development staff works with CATCH to coordinate Point-in Time Count for the homeless each year in late January.

**Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS**

The City of Little Rock does not receive nor administer any ESG funds. These funds come to the area through the State of Arkansas. Arkansas Department of Human Services (DHS) is the state grantee of ESG funds.

Members of the Continuum of Care attend and provide input at DHS workshops and public hearings on the homelessness strategy and annual plan for allocation of ESG funds. Funding decisions by DHS take in count of the Continuum's operations and priorities, with an emphasis on how best to realize value for investment.

Members of the Continuum of Care work with the local HUD office to attend and participate in agency monitoring visits. The Continuum evaluates the Annual Progress Report from funded agencies and report on the accomplishments, annual goals, and anticipated outcomes based on agencies performance. Partnerships with member agencies have been developed and agencies funded to maintain data in the Homeless Management Information System (HMIS).

**Describe consultation with the Continuum(s) of Care that serves the State in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS**

The City as a member of the Continuum of Care participates on a variety of committees formed by the Arkansas Department of Human Services that work on how to allocate ESG funds, develop performance standards, and policies and procedures for operation of HMIS.

**2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdiction’s consultations with housing, social service agencies and other entities**

1	<b>Agency/Group/Organization</b>	BETTER COMMUNITY DEVELOPMENT, INC.
	<b>Agency/Group/Organization Type</b>	Housing
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The organization participated in the public meeting and provided input for annual goals and priorities. Anticipated outcomes include more low to moderated income persons being served by utilizing HUD funds and other leverage resources.
2	<b>Agency/Group/Organization</b>	ARKANSAS DEPT OF HUMAN SERVICES
	<b>Agency/Group/Organization Type</b>	Housing Services-Children Services-homeless Other government - State
	<b>What section of the Plan was addressed by Consultation?</b>	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Lead-based Paint Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The agency participated in the public meeting and provided input for annual goals and priorities. Anticipated outcomes include more low to moderated income persons being served by utilizing HUD funds and other leverage resources.



3	<b>Agency/Group/Organization</b>	ARKANSAS DEPT OF HEALTH
	<b>Agency/Group/Organization Type</b>	Services-Persons with HIV/AIDS Services-Health Health Agency Other government - State DEPT OF HEALTH
	<b>What section of the Plan was addressed by Consultation?</b>	HOPWA Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The agency participated in the public meeting and provided input for annual goals and priorities. Anticipated outcomes include more low to moderated income persons being served by utilizing HUD funds and other leverage resources.
4	<b>Agency/Group/Organization</b>	CENTRAL ARKANSAS AREA AGENCY ON AGING (CARELINK) MEALS ON WHEELS
	<b>Agency/Group/Organization Type</b>	Services-Elderly Persons
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Homeless Special Needs Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The organization participated in the public meeting and provided input for annual goals and priorities. Anticipated outcomes include more low to moderated income persons being served by utilizing HUD funds and other leverage resources.
5	<b>Agency/Group/Organization</b>	METROPOLITAN HOUSING ALLIANCE
	<b>Agency/Group/Organization Type</b>	PHA
	<b>What section of the Plan was addressed by Consultation?</b>	Public Housing Need Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The agency participated in the public meeting and provided input on public housing needs section. Anticipated outcomes include more low to moderated income persons being served by utilizing HUD funds and other leverage resources.



6	<b>Agency/Group/Organization</b>	LITTLE ROCK
	<b>Agency/Group/Organization Type</b>	Services-Children Services-homeless CITY DEPARTMENTS Grantee Department
	<b>What section of the Plan was addressed by Consultation?</b>	Homelessness Strategy Non-Homeless Special Needs
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Other City departments provided input for annual goals and priorities.
7	<b>Agency/Group/Organization</b>	LITTLE ROCK COMMUNITY MENTAL HEALTH CENTER
	<b>Agency/Group/Organization Type</b>	Services-homeless HMIS
	<b>What section of the Plan was addressed by Consultation?</b>	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The agency provided statistics on shelters in the area.

Table 2 – Agencies, groups, organizations who participated

Identify any Agency Types not consulted and provide rationale for not consulting



**Other local/regional/state/federal planning efforts considered when preparing the Plan**

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	Central Arkansas Team Care for the Homeless	The goals of CATCH and the City's Consolidated Plan and Annual Action Plan are consistent with each other. This collaboration is maintained through efforts of the agencies and ongoing review of local agency's funding request.
State of Arkansas Consolidated Plan	Arkansas Economic Development Commission	The goals of the State of Arkansas and the City's Consolidated Plan and Annual Action Plan are consistent with each other.
Interagency Council on Homelessness	Arkansas Dept of Human Services	The goals of the State of Arkansas and the City's Consolidated Plan and Annual Action Plan are consistent with each other.

**Table 3 – Other local / regional / federal planning efforts**



### AP-12 Participation – 91.105, 91.200(c)

1. Summary of citizen participation process/Efforts made to broaden citizen participation  
Summarize citizen participation process and how it impacted goal-setting

#### Citizen Participation Outreach

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (if applicable)
1	Mail out	Non-targeted/broad community	Three (3) mail outs of over three hundred (300) notices to residents about the public hearings on June 20 and August 20 and the four (4) public meetings from July 8-18.	Not Applicable	Not Applicable	
2	Newspaper Ad	Non-targeted/broad community	Three (3) Legal Notices for the public hearings and public meetings.	Not Applicable	Not Applicable	



Department of Housing and Neighborhood Programs

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (if applicable)
3	Public Meeting	Non-targeted/broad community	On June 20, 2013 approximately 10 people attended first public hearing to learn about the Consolidated Plan process and provide feedback.			
4	Public Meeting	Non-targeted/broad community	On July 8-18, 2013 staff conducted four (4) public meetings around the City to report 2012 accomplishment, inform about the Consolidated Plan process, and to receive input.			
5	Public Meeting	Non-targeted/broad community	On August 20, 2013 a public hearing was conducted at the City's Board meeting to recommend the projected uses of funding.			

2014

Annual Action Plan (DRAFT)

Page 11



Department of Housing and Neighborhood Programs

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (if applicable)
6	Library and Alert Centers	Non-targeted/broad community	2014 Annual Update to the Consolidated Plan is made available for review and comment during the 30-day comment period from September 17, 2013 through October 17, 2013.			

Table 4 – Citizen Participation Outreach



## Expected Resources

### AP-15 Expected Resources – 91.220(c) (1, 2)

#### Introduction

The City of Little Rock has developed a Consolidated Plan that serves as a document to assess the City’s needs and strategies for addressing needs over a five (5) year period beginning in 2011, as well as providing information on proposed activities to be funded during the 2014 program year. The “One Year Action Plan” outlines the City’s plan for expending available funds. As an entitlement city, and participating jurisdiction, Little Rock expects to receive the following grants from the U.S. Department of Housing and Urban Development (HUD):

#### Priority Table

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 4				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	1,487,082	0	0	1,487,082	1,487,082	Community development activities directed toward neighborhood revitalization, economic development, and improved community facilities and services.



Program	Source of Funds	Uses of Funds	Expected Amount Available Year 4				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
HOME	public - federal	Acquisition Homebuyer assistance Homeowner rehab Multifamily rental new construction Multifamily rental rehab New construction for ownership TBRA	602,947	200,000	0	802,947	602,947	Expand the supply of decent and affordable rental and ownership housing for low and very-low income residents
HOPWA	public - federal	Permanent housing in facilities Permanent housing placement Short term or transitional housing facilities STRMU Supportive services TBRA	302,548	0	0	302,548	302,548	Provides housing assistance supportive services for low-income people with HIV/AIDS and their families.

Table 5 - Expected Resources – Priority Table

**Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied**

The City will use a combination of public and private funding to carry out affordable housing activities during the period covered by this Plan. All applications for funding will require an equity investment in the projects by the applicant, and most projects will also require funding from local financial institutions.

In the developing of affordable housing by non-profit organizations, Community Development Corporations (CDC) and Community Housing Development Organizations (CHDO) the funds received from City are considered gap financing so they must apply for additional funds to complete their projects. Other sources of funding have been provided by Federal Home Loan Bank, Arkansas Development Finance Authority, area banks, and private donations.

The City has in the past and may continue to make available funding from its Affordable HOME Program for use in construction of affordable homes for sale to low-income persons and families. All program income resulting from the sale of the homes is utilized for further affordable housing development. When leverage with other existing funds, this resource is a valuable component of the City's plan to provide an increased supply of quality affordable housing.

Match fund requirements for the HOME Program will be provided by non-cash contributions from special needs projects funded in-part by the City in an amount equal to 25% of the 2014 HOME allocation less administration. The total non-cash contribution is a result of the direct costs of social/professional services provided to residents of HOME assisted units. The total matching contribution from special needs projects currently available is \$1,333,974.

**If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan**

The City of Little Rock has created a Land Bank and appointed a Land Bank Commission. The mission of the Land Bank Commission is to reverse blight, increase home ownership and stability of property values, provide affordable housing, improve the health and safety of neighborhoods within the City of Little Rock, and maintain the architectural fabric of the community through study, acquisition, and disposition of vacant, abandoned, tax delinquent,



and City lien properties while collaborating with citizens, neighborhood, developers, non-profit organizations and other governmental agencies. In 2012 CDBG funds in the amount of \$133,170 were awarded to the Land Bank Commission to facilitate the redevelopment of the properties.

The City owns several facilities that are used to address the needs identified in the plan. They are the Willie Hinton Neighborhood Resource Center, Martin Luther King Legacy Center, Nathaniel W. Hill Community Complex, Ottenheimer Community and Therapeutic Center, and Day Resource Center for Homeless.

The Willie Hinton Neighborhood Resource Center and Martin Luther King Legacy Centers are located in a low/mod area and provide a variety of public service activities to low-income residents. Health care services through St. Vincent Medical Center are provided at the Nathaniel W. Hill Community Complex. The clinic is a long-standing beneficiary of CDBG funding to provide health and dental services for low-income individuals and families.

The Ottenheimer Community and Therapeutic Center under the City's Park and Recreation Division was completed in 2012 with CDBG funding. The new building includes spaces for recreation as well as computer and cooking use by the community. It will also be the home for the City's Therapeutic Recreation Division for people with disabilities.

The Day Resource Center with the assistance of CDBG funding was opened in mid-2013 to meet the needs of the local homeless population.

## **Discussion**



## Annual Goals and Objectives

### AP-20 Annual Goals and Objectives - 91.420, 91.220(c)(3)&(e)

#### Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	DH 1.1 Rehab of owner-occupied housing (CDBG)	2011	2015	Affordable Housing	CITY-WIDE	Owner Occupied Housing-Rehab	CDBG: \$860,066	Homeowner Housing Rehabilitated: 65 Household Housing Unit
2	DH 1.2 Substantial/moderate rehabilitation (HOME)	2011	2015	Affordable Housing	CITY-WIDE	Owner Occupied Housing-Rehab	HOME: \$452,211	Homeowner Housing Rehabilitated: 18 Household Housing Unit
3	DH 2.1 New Construction (HOME CHDO)	2011	2015	Affordable Housing	CHDO	New Construction of Owner-Occupied	HOME: \$90,442	Homeowner Housing Added: 2 Household Housing Unit
4	DH 2.3 Volunteer Supported Rehabilitation Housing	2011	2015	Affordable Housing	CITY-WIDE	Owner Occupied Housing-Rehab	CDBG: \$20,000	Homeowner Housing Rehabilitated: 15 Household Housing Unit
5	DH 2.4 New Construction (HOME)	2011	2015	Affordable Housing	CITY-WIDE	New Construction of Owner-Occupied	HOME: \$200,000	Homeowner Housing Added: 4 Household Housing Unit
6	DH 2.5 Housing Assistance for Persons with AIDS	2011	2015	Affordable Housing	HOPWA	Homeless/HIV/AIDS	HOPWA: \$302,548	Housing for People with HIV/AIDS added: 50 Household Housing Unit



Department of Housing and Neighborhood Programs

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
7	SL 1.1 Health and Dental Services	2011	2015	Non-Homeless Special Needs	CITY-WIDE	Public & Community Services	CDBG: \$175,000	Public service activities for Low/Moderate Income Housing Benefit: 2500 Households Assisted
8	SL 1.2 Senior Services/Meals on Wheels	2011	2015	Non-Homeless Special Needs	CITY-WIDE	Public & Community Services	CDBG: \$60,000	Public service activities for Low/Moderate Income Housing Benefit: 65 Households Assisted
9	SL 3.2 Senior Center	2011	2015	Non-Homeless Special Needs	CITY-WIDE	Public & Community Services	CDBG: \$24,000	Public service activities for Low/Moderate Income Housing Benefit: 20 Households Assisted

Table 6 – Goals Summary



## AP-35 Projects – 91.220(d)

### Introduction

The City of Little Rock will provide activities that support one or more of the following projects during Program Year 2013.

#	Project Name
1	Administration
2	Owner-Occupied Rehabilitation (CDBG)
3	Wheelchair Ramps
4	St. Vincent Medical Center-East (NWH Complex)
5	Carelink/Meals on Wheels
6	John Barrow Senior Activity Center
7	World Changers
8	Owner-Occupied rehabilitation (HOME)
9	New Construction of Homes
10	New Construction of Homes (CHDO)
11	HOPWA Assistance

Table 7 – Project Information

### Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

Priorities for allocation of funds were determined during the consolidated planning process and the 2014 Action Plan reflects the identified priorities. For this year, funds will be used for affordable housing (64%), public services activities (10%), HOPWA assistance (11%), and administration (15%).

The continuing, long-term reduction of Federal, State, and local financial resources is the single greatest impediment to meeting underserved needs for Little Rock's low and very-low income residents. Since 2010, the City's federal funding has been reduced by 25%.



## Projects

### AP-38 Projects Summary

#### Project Summary Information

<b>1</b>	<b>Project Name</b>	Administration
	<b>Target Area</b>	
	<b>Goals Supported</b>	
	<b>Needs Addressed</b>	Planning & Administration
	<b>Funding</b>	CDBG: \$297,416 HOPWA: \$9,076 HOME: \$60,294
	<b>Description</b>	Administration and planning of the HUD Grant Programs.
	<b>Planned Activities</b>	Administration
<b>2</b>	<b>Project Name</b>	Owner-Occupied Rehabilitation (CDBG)
	<b>Target Area</b>	CITY-WIDE
	<b>Goals Supported</b>	DH 1.1 Rehab of owner-occupied housing (CDBG)
	<b>Needs Addressed</b>	Owner Occupied Housing-Rehab
	<b>Funding</b>	CDBG: \$860,666
	<b>Description</b>	Provision of housing delivery and owner-occupied housing rehabilitation to very low and low-income households.
	<b>Planned Activities</b>	Housing Rehabilitation



Department of Housing and Neighborhood Programs

<b>3</b>	<b>Project Name</b>	Wheelchair Ramps
	<b>Target Area</b>	CITY-WIDE
	<b>Goals Supported</b>	DH 2.3 Volunteer Supported Rehabilitation Housing
	<b>Needs Addressed</b>	Owner-Occupied Housing-Rehab
	<b>Funding</b>	CDBG: \$20,000
	<b>Description</b>	Installation of wheelchair ramps for handicapped individuals to benefits low-income households.
	<b>Planned Activities</b>	Mainstream, a nonprofit Independent Living Resources Center, has partnered with volunteers of the AT&T Telephone Pioneers to constructed wheelchair ramps with the donated materials from the City.
<b>4</b>	<b>Project Name</b>	St. Vincent Medical Center-East (NWH Complex)
	<b>Target Area</b>	CITY-WIDE
	<b>Goals Supported</b>	SL 1.1 Health and Dental Services
	<b>Needs Addressed</b>	Public & Community Services
	<b>Funding</b>	CDBG: \$175,000
	<b>Description</b>	Provision of health and dental services to low-income clients
	<b>Planned Activities</b>	Health and dental services are provided at Nathaniel W. Hill Complex by St. Vincent Hospital.
<b>5</b>	<b>Project Name</b>	Carelink/Meals on Wheels
	<b>Target Area</b>	CITY-WIDE
	<b>Goals Supported</b>	SL 1.2 Senior Services/Meals on Wheels
	<b>Needs Addressed</b>	Public & Community Services
	<b>Funding</b>	CDBG: \$60,000
	<b>Description</b>	Provision of meals for elderly low-income clients.
	<b>Planned Activities</b>	Central Arkansas Area Agency on Aging (dba Care Link) provides hot and frozen home-delivered meals for homebound older people who are unable to shop or prepare their own meals.



Department of Housing and Neighborhood Programs

<b>6</b>	<b>Project Name</b>	John Barrow Senior Activity Center
	<b>Target Area</b>	CITY-WIDE
	<b>Goals Supported</b>	SL 3.2 Senior Center
	<b>Needs Addressed</b>	Public & Community Services
	<b>Funding</b>	CDBG: \$24,000
	<b>Description</b>	Provision of activities for elderly residents.
	<b>Planned Activities</b>	West Central Little Rock/John Barrow Senior Activity Center will provide activities for elderly residents citywide.
<b>7</b>	<b>Project Name</b>	World Changers
	<b>Target Area</b>	CITY-WIDE
	<b>Goals Supported</b>	DH 1.1 Rehab of owner-occupied housing (CDBG)
	<b>Needs Addressed</b>	Owner Occupied Housing-Rehab
	<b>Funding</b>	CDBG: \$50,000
	<b>Description</b>	Provision of owner-occupied housing rehabilitation to very low and low-income households.
	<b>Planned Activities</b>	World Changers, a faith-based organization, provides the labor to replace roofs and paint the exterior of houses for very-low income, elderly residents.
<b>8</b>	<b>Project Name</b>	Owner-Occupied rehabilitation (HOME)
	<b>Target Area</b>	CITY-WIDE
	<b>Goals Supported</b>	DH 1.2 Substantial/moderate rehabilitation (HOME)
	<b>Needs Addressed</b>	Owner Occupied Housing-Rehab
	<b>Funding</b>	HOME: \$452,211
	<b>Description</b>	Programs will be offered to assist low and moderate income owner-occupants with the rehabilitation of their homes. Up to \$25,000 may be utilized to assist homeowners who are very low-income and at least 62 years of age or disabled. Assistance will also be provided to low-income homeowners through Leverage Loan Program which provides a combination loan/deferred payment loan.
	<b>Planned Activities</b>	Housing Rehabilitation



Department of Housing and Neighborhood Programs

<b>9</b>	<b>Project Name</b>	New Construction of Homes
	<b>Target Area</b>	CITY-WIDE
	<b>Goals Supported</b>	DH 2.4 New Construction (HOME)
	<b>Needs Addressed</b>	New Construction of Owner-Occupied
	<b>Funding</b>	HOME: \$200,000
	<b>Description</b>	New construction of homes with program income funds.
<b>10</b>	<b>Planned Activities</b>	Construction of affordable homes for sale
	<b>Project Name</b>	New Construction of Homes (CHDO)
	<b>Target Area</b>	CHDO
	<b>Goals Supported</b>	DH 2.1 New Construction (HOME CHDO)
	<b>Needs Addressed</b>	New Construction of Owner-Occupied
	<b>Funding</b>	HOME: \$90,442
	<b>Description</b>	Reserved allocation of HOME funds for use by Community Housing Development Organizations (CHDOs) for production of affordable housing.
	<b>Planned Activities</b>	Construction of affordable homes for sale
<b>11</b>	<b>Project Name</b>	HOPWA Assistance
	<b>Target Area</b>	HOPWA
	<b>Goals Supported</b>	DH 2.5 Housing Assistance for Persons with AIDS
	<b>Needs Addressed</b>	Homeless/HIV/AIDS
	<b>Funding</b>	HOPWA: \$293,472
	<b>Description</b>	Provide housing assistance, appropriate services and sponsored administration to enable low-income HIV positive individuals to remain in their homes and reduce their risk of homelessness.
	<b>Planned Activities</b>	City will contract with an organization to provide housing services for HIV positive individuals.

Table 8 – Project Summary

2014

Annual Action Plan (DRAFT)

Page 23

## **AP-50 Geographic Distribution – 91.220(f)**

### **Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed**

The geographic distribution of activities and funding to accomplish identified objectives will be on a city-wide basis, however, the City plans to target certain programs in areas with high minority and low-income concentrations in an effort to trigger reinvestment and spur new development. The City plans to offer increased assistance in these target areas. Programs that will offer the increased assistance include Leveraged Loans, the Save-A-Home and Affordable Home Programs and CDC/CHDO sponsored projects. Activities of CDC's and CHDO's will also focus on their respective neighborhood target areas. The geographic location of other housing activities undertaken will be in areas intended to further housing choice and deter minority and low-income concentrations.

The City's 2014 public service activities will be located citywide. Provision of health clinic services will be provided through St. Vincent Medical Center at the Nathaniel W. Hill Complex. Other public service activities include the Meals for the Elderly Program provided through CareLink. This program provides for meals for elderly, low-income persons citywide. The John Barrow Senior Activity Center project provides activities for elderly residents citywide.

All programs and services funded through the CDBG and HOME Programs will be citywide unless otherwise noted in this plan.

### **Rationale for the priorities for allocating investments geographically**

In the development of the Consolidated Plan in 2011, it was determined that the use of HUD grant funding would be best utilized citywide.

### **Discussion**

## Affordable Housing

### AP-55 Affordable Housing – 91.220(g)

#### Introduction

This section of the Action Plan specifies the goals for the number of homeless, non-homeless, and special needs household to be provided affordable housing with in the program year.

<b>One Year Goals for the Number of Households to be Supported</b>	
Homeless	0
Non-Homeless	139
Special-Needs	15
Total	154

**Table 9 - One Year Goals for Affordable Housing by Support Requirement**

<b>One Year Goals for the Number of Households Supported Through</b>	
Rental Assistance	50
The Production of New Units	6
Rehab of Existing Units	98
Acquisition of Existing Units	0
Total	154

**Table 9 - One Year Goals for Affordable Housing by Support Type**

#### Discussion

The City employs a variety of approaches to maintaining, creating, and improving the quality of affordable housing. In the 2011-2015 Consolidated Plan, housing was the top priority. The City plans to address affordable housing needs with CDBG, HOME, and HOPWA funds by administering the following programs to preserve and increase affordable housing:

- Emergency Assistance
- Limited Home Repairs
- Wheelchair Ramps
- World Changers
- CHDO Projects
- Elderly Housing
- Leveraged Loans
- HOPWA – TBRA and STRMU Assistance



## **AP-60 Public Housing – 91.220(h)**

### **Introduction**

The City of Little Rock Housing Authority D/B/A Metropolitan Housing Alliance “MHA” has been in the community assisting Arkansas’ for over 70 years. Its continuing commitment with moving in a forward direction of multi-faceted housing agency has shown great improvement to several areas. We continue our success by bringing others to the table to address complex community issues. As a result of interactive agency relationships, Choice Neighborhood Planning Grant MHA has shown the capacity to cohesively bring Housing, People and Neighborhood together as one.

The project based Section 8 rental assistance also known as PBCA and/or PBCRA was recently awarded to Central Arkansas Housing Corporation (CAHC) the affiliate of MHA as the prime contractor for the contract and Quadel Consulting Corporation is a subcontractor for MHA. The MHA staff will manage the contract from their Little Rock office located at 100 S. Arch Street.

CAHC is an instrumentality entity of and is wholly-owned and managed by the Metropolitan Housing Alliance (MHA; formerly the Little Rock Housing Authority). Chartered in 1937 as a Public Housing Authority (PHA), MHA is Arkansas’ largest PHA. MHA created CAHC in 2006 to participate with governmental entities and private organizations in local, state and federal programs to further the purposes of CAHC and MHA. Through a Management Agreement with MHA, CAHC uses MHA staff to perform the work for its current contractual agreements.

Along with the subcontractor Quadel, MHA will administer all contract activities for the state of Arkansas. The scope of work will include; compliance monitoring of the contract requirements including on-site management assessments of multifamily properties throughout the state and processing annual contract renewals, rent adjustments and housing assistance payments to owners.

### **Actions planned during the next year to address the needs to public housing**

The Metropolitan Housing Alliance (MHA) has to preserve and improve the housing stock for low income families while maintaining rents at 30% of adjusted income and it is in the best interest of MHA to manage its real estate assets in a reasonable manner, to continue its expansion and fulfilling the need of modern day low-income public housing.

Staff has discussed and obtained the Board of Commissioners approval for the opportunity to seek other funding sources and prepare a planned approach based on the 2011 Physical Needs



Assessment that was obtained to highlight capital improvements needed for all buildings over a ten year period. HUD has issued a call for applications for the conversion of public housing units to either Project Based Vouchers (PBVs) or Project Based Rental Assistance (PBRA) under the Rental Assistance Demonstration (RAD) program. Staff at MHA have shown the Asset Management Project(s) (AMP) are in continuous need of renovation or rehabilitation that can only be facilitated through the Rental Assistance Demonstration (RAD) program, and whereas the funding for the complete renovation is available through Rental Assistance Demonstration (RAD) project-based assistance, private debt and potentially equity financing. Staff is in the process of submitting an application for the conversion and additional funding. Results of the outcome of this application are based on a first come first serve basis with a maximum of 60,000 units to be served. The estimated time frame for results of this funding opportunity shall be by the end of 2013.

MHA has submitted the draft for the Choice Neighborhood Plan and obtained the approval from HUD as accepted. Choice Neighborhood Program Coordinator will have until January 2014 to submit the final Choice Neighborhood Plan. Once approved by HUD, MHA will reassess sources to submit for the full Implementation Grant. This plan will affect 74 residents at the Sunset Terrace Community along with 50 residents at Elm Street SRO.

HUD-Veterans Affairs Supportive Housing (HUD-VASH) Program is a federally funded program which combines rental assistance from HUD with case management and clinical services provided by VA. Since 2008, a total of 58,140 vouchers have been awarded and 43,371 formerly homeless veterans are currently in homes of their own because of HUD-VASH.

MHA has been awarded 75 of these Vouchers and will currently be working with Veterans to get them housed.

### **Actions to encourage public housing residents to become more involved in management and participate in homeownership**

The Housing Alliance staff continues to implement a program through HUD called the Family Self Sufficiency (FSS) program. Encompassed in this program we've continued to educate Housing Choice Voucher (HCV) participants formerly known as Section 8 residents to explore self-sufficiency through education, budgeting goals and homeownership. Public Housing Staff will mirror the FSS program for Public Housing residents and will encourage opportunities to participate in Education, Budgeting and Homeownership. Through additional inter-agency commitments, MHA staff has joined departments in educating one another about programs

available for financing the public housing resident buyers. Staff will continue to promote Self Sufficiency through home ownership program and link this goal to impact the sales of homes built through our Neighborhood Stabilization Program 2. The new Program Coordinated Committee (PSS) has been formed and will thoroughly look at policies for prioritizing residents goals.

**If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance**

Currently MHA is not in trouble status. Due to sequestration the Board of Commissioners has agreed to take precautionary measures by voting to reduce staff and expenses by adding 14 furlough days to each staff member.

**Discussion**

The leadership of MHA and staff has taken a new approach with the City of Little Rock Mayor, City Director and staff members to engage the opportunity of partnership and to share a consensus that has developed into strengthening the improvements of housing throughout the city of Little Rock. With additional partners and relationships throughout the industry; including crossing over to the health and wellness resources, and neighborhood industries, together with the development of additional resources that include; HUD grants, private and state funding alongside partnerships and in-kind, MHA will continue the commitment to maintain adequate resources of modern day affordable housing to low income residents within the Little Rock community and throughout the state of Arkansas.

## **AP-65 Homeless and Other Special Needs Activities – 91.220(i)**

### **Introduction**

Low and moderate income persons in Little Rock continue to have significant housing needs. The City of Little Rock has always had a large concentration of low and moderate income persons due primarily to the low per capita income in the state of Arkansas. Subsequently, many Little Rock residents are in need of decent temporary shelter, standard rental housing, or for those qualifying, first-time homeownership opportunities. The conditions have not changed dramatically in the past year, and the 2014 programs and activities will continue to address the housing and homeless needs identified in the Consolidated Plan.

### **Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including**

#### **Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs**

The City will continue to support organizations that assess the needs of the homeless to create a more robust social service system to address unmet needs.

In May 2013, Jericho Way Homeless Day Resource Center, a joint venture with City of Little Rock and North Little Rock opened to provide direct services for the homeless and working poor. The Day Resource Center is opened every week day Monday thru Thursday. Two (2) case managers are employed to provide assistance and referrals to clients. The center also provides food, clothing, showers, and transportation. The center has two (2) vans provided through a grant that are used to provide transportation to the center, medical facilities, public agencies, and employment agencies. One van has seating capacity for 13 persons and the other van seats 9 persons with the capacity for one wheelchair. Each day the van operators go to the areas frequent by the homeless to provide transportation to the center and provide transportation on request.

Currently, the following agencies have representatives at the center: Veteran Administration, Arkansas Disability Rights, and Little Rock Community Mental Health. The City plans to increase services to include medical at Jericho Way Homeless Day Resource Center to encompass one-stop shop services for individuals who are experiencing homelessness.

The next step for the City will be focusing on implementation of the other aspects of the Ten Year Plan to End Chronic Homelessness to include housing, employment, job training and education, ensuring that the needs of the city's homeless population are being met so that they can return to productive and independent living situations.

### **Addressing the emergency shelter and transitional housing needs of homeless persons**

Funds from a previous program year were allocated for homeless activity project. This project increases the availability and affordability of decent housing and supportive services offered to homeless families and individuals.

CATCH and the Interagency Council on Homelessness continue to make strides in addressing the emergency shelter and transitional housing needs of the homeless persons.

**Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again**

Rapid re-housing services will help chronically homeless individuals and families, families with children, veterans and their families to move out of homelessness and into permanent housing. Rapid re-housing is one of the activities that the Central Arkansas Continuum will continue to provide to address this need.

Our House, a non-profit organization, has launched a new homelessness prevention program funded entirely by private funds. This program, called the Central Arkansas Family Stability Institute, provides intensive case management, supportive services, and limited assistance dollars to sixty (60) near-homeless families with school-aged children each year. The services extend for twelve (12) months, providing a long bridge of support to ensure the family avoids homelessness and achieves self-sufficiency.



In March 2013, the Veteran Day Treatment Center re-located in downtown Little Rock. The Center provides area Veterans with a variety of comprehensive services to assist in obtaining and maintaining stability in their daily life. They also receive meals, personal care and treatment.

Metropolitan Housing Alliance, Little Rock Housing Authority, recently was awarded \$424,606 grant from the U.S. Department of Housing and Urban Development and the Department of Veterans Affairs. This grant is to help provide housing vouchers to seventy-five (75) homeless veterans and support services from the VA.

**Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.**

The City recently awarded \$318,600 to four (4) community-based and faith based agencies to provide re-entry services to Little Rock residents. The agencies are: Center for Women in Transition, Quality Living Center, Our House, and Goodwill Industries of Arkansas. The funds for these services are from the 2013 Prevention and Intervention allocation.

The City's Owner-Occupied Rehabilitation Program is another activity which helps prevent homelessness. This program allows homeowners who are low-income persons to receive assistance to remain in their homes once renovated. CDBG and HOME Program funds will be utilized to implement this program.

CATCH has several discharge policies to coordinate community-wide assistance to address youths aging out of foster care, persons exiting health care and mental health institutions, and persons discharged from correctional institutions.



## Discussion

Prevention of homelessness will continue to be a priority of and addressed through the City of Little Rock's efforts and those of other nonprofit organizations and local agencies. These programs exist to further homeless prevention efforts and offer emergency shelter and transitional housing needs so that homeless individuals and families may begin to stabilize within the community.



### AP-70 HOPWA Goals – 91.220 (I)(3)

<b>One year goals for the number of households to be provided housing through the use of HOPWA for:</b>	
Short-term rent, mortgage, and utility assistance to prevent homelessness of the individual or family	53
Tenant-based rental assistance	50
Units provided in permanent housing facilities developed, leased, or operated with HOPWA funds	0
Units provided in transitional short-term housing facilities developed, leased, or operated with HOPWA funds	0
Total	103

## **AP-75 Barriers to affordable housing – 91.220(j)**

### **Introduction**

The City of Little Rock's Consolidated Plan for 2011-2015 includes a discussion of issues that continue to constitute barriers to affordable housing. The City will continue its efforts to affirmatively further fair housing throughout the City. The City administers its programs in compliance with all applicable federal, state and local laws. The City supports and funds a number of activities aimed at reducing or eliminating barriers to fair housing which benefit low and moderate income persons and families.

**Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment**

Review of City practices for the 2011-2015 Consolidated Plan revealed no significant policy barriers to affordable housing. These policies include land use controls, zoning ordinances, building codes, fees and charges, and tax policies. No excessive, exclusionary, discriminatory or duplicate policies, rules or regulations were found that constitute barriers to affordability.

### **Discussion**

The City will continue its Owner-Occupied Rehabilitation Program which helps homeowners with needed repairs in order to maintain their homes. With the City's assistance their private resources can be used to take care of other living expenses.

The City will affirmatively market any HOME-assisted housing and encourage and utilize minority and women-owned businesses to the fullest extent possible. The Equal Housing Opportunity logotype or slogan will be used in all press release, informational materials, and advertisements.

The City will continue to ensure compliance with Section 3 and Davis Bacon requirements and provide appropriate training and technical assistance to funding applicants, recipients, and program administrative staff.

The City will continue to work with local financial institutions, developers, and non-profit organizations to expand the stock of affordable housing.

The City will continue its efforts to eliminate homelessness through the efforts of the Interagency Council on Homelessness and Central Arkansas Continuum (CATCH).

## **AP-85 Other Actions – 91.220(k)**

### **Introduction**

The following describes the planned actions or strategies that the City of Little Rock will pursue in the next year to:

- Address underserved needs
- Foster and maintain affordable housing
- Evaluate and reduce lead-based paint hazards
- Reduce the number of poverty-level families
- Develop institutional structure
- Enhance coordination

### **Actions planned to address obstacles to meeting underserved needs**

One of the primary obstacles to meeting the needs of the underserved are the lack of resources both program resources and personal resources of the underserved. The City's CDBG and HOME allocations have declined in the past three years. The forecast for the upcoming year is to expect additional reductions to both programs. The City will continue to work to use limited financial resources in the most effective and efficient manner possible and to collaborate with other agencies and programs to address the community's needs.

Another obstacle to meeting underserved needs is the lack of service or housing availability. The City will continue public service activities that assist the underserved, including health and dental services and senior services. CATCH will continue to provide short-term rental assistance to homeless families and individuals utilizing the new Emergency Solutions Grant re-housing funds. The City will also continue to provide HOME subsidy on HOME properties for sale to assist families.

### **Actions planned to foster and maintain affordable housing**

The City plans to continue implementation of its rehabilitation programs that will increase and improve the supply of affordable housing. The programs provide eligible homeowner with zero interest loans to have repairs done to their property.

HOME funds will be available for CDC's and CHDOs to develop, to renovate, and to preserve

affordable housing. Also, the final homes within City's Neighborhood Stabilization Program (NSP2) portfolio should be sold during the upcoming program year.

The Code Enforcement Officers investigate violations of the Little Rock Minimum Housing Code. Examples of these violations include property owners who fail to maintain their residences or accessory buildings, allowing them to fall in to a state of disrepair or structures that have sustained fire damage.

Another component of code enforcement is the Systematic Rental Property Inspection Program. This program provides for a biannual inspection of all rental properties located in the City of Little Rock. The purpose of this inspection is to insure that all rental units are maintained in a safe condition to meet Minimum Housing Code Standards. The Rental Inspection Program also provides an avenue for rental property owners to require tenants who damage their property to make repairs or provide financial compensation to cover the cost of repairs.

#### **Actions planned to reduce lead-based paint hazards**

The City has a policy, which requires lead-based paint testing to be conducted on all rehabilitated projects funded by the City. Safeguards are in place to ensure that all new construction funded by the City is free of lead-based paint hazards. Pertinent CDBG and Housing staff have been attended training for Lead-Based Paint Inspector, Risk Assessor, Safe Work Practices, and also Lead-Based Paint Supervisor. The City has sponsored training for abatement workers of lead-based paint abatement companies, and provides training to its contractors on safe work practices and Lead-Based Paint Supervisory training.

#### **Actions planned to reduce the number of poverty-level families**

All of the activities funded through the City's CDBG and HOME programs are ultimately directed at reducing the number of people living in poverty in Little Rock. The City's collaboration with nonprofit partners on housing and supportive services assists in community-wide actions to raise families out of poverty. The City's affordable housing programs reduce housing costs for its beneficiaries, preserving a household's limited resources for other pressing expenditures. The City will continue to engage in activities that create jobs available to low-income residents and monitor contractors ensuring they comply with Section 3 guidelines that provide job

training.

### **Actions planned to develop institutional structure**

The City continuously works to increase the cooperation among departments and other entities to improve and streamline the delivery of housing services to Little Rock citizens. Several of the City's departments and the Metropolitan Housing Alliance (Little Rock Housing Authority) work together to coordinate various housing activities and programs to serve the Little Rock community.

The City continues to make resources and technical assistance available to further activities planned by local CDCs and CHDOs. This component of the City's action plan is intended to empower local residents and organizations to perform needs assessments, devise workable solutions to neighborhood problems and to implement the planned programs.

The City will continue to participate in the Interagency Council on Homeless to assistance people experiencing homelessness, promote better coordination among agency programs, and inform state and local governments and public and private sector organization about the availability of federal homeless assistance.

### **Actions planned to enhance coordination between public and private housing and social service agencies**

The City will continue participation in Central Arkansas Continuum by assisting with the Point In Time Count, servicing on committees, and servicing as the lead agency. The City will also participate in the Interagency Council on Homeless. City staff provides assistance and information to other agencies and the general public.

### **Discussion**



## Program Specific Requirements

### AP-90 Program Specific Requirements – 91.220(I)(1,2,4)

#### Introduction

The following address the program specific requirements for the Annual Action Plan. It includes information for Community Development Block Grant, HOME Investment Partnership Program, and Housing Opportunities for Persons with AIDS.

#### Community Development Block Grant Program (CDBG) Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	0
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
<b>Total Program Income:</b>	<b>0</b>

#### Other CDBG Requirements

1. The amount of urgent need activities	0
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years (2012, 2011, & 2010) covered that include this Annual Action Plan.	90.93%

**HOME Investment Partnership Program (HOME)  
Reference 24 CFR 91.220(I)(2)**

**1. A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:**

The City of Little Rock does not use other forms of investment beyond those identified in Section 92.205.

**2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:**

The City uses recapture provision for all homebuyer activities including when assistance is provided for homebuyer units developed or rehabilitated by CHDOs. The HOME subsidy will be forgiven in equal monthly installments during the Affordability Period. The timeframe for the Affordability Period is as follows:

- a. Under \$15,000 -- 5 years (60 months)
- b. \$15,000-\$40,000 – 10 years (120 months)

During the Affordability Period the homebuyer is responsible for satisfying all HOME Program regulation requirements such as principal residence and payment of all taxes and insurance. If they do not abide by the terms and conditions of the HOME Program, recapture or foreclosure proceedings may be initiated.

In the event the homebuyer sales the house within the Affordability Period, the City will recapture the amount of the HOME funds unforgiven or recapture the maximum net proceeds from sale of property. Net proceeds will be used to reimburse the HOME Program for the outstanding balance of HOME funds and/or for administration costs associated with the recapture action. If the net proceeds are less than the outstanding balance of HOME funds invested in the property, the loss will be absorbed by the HOME Program and all HOME Program requirements would be considered to have been satisfied. If the net proceeds recaptured are greater than the outstanding balance of HOME funds invested, the balance of net proceeds would be distributed to the homeowner or their estate.



**3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:**

The period of affordability is based upon the direct HOME subsidy to the homebuyer as described in the previous section. The period is stated in the loan and program documents which include the Promissory Note, Mortgage, Mortgage Subsidy Agreement, and the Notice to Homebuyer. All four of these documents are signed by the homebuyer to ensure compliance during the affordability period.

**4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:**

The City does not anticipate using HOME funds to refinance existing debt for HOME funded activities.

**Discussion**

**Housing Opportunities for People with AIDS (HOPWA)  
Reference 24 CFR 91.220(I)(3)**

GOALS SUMMARY

On January 1, 2011, the City became a HOPWA Entitlement Grantee for Faulkner, Grant, Lonoke, Perry, Pulaski and Saline counties. These funds will be used to provide housing assistance and appropriate supportive services to enable low-income HIV positive individuals to remain in their homes and reduce their risk of homelessness. The services provided will be:

- Tenant-Based Rental Assistance (TBRA)
- Short-Term Rental, Mortgage, Utility Assistance (STRMU)
- Supportive Services
- Housing Information Services

The City will solicit proposals for HOPWA sponsors through a Request for Qualification (RFQ) process that occurs when funds are available. Selected sponsor is contracted for a one-year period with the option of a one-year extension. The most recent awarded RFQ occurred in 2013 to Arkansas AIDS Foundation.