

- 1) How does the City's re-entry program compare with other re-entry programs?

We have researched several re-entry models to structure an evidence based process that compares well with other re-entry programs. We've reviewed the Michigan model which demonstrates collaborations with key state agencies and the development of a strategic plan that systematically improves the reintegration process. Also, on March 20, 2013, staff made a site visit at the Memphis and Shelby County Office of Re-entry. We met with the Program Administrator and staff to discuss the re-entry model and partnership established that has led to that program's success. It focuses on a partnership between the City of Memphis, Shelby County, and the State of Tennessee. This allows the re-entry program to provide pre-release programming in a Tennessee Department of Corrections facility, in which a portion of the campus has been assigned to the re-entry program.

These examples have served as guides to our efforts and partnerships at the state level. The partnerships are the basis for our pre-release programming and our efforts to continue to develop a systematic approach to re-entry. As we observed in Memphis, TN, we are also connecting with re-entry clients within the pre-release setting and immediately upon release into the community through support services.

- 2) Calculate the actual cost per participant (include the start-up cost as well as the day-to-day costs)? The start-up costs include the expenditures for sidewalk personnel during the pilot phase, July 2012-January 2013. The expenditures totaled \$203,261.

Pilot/Program expenditures from July 2012-July 2013 were a total of \$273,000. The actual day to day cost, per participant was \$105.00.