ORDINANCE NO. ________

AN ORDINANCE TO PROVIDE FOR AND TO ADOPT THE 2020
BUDGET FOR THE CITY OF LITTLE ROCK, ARKANSAS, FOR THE
PERIOD BEGINNING JANUARY 1, 2020, AND ENDING DECEMBER 31,
2020; TO APPROPRIATE RESOURCES AND USES FOR EVERY
EXPENDITURE ITEM AND FUND; TO DECLARE AN EMERGENCY;
AND FOR OTHER PURPOSES.

WHEREAS, Little Rock, Ark., Rev. Code § 2-214 (1988), as amended by mandates that the Board of
Directors adopts a budget for the ensuing fiscal year by not later than December 30th; and,
WHEREAS, the Mayor and the City Manager have fulfilled the requirements of Little Rock, Ark.,
Rev. Code § 2-212 (1988), and Little Rock, Ark., Ordinance No. 19,761 (June 12, 2007), and submitted for
consideration of the Board of Directors a proposed budget and such other explanatory information as
requested by the Board; and,
WHEREAS, the Board of Directors has reviewed the proposed Fiscal Year 2020 Budget as presented
by the Mayor and the City Manager, and is of the opinion that based upon the financial information
presented to the Board, the following constitutes an appropriate determination of anticipated revenues,
expenditures and expenses for Fiscal Year 2020, and should be adopted as the 2020 Budget for the City of
Little Rock, Arkansas.

NOW, THEREFORE, BE IT ORDAINED BY THE BOARD OF DIRECTORS OF THE CITY
OF LITTLE ROCK, ARKANSAS:

Section 1. This ordinance shall be known as the Fiscal Year 2020 Budget Ordinance of the City of
Little Rock, Arkansas for the twelve (12)-month period beginning January 1, 2020, and ending December
31, 2020, reflecting estimated resources and uses as set forth below.

Section 2. All resources identified within this ordinance herein are estimated and subject to change,
and all appropriation uses identified within this ordinance are calculated upon available resources, and are
also subject to change.

Section 3. Definitions. For purposes of this ordinance, the following terms shall have the following
meanings:

(A) Board of Directors means the Mayor and members of the Board of Directors of the City of
Little Rock, Arkansas.

(B) City Clerk means the City Clerk, or designated representative, of the City, or if no one is
officially serving in the position, the Acting City Clerk, or designated representative.
(C) *City Manager*, means the City Manager, or designated representative, of the City, or if no one is officially serving in the position, the Acting City Manager, or designated representative, which may include an Acting Assistant City Manager.

(D) *Director of Finance* means the Director of Finance and Treasurer, or designated representative, for the City, or if no one is serving in the position, the Acting Director of Finance and Treasurer.

(E) *Expenditures* means decreases in net financial resources under the current financial resources measurement focus, and pertains to payment of normal operating payments and encumbrances.

(F) *Expenses* mean the cost of doing business in a proprietary organization, and can be either outflows or the using up of assets – cost expiration – such as the depreciation of fixed assets. Within the context of this Budget Ordinance, “proprietary organization,” or “proprietary fund” refers only to a method of accounting and is not used as any reference to whether the enterprise is conducted in a governmental or proprietary manner, as that term is understood in Arkansas law. All enterprises referred to in this ordinance shall be operated by the City in its governmental capacity.

(G) *Fund Balance* means the difference between assets and liabilities reported in the governmental fund and represents the excess of revenues or expenditures that has accumulated since the inception of the fund.

(H) *Revenue(s)* means:

(i) Increases in the net current assets of a Governmental Fund Type from other than expenditure refunds and residual equity transfers, but does not include any general long-term debt proceeds and operating transfers in – which are classified as “other financing sources,” unless these constitute a reservation of fund balances for encumbrances carried forward from a prior year and the expenditure for which the fund balance was created has also been carried forward; or,

(ii) Increases in the net total assets of a Proprietary Fund Type from other than expense refunds, capital contributions and residual equity transfers, but does not include operating transfer in which are classified separately from revenues, unless these constitute a reservation of fund balances for encumbrances carried forward from a prior year and the expense for which the fund balance was created has also been carried forward.

**Section 4. Compliance with Existing Laws, Statutes and Ordinances.** This ordinance has been prepared in accordance with various Arkansas Statutes that deal with municipal fiscal reporting requirements, the *Financial Reporting Standards for the City of Little Rock, Arkansas*, as approved in Little Rock, Ark., Rev. Code §§ 2-245 to 260.8 (1988), and the standards of the Government Finance Officers Association.
Section 5. Fiscal Year 2020 Budget. The following respective amount for every resource and appropriate use is herein set forth as follows:

(A) APPROPRIATE OPERATING RESOURCES:

<table>
<thead>
<tr>
<th>Resource</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>General Fund</td>
<td>$212,125,253</td>
</tr>
<tr>
<td>Street</td>
<td>21,339,903</td>
</tr>
<tr>
<td>Waste Disposal</td>
<td>23,938,605</td>
</tr>
<tr>
<td>Parking Garages</td>
<td>2,962,166</td>
</tr>
<tr>
<td>Fleet Services</td>
<td>14,333,041</td>
</tr>
<tr>
<td>Vehicle Storage Facility</td>
<td>2,066,800</td>
</tr>
<tr>
<td><strong>TOTAL RESOURCES</strong></td>
<td><strong>$276,765,768</strong></td>
</tr>
</tbody>
</table>

(B) APPROPRIATE OPERATING USES:

<table>
<thead>
<tr>
<th>Department</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>General Administration</td>
<td>$22,580,232</td>
</tr>
<tr>
<td>Board of Directors</td>
<td>338,411</td>
</tr>
<tr>
<td>Community Programs</td>
<td>462,179</td>
</tr>
<tr>
<td>City Attorney</td>
<td>1,585,138</td>
</tr>
<tr>
<td>Municipal Court – Criminal</td>
<td>1,348,842</td>
</tr>
<tr>
<td>Municipal Court – Traffic</td>
<td>1,246,377</td>
</tr>
<tr>
<td>Municipal Court – Environmental</td>
<td>537,099</td>
</tr>
<tr>
<td>Finance</td>
<td>3,588,285</td>
</tr>
<tr>
<td>Human Resources</td>
<td>1,860,866</td>
</tr>
<tr>
<td>Office of Information Technology</td>
<td>5,538,495</td>
</tr>
<tr>
<td>Planning &amp; Development</td>
<td>2,601,213</td>
</tr>
<tr>
<td>Housing &amp; Neighborhood Programs</td>
<td>5,566,012</td>
</tr>
<tr>
<td>Public Works</td>
<td>1,074,107</td>
</tr>
<tr>
<td>Parks and Recreation</td>
<td>9,994,977</td>
</tr>
<tr>
<td>River Market</td>
<td>1,356,920</td>
</tr>
<tr>
<td>Golf</td>
<td>1,532,166</td>
</tr>
<tr>
<td>Fitness and Aquatics</td>
<td>886,292</td>
</tr>
<tr>
<td>Zoo</td>
<td>6,638,508</td>
</tr>
<tr>
<td>Fire</td>
<td>53,230,908</td>
</tr>
<tr>
<td>Police</td>
<td>80,209,890</td>
</tr>
<tr>
<td>Debt Service</td>
<td>5,505,534</td>
</tr>
<tr>
<td>Transfer to Street Fund</td>
<td>194,000</td>
</tr>
<tr>
<td>Future Little Rock, Special Projects, PIT, Grant Match</td>
<td>8,748,802</td>
</tr>
</tbody>
</table>
Contingency 1,000,000
Vacancy Allocation (Authorized Unfilled Positions) (5,500,000)

TOTAL GENERAL FUND $212,125,253
Street Fund 21,339,903
Solid Waste 23,938,605
Parking Garages 2,168,420
Fleet Services 14,333,041
Vehicle Storage Facility 1,735,627

TOTAL USES $275,640,849

Section 6. Outside Agency Contributions. The appropriation for General Administration operating
uses in Section 4 above includes the following amounts for various entities with which the City contracts
for public services, or in which the City has an ownership interest:

Rock Region Metro (Central Arkansas Transit Authority) (i) $8,195,734
Pulaski County Regional Detention Center (ii) 2,222,000
Arkansas Arts Center 700,000
Museum of Discovery 192,000
Metroplan 178,042
Downtown Partnership 145,000
PAGIS 134,850
Pulaski County Health Unit 56,100
St. Vincent’s 25,381
City Beautiful 2,500

TOTAL OUTSIDE AGENCY CONTRIBUTIONS $11,851,607

(i) Additional funding is provided by the Street Fund in the amount of $2,000,000, bringing
the total allocation for Rock Region Metro to $10,195,734.
(ii) Additional funding is provided in the local jail fine special project in the amount of
$257,760 to bring support for the Pulaski County Regional Detention Center to $2,479,760.

Section 7. PILOT Payments. In accordance with Act 497 of 1981, Act 713 of 1991, and Act 1629 of
2001, of the Arkansas General Assembly, the Director of Finance shall make appropriate payments to the
Little Rock School District, the Pulaski County Special School District, and Pulaski County from any
affected payment-in-lieu of taxes (PILOT) made to the City by a company for which an Act 9 Industrial
Development Bonds was issued; it is estimated that the gross amount of these resources for Fiscal Year
2020 is One Million, Eight Hundred Fourteen Thousand, Eight Hundred Seventy-Nine Dollars
($1,814,879).
Section 8. Appropriation for the Compensation of Elected Officials. This budget contains a personnel appropriation for the Mayor and the Members of the Board of Directors as follows:

(A) Annual compensation of the Mayor is One Hundred Sixty Thousand Dollars ($160,000.00), and such other amounts as may from time to time be approved during the time this ordinance is effective;

(B) Annual compensation for each member of the Board of Directors is Eighteen Thousand Dollars ($18,000.00), plus an annual stipend of Three Thousand Dollars ($3,000.00);

(C) In addition to these amounts, there are expenditures noted within this ordinance which document the amounts paid for Mayor and Board member expenses and benefits.

Section 9. Definition of Significant Variance.

(A) In order to prepare this budget it has been necessary to estimate the amount of revenue or other resources that the City will have available to it in Fiscal Year 2020, and the cost of the various expenditures and expenses that the City will incur during this period.

(B) To assure the efficient and responsible operation of the City, and the maintenance of its various programs and facilities, it is important for the Board of Directors to be timely advised of a significant variance in revenues, or expenditures, during the course of the fiscal year. Further, it is important for the Board of Directors, the City Manager and the Director of Finance, to agree as to what constitutes a “significant variance” of these items.

(C) It is further necessary to have a definition of “significant variance” that can be reviewed on an annual basis as a part of the City budget process, and which can best reflect the point at which the Board of Directors believes it should be notified that such a change of circumstances has occurred in relation to any expenditure, expense, fund balance, revenue, or resource.

(D) For Fiscal Year 2020, a “significant variance” shall be deemed to have occurred if, during any reporting period, there has been an increase or decrease from the budgeted amount for the period covered by a Monthly Financial Report, or a Quarterly Fund Balance Report that is:

(i) Greater than 5% of the amount anticipated for that item for the period of time covered; and,

(ii) More than Fifty Thousand Dollars ($50,000.00) from the amount anticipated for that item for the period of time covered.

Section 10. Timeline for Department of Finance. The timeline for events related to the timely preparation of reports and statements to the Board of Directors for Fiscal Year 2020 is attached as Exhibit A to this ordinance.

Section 11. Severability. In the event any title, subtitle, section, subsection, subdivision, paragraph, subparagraph, item, sentence, clause, phrase, or work of this ordinance is declared or adjudged to be invalid or unconstitutional, such declaration or adjudication shall not affect the remaining portions of the ordinance.
which shall remain in full force and effect as if the portion so declared or adjudged invalid or unconstitutional was not originally a part of this ordinance.

Section 12. Repealer. All ordinances and resolutions, including but not limited to Little Rock, Ark., Ordinance No. 21,683 (December 18, 2018) (“the 2019 Budget Ordinance”), and any other ordinances or resolutions that relate to financial reporting within the City, are hereby repealed to the extent of such inconsistency.

Section 13. Emergency Clause. It is imperative that a Budget Ordinance for the ensuing fiscal year and calendar year be passed prior to the end of the current calendar year in order to assure the continued provision of City services, operations, and facilities; such continuation is essential to the public health, safety and welfare, an emergency is, therefore, declared to exist and this ordinance, with the exception of Section 8 which deals with the compensation of the Mayor and Members of the Board of Directors, shall be in full force and effect on January 1, 2020, and the various City Departments shall operate immediately upon its passage, and for purposes of record keeping and otherwise, as if it were in full force and effect from and after the date of its passage.

PASSED: November 19, 2019

ATTEST:

Susan Langley, City Clerk

APPROVED:

Frank Scott, Jr., Mayor

APPROVED AS TO LEGAL FORM:

Thomas M. Carpenter, City Attorney

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Exhibit A

Fiscal Year 2020 Budget Ordinance for the City of Little Rock, Arkansas

[NOTE: The Board of Directors enacted Financial Reporting Standards for the City. Little Rock, Ark., Rev. Code §§ 2-245 to 260.8 (1988) Section 2-260; this ordinance requires that as a part of the annual budget process the Board of Directors set a timeline for action by the Department of Finance to assure the timely preparation of Financial Reports. This timeline is to be adopted upon recommendation of the City Manager after consultation with the Director of Finance and the various financial institutions the City uses. This timeline is to be reviewed each year to assure that it sets reasonable expectations for City Staff, but at the same time, assures the preparation and publication of reports to the Board of Directors as quickly as possible. Reports to the Board of Directors are based upon certain events after the month-end close. The month-end close is defined as the last business day of the calendar month that is two (2) months following the end of the reporting period. The two (2)-month closing period is required to accommodate the schedule for receipt of revenue from the State, County and utility providers. For Fiscal Year 2020, the calendar of events is as follows:

### CALENDAR OF EVENTS RELATED TO TIMELY PREPARATION OF CITY FINANCIAL REPORTS

<table>
<thead>
<tr>
<th>EVENT</th>
<th>WORKING DAY</th>
</tr>
</thead>
<tbody>
<tr>
<td>Department notification of deposits submitted to accounting</td>
<td>3</td>
</tr>
<tr>
<td>City obtains monthly bank statement</td>
<td>1</td>
</tr>
<tr>
<td>Department processes bank files to produce combined and payroll outstanding check lists</td>
<td>5</td>
</tr>
<tr>
<td>City obtains monthly investment statement</td>
<td>7</td>
</tr>
<tr>
<td>Department reconciles book balance and bank statements for all bank accounts</td>
<td>25</td>
</tr>
<tr>
<td>Department reconciles book balance and investment balances</td>
<td>30</td>
</tr>
<tr>
<td>Department finalizes and enters all remaining journal entries</td>
<td>38</td>
</tr>
<tr>
<td>Department reviews and corrects work to date</td>
<td>40</td>
</tr>
<tr>
<td>Department conducts final review of information for reports</td>
<td>42</td>
</tr>
<tr>
<td>Department processes computer system reports (month-end close)</td>
<td>43</td>
</tr>
<tr>
<td>Department completes preparation of Monthly Reports</td>
<td>45</td>
</tr>
<tr>
<td>City Manager and Finance Director distribute Monthly Report to Board of Directors</td>
<td></td>
</tr>
<tr>
<td>City Manager has Monthly Report posted in City website following Board distribution</td>
<td></td>
</tr>
<tr>
<td>City Manager and Finance Director present Financial Reports quarterly to Board of Directors</td>
<td></td>
</tr>
</tbody>
</table>