

# CITY OF LITTLE ROCK



2020 Budget Workshop  
October 29, 2019

# 2020 BUDGET PRIORITIES

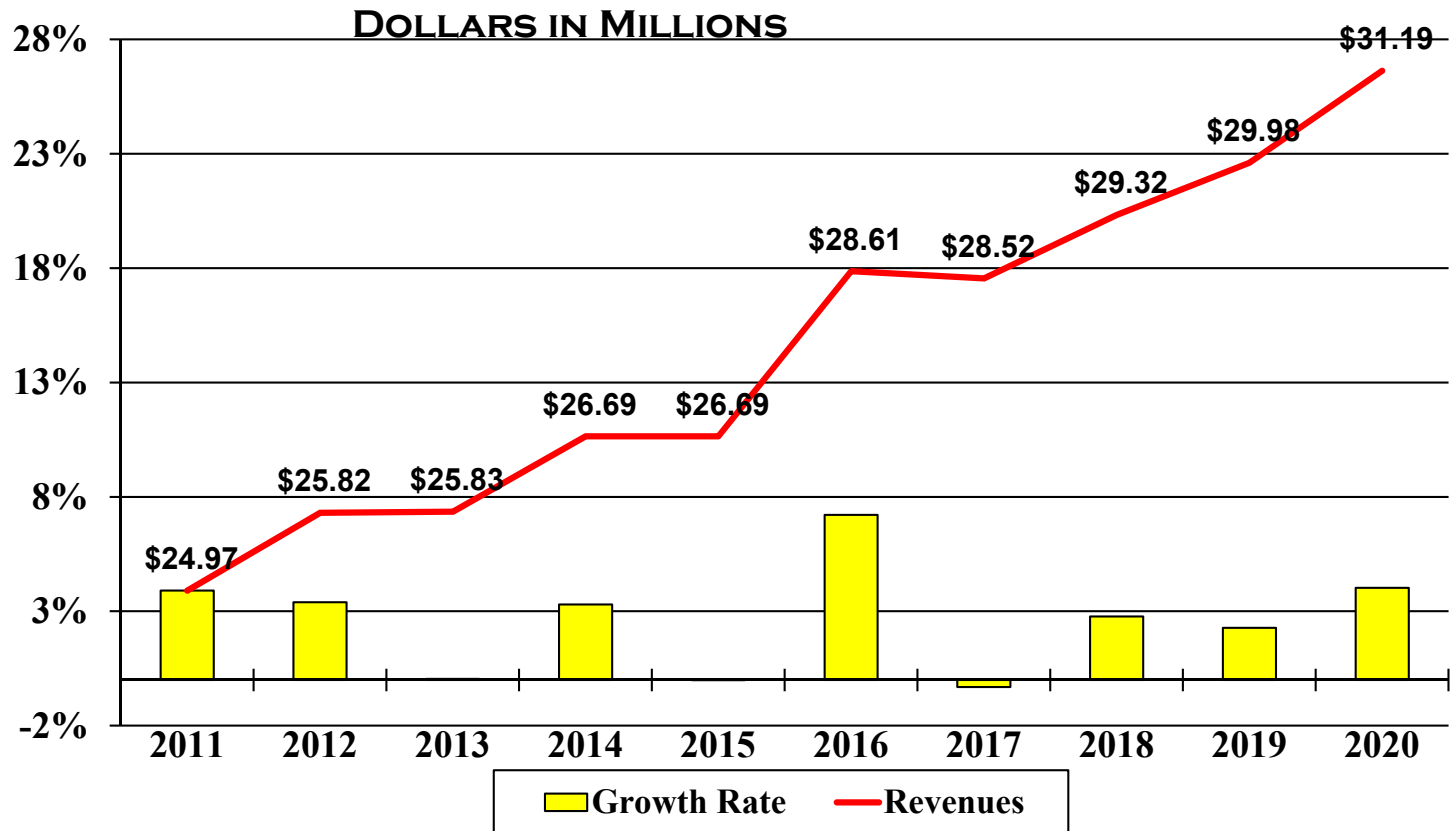
- Quality of Life
- Housing
- Public Safety
- Infrastructure
- Education
- Economic Development

# GENERAL FUND REVENUES

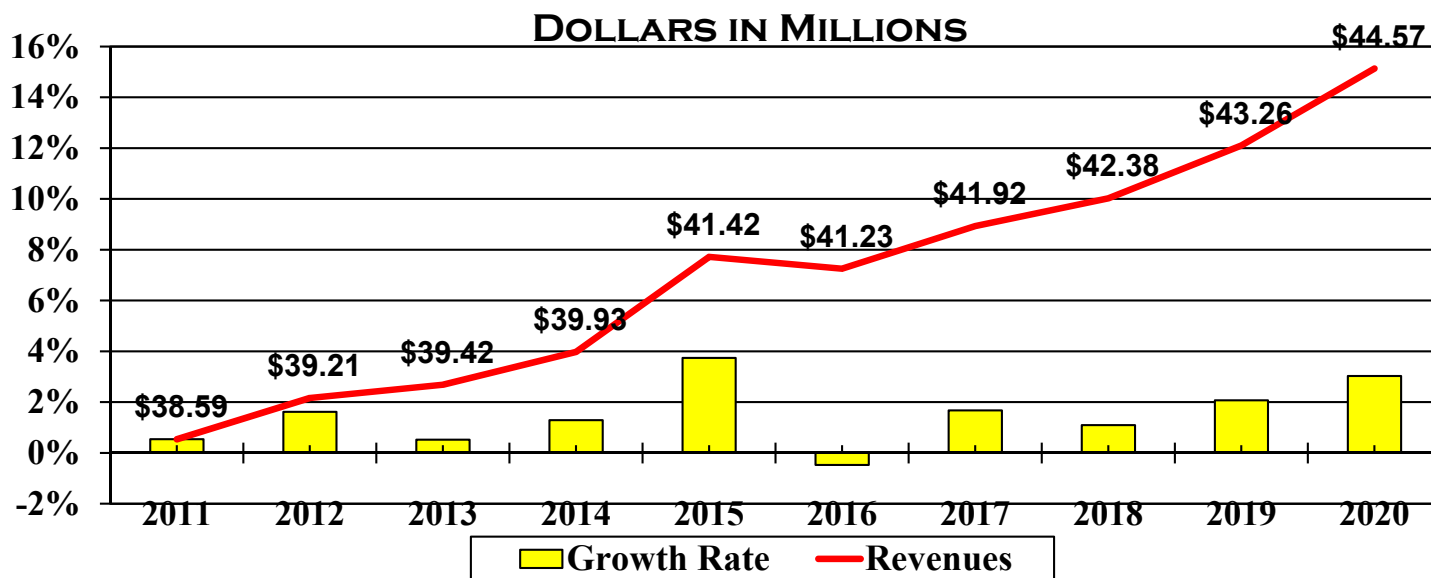
Trend Data by Major Revenue Categories

# GENERAL FUND PROPERTY TAX

Property Tax revenues are expected to be approximately 4% above the 2019 Amended Budget and 3.5% above the current 2019 year-end forecast. Information was obtained from the Pulaski County Assessor's Office.

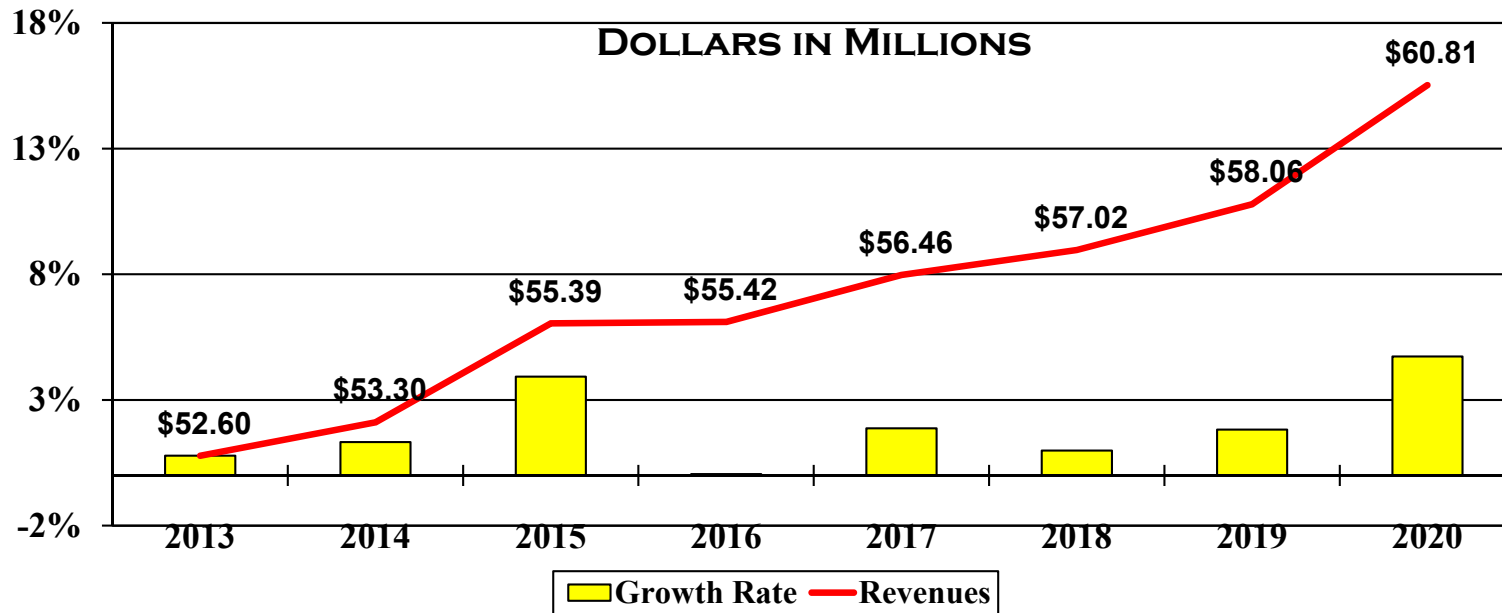


# GENERAL FUND COUNTY SALES TAX



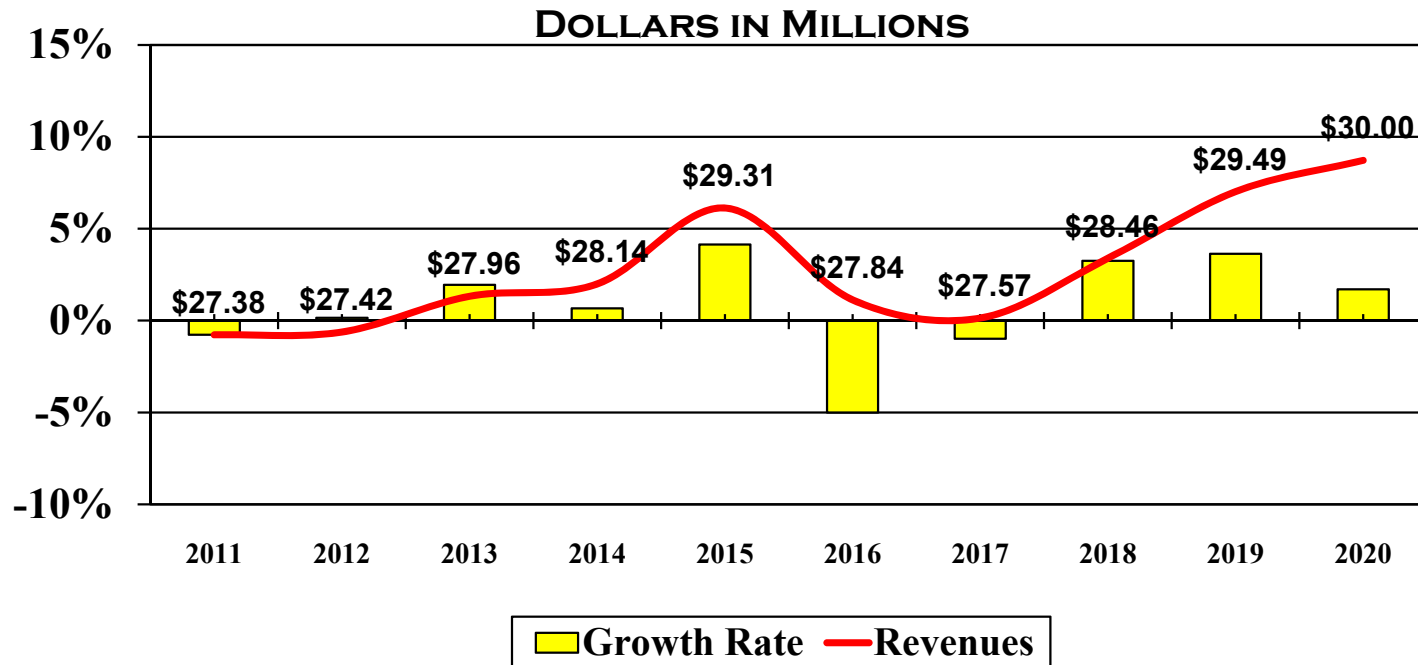
County Sales Tax revenues are expected to grow approximately 3% from the 2019 Amended Budget and 2% from anticipated 2019 year-end results. This projection includes additional growth anticipated from Internet Sales revenues in 2020 in comparison to the first half of 2019, prior to the effective date of Act 822.

# GENERAL FUND CITY SALES TAX



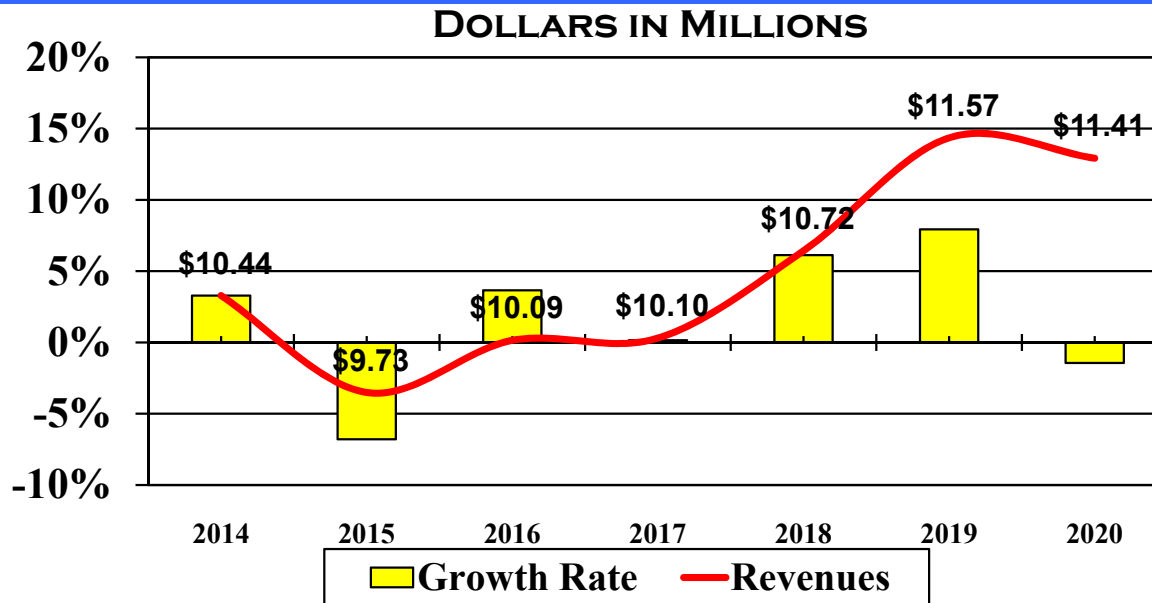
City Sales Tax revenues are expected to grow approximately 4.73% in comparison to the Amended Budget and **2.5%** from anticipated year-end results. The growth rate excludes the unusual revenue associated with Electric Goods Wholesalers received in June 2019 for April sales. The projection includes additional growth anticipated from Internet Sales revenues in 2020 in comparison to the first half of 2019, prior to the effective date of Act 822.

# GENERAL FUND FRANCHISE FEES



Total Franchise Fee revenues are expected to be approximately **1.7%** above the 2019 Amended Budget. Forecast information was received from Entergy, CenterPoint, LRWRA, and CAW.

# GENERAL FUND CHARGES FOR SERVICES

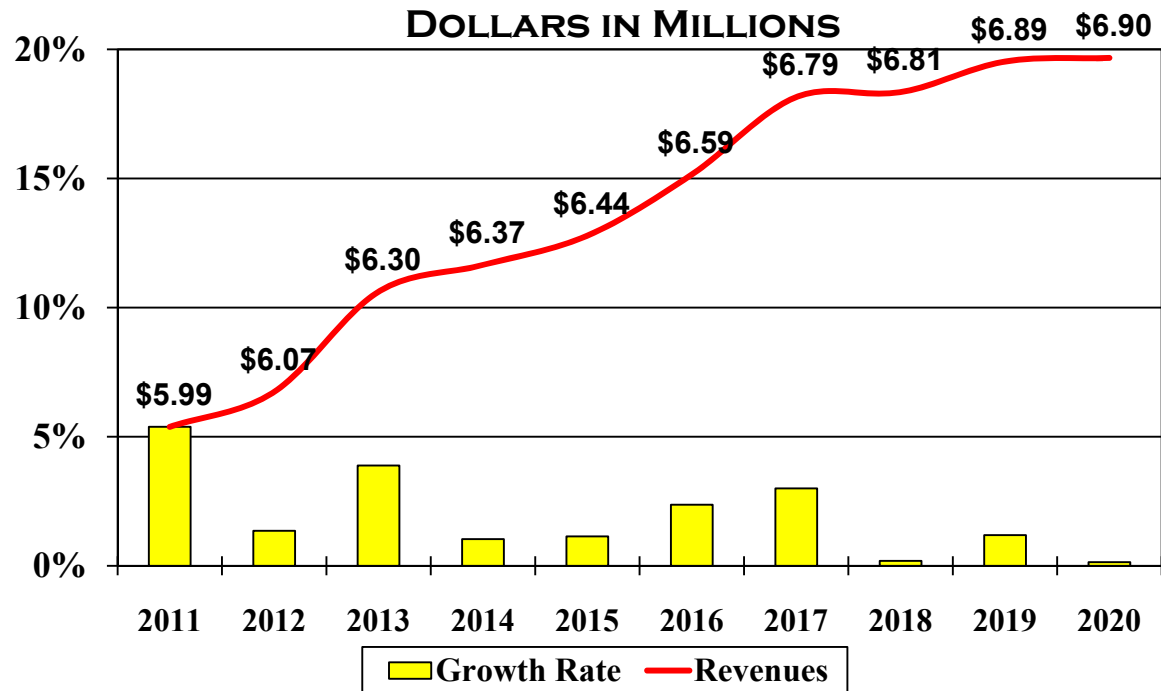


2020 Charges for Services are expected to be approximately **1.4%** below the 2019 Amended Budget. This includes the reduction associated with the full year impact of repurposing two golf courses, net of an increase in 911 Service Fee reimbursements for 911 call taker salaries.

Repurposing the Golf courses resulted in net savings of approximately \$642,500.

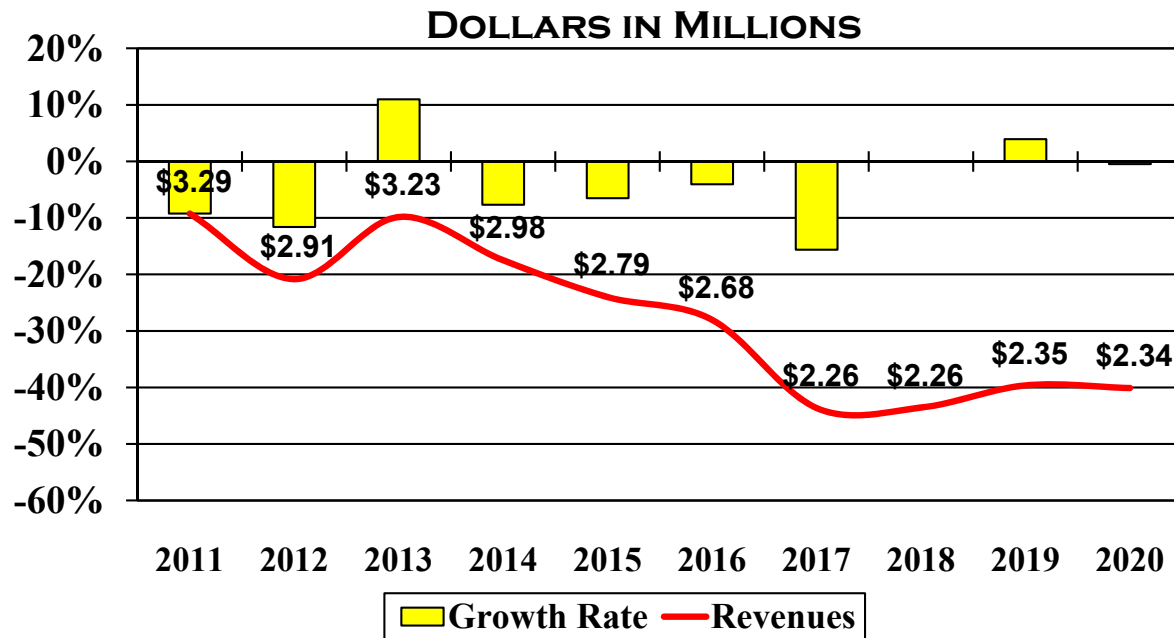


# GENERAL FUND BUSINESS LICENSES



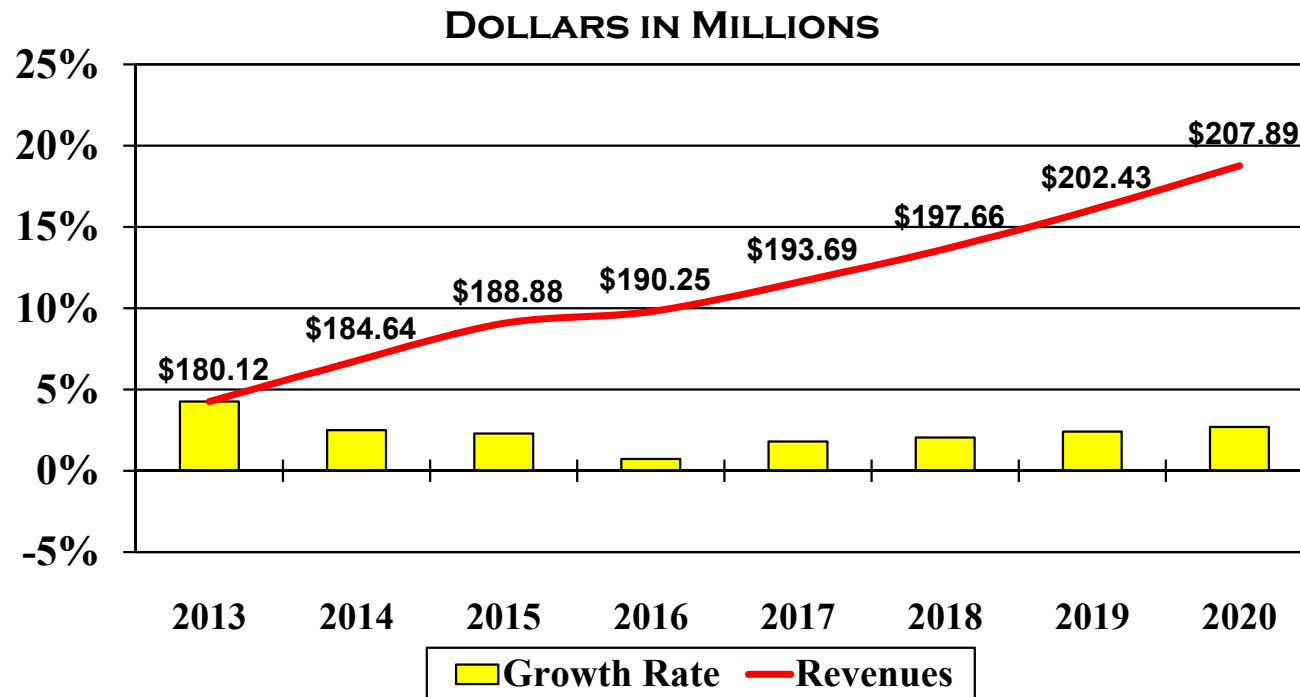
The 2020 forecast for Business Licenses is consistent with the 2019 Amended Budget. There are no rate increases reflected in the budget.

# GENERAL FUND FINES & FEES



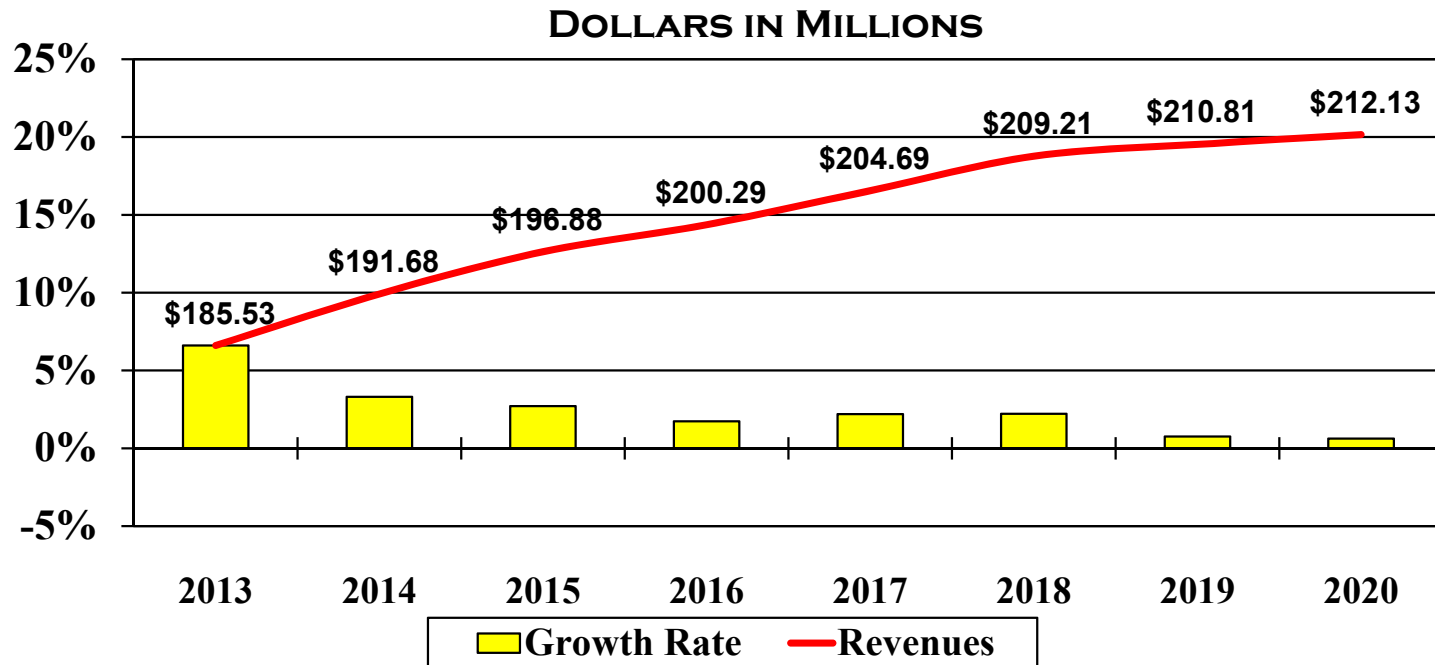
2020 revenues from Fines and Fees, including Court and Parking fees, Rezoning Fees, Incident Report Fees, Animal Services, Police Reports, etc. is expected to decrease approximately **0.5%** from the Amended 2019 Budget. Cumulatively, revenue from Fines and Fees has decreased 40% over the last ten (10) years.

# GENERAL FUND REVENUES (BEFORE TRANSFERS IN)



2020 General Fund revenues before Transfers In is forecast at \$207,889,419, an increase of approximately \$5,463,000 or **2.7%** over the 2019 Amended Budget.

# GENERAL FUND REVENUES INCLUDING TRANSFERS

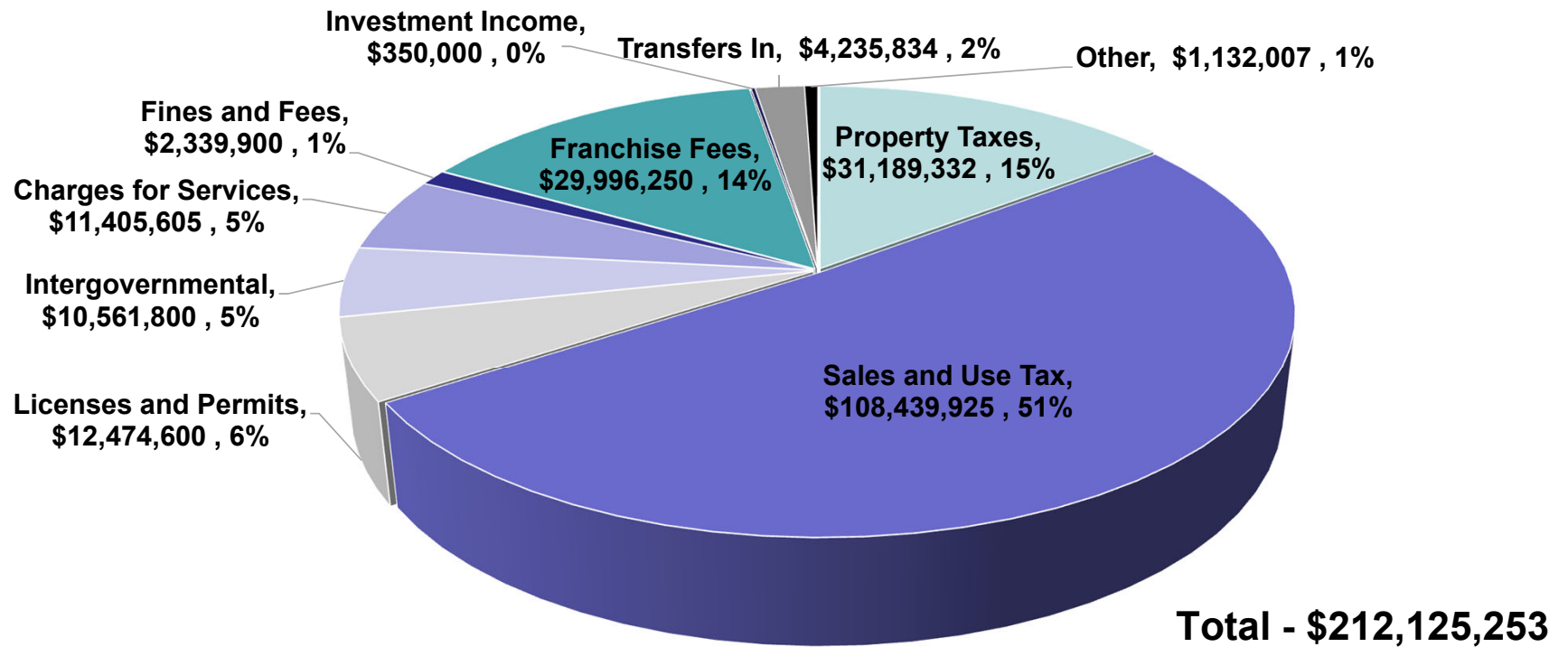


In 2020, Transfers In will decrease \$4,146,315, primarily due to the elimination of one-time transfers included in the 2019 Adopted Budget, and a reduction in debt service Transfers In associated with 3/8-cent projects. The net increase in General Fund Revenues and Transfers In is forecast at **\$1,317,031** or **0.62%**.

# GENERAL FUND REVENUE FORECAST SUMMARY 2018 – 2020

	2018	2019	2019	2020 DRAFT		Percent
<b>REVENUES</b>	<b>ACTUAL</b>	<b>ORIG BUDGET</b>	<b>AMENDED</b>	<b>BUDGET</b>	<b>CHANGE</b>	<b>Change</b>
1 Property Taxes	19,592,237	20,171,700	20,171,700	21,011,700	840,000	4.16%
2 Pension Property Tax	8,352,732	8,585,700	8,585,700	8,958,500	372,800	4.34%
3 State Homestead Tax	1,158,928	1,047,700	1,047,700	1,037,600	(10,100)	-0.96%
4 Act 9 Revenue	211,200	177,318	177,318	181,532	4,214	2.38%
5 Sales Taxes - County	42,380,735	43,107,300	43,260,800	44,572,100	1,311,300	3.03%
6 Sales Taxes - City	57,021,467	57,854,300	58,060,800	60,808,525	2,747,725	4.73%
7 State Turnback	3,064,706	3,066,000	3,066,000	3,059,300	(6,700)	-0.22%
8 Utility Franchises	28,461,092	29,494,250	29,494,250	29,996,250	502,000	1.70%
9 Business Licenses	6,805,370	6,886,000	6,886,000	6,895,700	9,700	0.14%
10 Mixed Drinks Licenses	2,709,376	2,790,800	2,790,800	2,933,300	142,500	5.11%
11 Building & Related Permits	2,725,288	2,899,400	2,899,400	2,645,600	(253,800)	-8.75%
12 Fines & Fees	2,261,922	2,350,880	2,350,880	2,339,900	(10,980)	-0.47%
13 Parks & Recreation Revenue	505,608	481,775	481,775	516,200	34,425	7.15%
14 RiverMarket	485,414	610,000	610,000	500,000	(110,000)	-18.03%
15 Golf	1,261,910	1,379,860	1,145,810	1,016,900	(128,910)	-11.25%
16 Fitness and Aquatics	454,456	444,500	503,500	526,280	22,780	4.52%
17 Zoo Revenues	3,381,033	3,715,237	3,715,237	3,544,325	(170,912)	-4.60%
18 Airport Reimbursement	3,013,756	3,166,000	3,166,000	3,117,500	(48,500)	-1.53%
19 Salary Reimbursement 9-1-1	300,000	550,000	550,000	800,000	250,000	45.45%
20 Insurance Pension Turnback	9,747,003	9,830,188	9,830,188	10,561,800	731,612	7.44%
21 All Other Revenue	3,286,006	3,241,015	3,241,015	2,516,407	(724,608)	-22.36%
22 Interest Earnings	478,933	391,200	391,200	350,000	(41,200)	-10.53%
<b>23 Revenues before Transfers</b>	<b>197,659,174</b>	<b>202,241,123</b>	<b>202,426,073</b>	<b>207,889,419</b>	<b>5,463,346</b>	<b>2.70%</b>
24 Transfers In	10,775,172	8,382,149	8,382,149	4,235,834	(4,146,315)	-49.47%
25 Carry Over from Prior Year	780,000	-	-	-	-	0.00%
<b>26 Total</b>	<b>209,214,346</b>	<b>210,623,272</b>	<b>210,808,222</b>	<b>212,125,253</b>	<b>1,317,031</b>	<b>0.62%</b>

# GENERAL FUND REVENUES



# PERSONNEL COST AND OTHER EXPENDITURES

# 2020 EXPENDITURE ASSUMPTIONS & “GIVENS”

- **Decrease in General Fund Debt Service - \$630,793**
  - Reflects the retirement of the 2014, \$5.9 million note utilized to advance 3/8-cent capital projects, and the retirement of the 2016, \$2.85 million note for the Cromwell Building
  - Includes the addition of the 2019, \$5.65 million note utilized for
    - Computer Aided Dispatch System (phase II)
    - Mobile Radios for Police and Fire
    - Fire Turnouts (75 sets)
    - Refurbishing of a Fire Ladder Truck
    - Fire Station 12 Renovations



# 2020 OUTSIDE AGENCY FUNDING HIGHLIGHTS

- Increase in Rock Region Metro funding of \$796,977
  - Cost increase is allocated between the General Fund and the Street Fund
- Increase in Pulaski County Jail funding of \$495,952 (25%)
- Restore the Arts Center minimum funding of \$700,000 from the General Fund
  - Funding provided by accumulated 1% hotel gross receipts tax in 2019
  - The hotel gross receipts tax is now committed to the bonds issued for expansion of the Arts Center and improvements in MacArthur Park.

# 2020 PERSONNEL ASSUMPTIONS

- Continuation of Step and Grade Progression for Union Eligible and 911 Communications Positions at a total cost of \$1,038,180
  - Police Step & Grade - \$515,394
  - Fire Step & Grade - \$350,595
  - Non-Uniform Union Eligible Step & Grade - \$117,118
  - Communications Step & Grade - \$55,073
- Continuation of Police Recruit Incentives
- Addition of fourteen (14) new Waste Disposal Positions

# 2020 PERSONNEL ASSUMPTIONS

- Increase in salary of \$2,500 for Code Enforcement and Animal Services Officers (total cost \$162,944)
- Increase in salaries of \$2 per hour for Waste Disposal Personnel (total cost \$689,182)
  - excludes the Solid Waste Services Manager, Solid Waste Collections Supervisor, Sustainability Officer, and Recycling & Sustainability Program Educator
- Increase in salaries of \$1 per hour for front line Street Fund Personnel (total cost \$364,169)
- Lump Sum payment of \$500 for AFSCME employees not covered by Waste Disposal or Street Fund salary increases (total cost \$107,650)

# 2020 PERSONNEL ASSUMPTIONS

## ➤ Health Insurance

- Renewal of Fully Insured Coverage with United Healthcare is reflected in the 2020 Budget - increase shared 50/50 between City and Employee at a cost of \$1.2 million (total City increase \$602,484; City cost \$13.1 million)
- Employee Only premiums will increase approximately 15% to \$6,331.68
  - The City will contribute \$5,920.32 (93.5%)
  - Employees will contribute \$411.36 (6.5%) - \$17.14 (24 pay periods)
  - The City will contribute approximately 51% toward Employee/Family coverage
  - Buy-up options with lower deductibles and out of pocket maximums will continue to be offered to employees
  - Employee Only Dental, Vision, and Basic Life Insurance will continue to be provided by the City at no cost to the employee

# 2020 PERSONNEL ASSUMPTIONS

## **Pension Rates Effective January 1, 2020**

- Fire LOPFI Pension – 23.50% (unchanged - at maximum)
- Police LOPFI Pension – 22.23% (from 21.23%)
  - LOPFI rates for Fire and Police are partially offset by Pension Turn-Back Funds received annually from the State that are included in the budget as Intergovernmental Revenues.
- Non-Uniform Pension – 9% (unchanged)

# 2020 PERSONNEL ASSUMPTIONS

## **Closed Police and Fire Pension Plan Contributions**

- Closed Police and Fire Pension LOPFI contributions are offset by the ongoing dedicated 1-mill property tax levies, the annual City sales tax contributions of \$500,000, and other dedicated fines and fees for each plan.
- Consolidation of administration of the closed Police Pension with LOPFI
  - Required monthly contribution of \$332,969 in 2020 (\$3,995,628)
  - Additional contribution anticipated from dedicated revenues to pay down unfunded liability - \$3,849,955
- Consolidation of administration of the closed Fire Pension with LOPFI
  - Required monthly contribution of \$268,068 in 2020 (\$3,216,816)
  - Additional contribution anticipated from dedicated revenues to pay down unfunded liability - \$3,542,967

# 2020 PERSONNEL ASSUMPTIONS

## **Pension Rates Effective July 1, 2020**

- New Judges'/Court Clerks Pension – 15.32% (unchanged)
- District Judges covered by ADJRS – 38.99%

## **Other Personnel Assumptions**

- General Fund Vacancy Allocation – \$5,500,000
- COPS grant funding for fifteen (15) police officer positions expired in February, 2019. The General Fund will absorb the full cost of these positions in 2020.
- The full year cost of the twelve (12) Fire positions required for Station 24 are included in the budget. The positions were recruited and trained in 2019 in preparation for the 2020 opening.

# OTHER EXPENDITURE HIGHLIGHTS

- The Police Department Budget includes \$180,000 to provide storage and maintenance for 150 body cameras
- The Fire Department Budget includes operating expenses for Station 24 in Southwest Little Rock
- Funding for the 2nd phase of a four (4) year plan to implement a second set of Fire turn-outs will be provided through short-term financing or interest earnings in 2020
- The budget includes a \$1 million contingency allocation
- On going operating expenditures are funded with on going revenues, resulting in a sustainable balanced budget.



# GENERAL FUND - EXPENDITURES BY CATEGORY

## FISCAL YEARS 2018 – 2020

	2018	2019	2019	2020	Change	
	Actual	Original Budget	Amended	Budget	2019 to 2020	
1 Personnel	155,464,103	163,639,942	158,200,155	164,217,007	6,016,852	(1)
2 Supplies	3,815,084	3,867,424	3,837,459	3,821,951	(15,508)	
3 Fleet (Fuel & Services)	6,921,020	7,369,800	7,372,529	7,452,306	79,777	
4 Repairs and Maintenance	3,349,070	3,676,994	3,824,059	4,180,932	356,873	
5 Utilities	3,836,585	3,798,485	3,620,481	3,679,294	58,813	
6 Contracts	7,403,936	6,672,299	6,792,043	6,722,310	(69,733)	
7 Outside Agency Funding	12,426,772	11,066,630	10,682,630	11,851,607	1,168,977	
8 Capital Outlay	329,371	-	-	-	-	
9 Debt Service	7,727,221	6,136,327	6,136,327	5,505,534	(630,793)	
10 Other	241,763	262,810	255,847	251,510	(4,337)	
11 Vacancy Allocation	-	(5,500,000)	(1,396,464)	(5,500,000)	(4,103,536)	(1)
12 Transfers	11,085,227	9,632,561	9,209,061	9,942,802	733,741	
13 Total Expenditures	212,600,152	210,623,272	208,534,127	212,125,253	3,591,126	

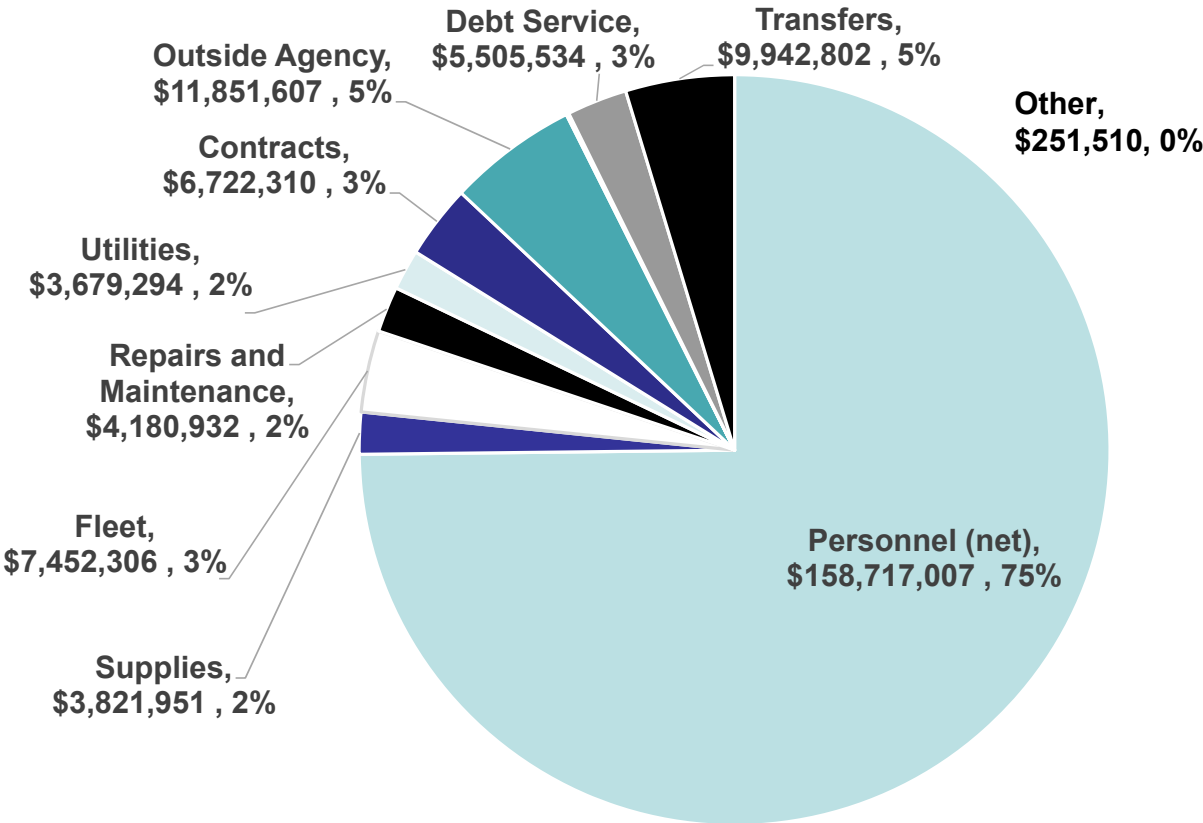
The change column reflects the change from the 2019 Amended Budget to the 2020 Budget. The increase in personnel cost net of vacancy savings is \$1,913,316.

The increase in personnel cost from the 2019 Original Budget is \$577,065. This reflects a \$3.2 million increase in personnel cost associated with step and grade progression, and the pension, health insurance, and other personnel changes described previously, net of the reduction in personnel cost resulting from the annualized impact of the June 4, 2019 Budget Amendment of approximately \$2.6 million.

# GENERAL FUND - EXPENDITURES BY CATEGORY

Personnel Cost (net of vacancy savings), Outside Agency funding, and Transfers Out represent 85% of General Fund expenditures.

Total Expenditures - \$212,125,253



# GENERAL FUND - EXPENDITURES BY DEPARTMENT FISCAL YEARS 2018 - 2020

	2018	2019	2019	2020	Change
	Actual	Original Budget	Amended	Budget	2019 to 2020
1 General Government - Non Departmental and Employee Benefits	36,990,291	29,152,058	31,154,085	29,703,550	(1,450,535)
2 General Government - All other Divisions	3,020,963	2,795,850	2,810,025	2,825,018	14,993
3 Board of Directors	356,506	337,500	337,500	338,411	911
4 Community Programs	630,012	566,541	532,331	462,179	(70,152)
5 City Attorney	2,063,981	1,765,815	1,552,765	1,585,138	32,373
6 First District Court - Criminal	1,167,143	1,331,175	1,330,496	1,348,842	18,346
7 Second District Court - Traffic	1,210,211	1,249,913	1,268,167	1,246,377	(21,790)
8 Third District Court - Environ.	516,887	554,856	543,774	537,099	(6,675)
9 Finance	3,492,834	3,460,042	3,327,420	3,588,285	260,865
10 Human Resources	1,855,842	1,848,017	1,752,584	1,860,866	108,282
11 Information Technology	4,872,911	5,449,495	5,205,598	5,538,495	332,897
12 Planning & Development	2,400,595	2,576,596	2,412,293	2,601,213	188,920
13 Housing & Neighborhood Programs	5,320,653	5,712,630	5,098,369	5,566,012	467,643
14 Public Works	975,389	1,060,735	1,060,735	1,074,107	13,372
15 Parks:					
16 Parks & Recreation	10,114,332	10,662,574	9,636,828	9,994,977	358,149
17 RiverMarket	1,256,450	1,354,146	1,354,146	1,356,920	2,774
18 Golf	2,414,873	2,141,314	2,040,176	1,532,166	(508,010)
19 Fitness	869,903	855,474	853,238	886,292	33,054
20 Zoo	6,581,862	6,745,800	6,298,840	6,638,508	339,668
21 Fire	51,182,224	52,217,670	52,156,109	53,230,908	1,074,799
22 Police	75,306,289	78,785,071	77,808,648	80,209,890	2,401,242
23 Total Expenditures	212,600,152	210,623,272	208,534,127	212,125,253	3,591,126

The change column reflects the comparison of the 2019 Amended Budget to the 2020 Budget.

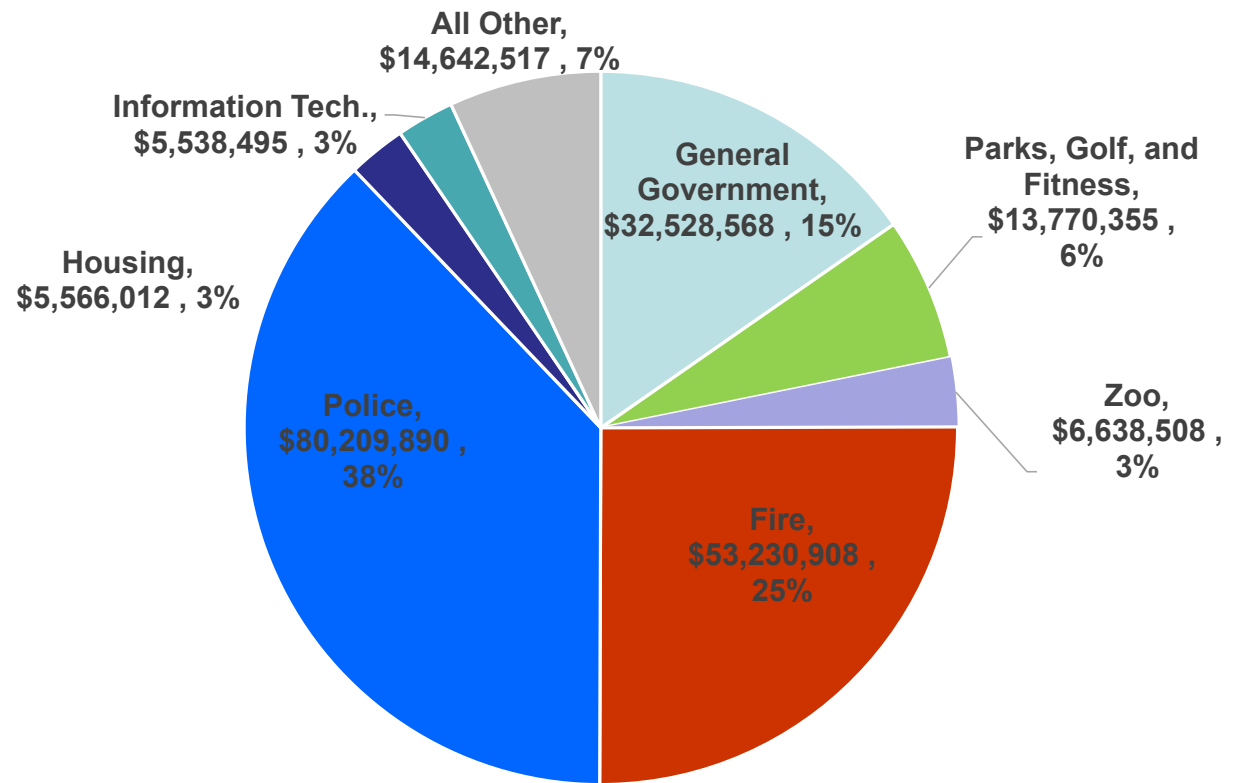
The 2019 Amended Budget includes the June 4, 2019 Budget Amendment.

In addition, the 2019 Amended Budget includes the allocation of \$4.1 million in vacancy savings through July, from General Government to the various Departments, net of the allocation of \$1.1 million to Departments for vacation/sick leave payouts.

# GENERAL FUND - EXPENDITURES BY DEPARTMENT

Police, Fire, and General Administration make up 78% of the General Fund Budget.

General Administration includes debt service, outside agency funding, and transfers out, in addition to actuarially determined benefit contributions.



# GENERAL FUND STAFFING

	2019 Adopted Budget	2019 Amended Budget	2020 Draft Budget	Change 19/20	Changes from 2019 to Amended 2019 and to 2020 Budget
<b>General Fund</b>					
1 General Administration	29	28	28		(1) The Administrative Assistant to the Assistant City Manager position was eliminated. The Assistant City Manager position was reclassified to the Mayor's Senior Advisor (no change in headcount).
2 Board of Directors	1	1	1	-	
3 Community Programs	7	6	6		(1) An Office Assistant II position was eliminated.
4 City Attorney	18	16	16		(2) Two (2) vacant Deputy City Attorney positions were eliminated.
5 District Court First Division	20	20	20	-	
6 District Court Second Division	18	18	18	-	
7 District Court Third Division	8	7	7		(1) A correction to headcount was initiated by Human Resources
8 Finance	42	41	43		1 An accountant position was added back to accommodate implementation of new accounting standards.
9 Human Resources	21	20	20		(1) An Administrative Reconciliation position was eliminated.
10 Information Technology	39	39	39	-	
11 Planning & Development	39	38	38		(1) A Planning Technician position was eliminated.
12 Housing & Neighborhood Programs	90	84	84		(6) Five (5) Resource Coordinators and one (1) Administrative Assistant position were eliminated.
13 Public Works - General	10	10	10	-	
14 Parks & Recreation	125	102	102		(23) An Administrative Assistant, a vacant Maintenance Field Supervisor, a vacant Parks Maintenance position, another Parks Maintenance position, the Parks Building Maintenance Coordinator, and three (3) additional positions, a vacant Parks Maintenance Supervisor, a vacant Horticulture Senior and two (2) vacant Leader positions, and a Greenhouse Worker, an Urban Forestry Maintenance position, a vacant Dunbar Maintenance position, a vacant Dunbar Programmer, a Southwest Community Center Maintenance position and one (1) Programmer, a Stephens Community Center position, and two (2) Centre at University Park Programmers were eliminated. Two (2) other vacant positions were eliminated earlier in the year as corrections from Human Resources

# GENERAL FUND STAFFING - CONTINUED

	2019 Adopted Budget	2019 Amended Budget	2020 Draft Budget	Change 19/20	Changes from 2019 to Amended 2019 and to 2020 Budget
<b>General Fund</b>					
15 Golf	20	14	15	(5)	The Golf/Tennis Manager position, and five (5) Golf employees were eliminated in the budget amendment. One Golf employee has been added back to the budget.
16 Jim Dailey Fitness Center	8	8	8	-	
17 Zoo	62	62	62	-	
18 Fire	433	432	432	(1)	A Civilian Warehouse employee was eliminated. The twelve (12) positions for Station 24 were added in 2019.
19 Police	747	743	742	(5)	A Telephone Reporting Officer position was eliminated in February when the incumbent entered recruit school. One Office Assistant, a vacant File Clerk position, and a vacant Executive Secretary position were eliminated in the reduction in force. Two non-uniform positions were combined into an upgraded position.
20 Subtotal General Fund	1,737	1,689	1,691	(46)	

# STAFFING – SPECIAL POSITIONS

	2019 Adopted Budget	2019 Amended Budget	2020 Draft Budget	Change 19/20	Changes from 2019 to Amended 2019 and to 2020 Budget
<b>Special Positions</b>					
1 General Administrative	4	4	5	1	A Multicultural Liaison Assistant was added to the Diversity, Equity, and Inclusion Special Project (Hispanic Outreach)
2 Community Programs	6	6	6	-	
3 Finance				-	
4 Human Resources	2	2	2	-	
5 Housing	16	14	14	(2)	Two (2) grant funded positions ended.
6 Public Works - Building Services	2	2	2	-	
7 Parks	4	4	4	-	
8 Police	1	1	1	-	
9 Public Works - Street	2	2	5	3	Three (3) positions were added to form a curb ramp crew for ADA accessible curb ramps along resurfaced streets.
10 Subtotal Special Positions	37	35	39	2	

Special positions are funded with grants or by special project allocations.

# STAFFING – OTHER FUNDS

	2019 Adopted Budget	2019 Amended Budget	2020 Draft Budget	Change 19/20	Changes from 2019 to Amended 2019 and to 2020 Budget
<b>Other Funds</b>					
1 Waste Disposal	130	130	144	14	In connection with the Waste Disposal rate increase, fourteen (14) new positions were added to provide additional crews. The staffing includes four (4) Equipment Operator III, seven (7) Equipment Operator I & II, and three (3) Refuse Collectors.
2 Public Works - Street	214	214	214	-	
3 Fleet Services	63	63	63	-	
4 Vehicle Storage Facility	13	13	13	-	
5 Subtotal Other Funds	420	420	434	14	
6 Total Personnel	<b>2,194</b>	<b>2,144</b>	<b>2,164</b>	<b>(30)</b>	



# OUTSIDE AGENCY SUPPORT

		2019	2019	2020	Increase	
		Budget	Amended	Budget	(Decrease)	
	<b>OUTSIDE AGENCY SUPPORT:</b>					
1	ROCK REGION METRO (C.A.T.A)	8,398,757	7,898,757	8,195,734	296,977	(a)
2	REGIONAL DETENTION SUPPORT	1,726,000	1,726,000	2,222,000	496,000	(b)
3	AR ARTS CENTER SUPPORT	-	-	700,000	700,000	(c)
4	MUSEUM OF DISCOVERY SUPPORT	230,000	211,000	192,000	(19,000)	
5	METROPLAN	178,042	178,042	178,042	-	
6	DOWNTOWN PARTNERSHIP	195,000	170,000	145,000	(25,000)	
7	PAGIS SUPPORT	134,850	134,850	134,850	-	
8	FIRST TEE	120,000	280,000	-	(280,000)	(d)
9	COUNTY HEALTH UNIT SUPPORT	56,100	56,100	56,100	-	
10	ST VINCENT'S	25,381	25,381	25,381	-	
11	CITY BEAUTIFUL	2,500	2,500	2,500	-	
12	<b>OUTSIDE AGENCY TOTAL</b>	<b>11,066,630</b>	<b>10,682,630</b>	<b>11,851,607</b>	<b>1,168,977</b>	

Adjustments to the Museum of Discovery and the Downtown Partnership reflect the annualized impact of the June 4, 2019 Budget Amendment.

- (a) Total Rock Region Metro funding is \$10,195,734, an increase of \$796,977. \$2 million of the funding will be provided by the Street Fund.
- (b) Additional funding from the Local Jail Fine Special Project of \$257,760 will bring total Pulaski County Jail support to \$2,479,760, representing a 25% increase in funding.
- (c) Arts Center minimum funding of \$700,000 will return to the General Fund. Funding in 2019 was provided from the 1% lodging tax for Parks accumulated prior to the issuance of the bonds.
- (d) Maintenance and operation of the First Tee facility is now provided by the Golf Department, eliminating the Outside Agency funding.

# DEBT SERVICE

		2019	2019	2020	Increase
		Budget	Amended	Budget	(Decrease)
	<b>DEBT SERVICE:</b>				
1	SHORT TERM FINANCING - PRINCIPAL	5,846,493	5,846,493	5,210,168	(636,325)
2	SHORT TERM FINANCING - INTEREST	265,834	265,834	271,366	5,532
3	BOND AGENT FEES	24,000	24,000	24,000	-
4	<b>DEBT SERVICE TOTAL</b>	<b>6,136,327</b>	<b>6,136,327</b>	<b>5,505,534</b>	<b>(630,793)</b>

Debt service represents principal and interest on short-term notes issued from 2015 to 2016 to advance funding of 3/8-Cent Capital Sales Tax Projects and additional notes in 2017 and 2019 to purchase Police patrol vehicles, software, and to fund phases one and two of the Computer Aided Dispatch system upgrade/replacement, mobile radios for Police and Fire, and other Public Safety equipment and building improvements.

The principal portion of the payments on the notes utilized to advance projects identified as capital priority needs will be funded by a transfer in the amount of \$1.84 million from the tax proceeds of the 3/8-Cent Dedicated Sales Tax. The 2014 \$5.9 million note and the 2016 \$2.85 million note were retired in 2019, resulting in a net decrease in debt service.

# GENERAL FUND – TRANSFERS OUT

		<b>2019</b>	<b>2019</b>	<b>2020</b>	<b>Increase</b>
		<b>Budget</b>	<b>Amended</b>	<b>Budget</b>	<b>(Decrease)</b>
1	TRANSFERS TO SPECIAL PROJECTS	7,808,012	7,433,012	8,293,012	860,000
2	TRANSFERS TO OTHER FUNDS	194,000	194,000	194,000	-
3	TRANSFERS FOR GRANT MATCH	630,549	582,049	455,790	(126,259)
4	CONTINGENCY/RESERVE TRANSFER	1,000,000	1,000,000	1,000,000	-
5	TOTAL GENERAL FUND TRANSFERS	<b>9,632,561</b>	<b>9,209,061</b>	<b>9,942,802</b>	<b>733,741</b>

Transfer details are presented on the next two (2) slides.

# GENERAL FUND SPECIAL PROJECTS

	2019	2019	2020	Increase	
SPECIAL PROJECTS:	Budget	Amended	Budget	(Decrease)	
1 CHILDREN, YOUTH & FAMILIES (CYF)	5,500,000	5,125,000	4,750,000	(375,000)	(a)
2 FACILITY IMPROVEMENTS	500,000	500,000	875,000	375,000	(b)
3 ANNUAL FLEET REPLACEMENT	350,000	350,000	850,000	500,000	(b)
4 HOMELESSNESS OUTREACH	400,000	400,000	400,000	-	
5 WEED LOT MAINTENANCE	384,400	384,400	384,400	-	
6 DEMOLITION (RESIDENTIAL)	200,000	200,000	200,000	-	
7 DIVERSITY, EQUITY, AND INCLUSION	-	-	150,000	150,000	(b)
8 BRANDING	-	-	150,000	150,000	(c)
9 LR RESIDENCY INCENTIVE PROGRAM	50,000	50,000	50,000	-	
10 DEMOLITION (COMMERCIAL)	50,000	50,000	50,000	-	
11 2020 CENSUS	-	-	50,000	50,000	(d)
12 TENNIS OPEN	-	-	25,000	25,000	(d)
13 BOARD AND SECURE	25,000	25,000	25,000	-	
14 LEGISLATIVE CONSULTING	45,000	45,000	45,000	-	
15 SISTER CITIES	40,000	40,000	40,000	-	
16 CURRAN HALL	40,000	40,000	40,000	-	
17 ENVIRONMENTAL YOUTH (PARKS)	37,500	37,500	37,500	-	
18 JUNCTION BRIDGE	35,000	35,000	35,000	-	
19 WORK BOOTS	33,000	33,000	33,000	-	
20 AMERICAN DISABILITY ACT (ADA)	30,000	30,000	25,000	(5,000)	(e)
21 NEIGHBORHOOD CHALLENGE GRANT	23,332	23,332	23,332	-	
22 BILL CLARK WETLANDS MAINTENANCE	23,780	23,780	23,780	-	
23 SUSTAINABILITY SUMMIT	20,000	20,000	20,000	-	
24 NATIONAL NIGHT OUT	10,000	10,000	10,000	-	
25 WORLDFEST	10,000	10,000	-	(10,000)	(e)
26 NEIGHBORHOOD CONNECTION	1,000	1,000	1,000	-	
27 TOTAL GENERAL FUND PROJECTS	<b>7,808,012</b>	<b>7,433,012</b>	<b>8,293,012</b>	<b>860,000</b>	

- (a) The reduction in funding reflects the annualized impact of the June 4, 2019 Budget Amendment. There is no additional reduction in 2020.
- (b) Restores temporary one-time reductions.
- (c) Reinstates the branding program utilized in 2017 and 2018.
- (d) New funding for the 2020 Census “complete count” effort and to match funding from LRCVB and Baptist Health for the Little Rock Tennis Open at the Rebsamen Tennis Center.
- (e) Sufficient funding available in prior year allocations.

# GRANT MATCH TRANSFERS

		2019	2019	2020	Increase
	<b>GRANT MATCH:</b>	<b>Budget</b>	<b>Amended</b>	<b>Budget</b>	<b>(Decrease)</b>
1	CITIES OF SERVICE - LOVE YOUR	252,790	204,290	155,790	(48,500)
2	TRANSPORTATION ALTERNATIVE			80,000	80,000
3	ASSISTANCE TO FIREFIGHTERS	60,000	60,000	60,000	-
4	TAP - METROPLAN	40,000	40,000	50,000	10,000
5	RECREATIONAL TRAIL GRANT			40,000	40,000
6	PLANNING GRANT	25,000	25,000	25,000	-
7	HERITAGE GRANT			20,000	20,000
8	STOP VOWA DETECTIVE			15,000	15,000
9	FEMA PREVENTION GRANT (FIRE)	10,000	10,000	10,000	-
10	AMERICORPS URBAN SAFETY	165,000	165,000		(165,000)
11	HERITAGE BOYLE PARK	25,000	25,000		(25,000)
12	HERITAGE HOSTEL ROOF	23,334	23,334		(23,334)
13	HUD CONTINUUM OF CARE	16,425	16,425		(16,425)
14	HERITAGE ZOO CAROUSEL	10,000	10,000		(10,000)
15	HAZARD MITIGATION PLAN UPDATE (EMERGENCY MANAGEMENT)	3,000	3,000		(3,000)
16	<b>TOTAL GRANT MATCH REQUIREMENT</b>	<b>630,549</b>	<b>582,049</b>	<b>455,790</b>	<b>(126,259)</b>

In addition, grant match funds for the Outdoor Recreation Grant and the River Mountain Park / Two Rivers Park Mountain Bike Project are available in the remaining balance of the 1% lodging tax proceeds for parks that accumulated prior to the issuance of the bonds.

# GENERAL FUND SUMMARY

	2018	2019	2019	2020		
	ACTUAL	ORIG BUDGET	AMENDED	BUDGET	CHANGE	
<b>REVENUES</b>						
1	Revenues before Transfers	197,659,174	202,241,123	202,426,073	207,889,419	5,463,346
2	Transfers In	10,775,172	8,382,149	8,382,149	4,235,834	(4,146,315)
3	<b>Total Funding Sources</b>	<b>208,434,346</b>	<b>210,623,272</b>	<b>210,808,222</b>	<b>212,125,253</b>	<b>1,317,031</b>
<b>EXPENDITURES</b>						
4	Personnel	155,464,103	163,639,942	158,200,155	164,217,007	6,016,852
5	Supplies	3,815,084	3,867,424	3,837,459	3,821,951	(15,508)
6	Fleet (Fuel & Services)	6,921,020	7,369,800	7,372,529	7,452,306	79,777
7	Repairs and Maintenance	3,349,070	3,676,994	3,824,059	4,180,932	356,873
8	Utilities	3,836,585	3,798,485	3,620,481	3,679,294	58,813
9	Contracts	7,403,936	6,672,299	6,792,043	6,722,310	(69,733)
10	Outside Agency Funding	12,426,772	11,066,630	10,682,630	11,851,607	1,168,977
11	Capital Outlay	329,371	-	-	-	-
12	Debt Service	7,727,221	6,136,327	6,136,327	5,505,534	(630,793)
13	Other	241,763	262,810	255,847	251,510	(4,337)
14	Vacancy Allocation	-	(5,500,000)	(1,396,464)	(5,500,000)	(4,103,536)
15	Transfers Out	11,085,227	9,632,561	9,209,061	9,942,802	733,741
16	<b>Total Expenditures</b>	<b>212,600,152</b>	<b>210,623,272</b>	<b>208,534,127</b>	<b>212,125,253</b>	<b>3,591,126</b>
17	<b>Net Revenues and Carryovers Over (Under) Expenditures</b>	<b>(4,165,807)</b>	<b>-</b>	<b>2,274,095</b>	<b>-</b>	<b>(2,274,095)</b>

# STREET FUND - FINANCIAL FORECAST

## FISCAL YEARS 2018 – 2020

	2018	2019	2019	2020	Change
<u>REVENUES</u>	<u>Actual</u>	<u>Original Budget</u>	<u>Amended</u>	<u>Budget</u>	<u>2019 to 2020</u>
1 State Homestead Tax	336,085	300,200	300,200	336,100	35,900
2 Road Tax Millage	5,718,446	5,945,730	5,945,730	6,110,003	164,273
3 State Tax Turnback	13,593,645	13,168,100	13,168,100	14,113,000	944,900
4 Loading Zone	13,600	17,600	17,600	14,400	(3,200)
5 Street Repairs	13,308	18,000	18,000	16,700	(1,300)
6 Interest on Investments	233,100	200,000	200,000	250,000	50,000
7 Miscellaneous	26,899	27,000	27,000	32,000	5,000
8 Transfers In	467,700	467,700	467,700	467,700	-
9 Total Revenues	<u>20,402,782</u>	<u>20,144,330</u>	<u>20,144,330</u>	<u>21,339,903</u>	<u>1,195,573</u>

The estimated State Tax Turnback is based on information provided by the Arkansas Highway and Transportation Department. The amount budgeted in 2019 was significantly lower than 2018 actuals. The 2020 budget represents a 1.8% increase over the 2019 estimated receipts of \$13,865,000.

# STREET FUND - FINANCIAL FORECAST FISCAL YEARS 2018 – 2020

	2018	2019	2019	2020	Change
<u>EXPENDITURES</u>	<u>Actual</u>	<u>Original Budget</u>	<u>Amended</u>	<u>Budget</u>	<u>2019 to 2020</u>
1 Personnel	9,411,476	12,162,318	10,738,734	12,709,983	1,971,249
2 Vacancy Allocation	-	(1,300,000)	168,584	(1,850,000)	(2,018,584)
3 Supplies	542,422	606,940	611,940	611,940	-
4 Fleet (Fuel & Services)	1,900,276	2,229,831	2,229,831	2,228,936	(895)
5 Repairs and Maintenance	769,760	851,226	851,226	766,226	(85,000)
6 Utilities	2,162,396	2,741,713	2,741,713	2,510,417	(231,296)
7 Contracts	291,908	817,313	767,313	414,084	(353,229)
8 Outside Agency Funding	-	1,000,000	1,500,000	2,000,000	500,000
9 Capital Expenditures	3,389	1,100	1,100	1,100	-
10 Debt Service	80	-	-	-	-
11 Transfers	3,864,305	2,488,717	2,488,717	1,947,217	(541,500)
12 Total Expenditures	18,946,012	21,599,158	22,099,158	21,339,903	(759,255)

The Street Fund Budget is balanced. As noted in the Personnel highlights earlier, front line Street employees will receive a \$1 per hour salary increase.

The increase in Outside Agency funding is associated with Rock Region Metro.

Transfers Out are highlighted on the following slide.



# STREET FUND - FINANCIAL FORECAST

## FISCAL YEARS 2018 – 2020

	<b>2018</b>	<b>2019</b>	<b>2019</b>	<b>2020</b>	<b>Change</b>
	<u><b>Actual</b></u>	<u><b>Original Budget</b></u>	<u><b>Amended</b></u>	<u><b>Budget</b></u>	<u><b>2019 to 2020</b></u>
1 Johnson Control Savings	216,217	216,217	216,217	216,217	-
2 Vehicle and Equipment Replacement	1,390,000	1,350,000	1,350,000	900,000	(450,000)
3 School Zone Flasher Connectivity System				170,000	170,000
4 LED Street Light Retro Fits	100,000	100,000	100,000		(100,000)
5 Re-entry Sidewalk Program	250,000	200,000	200,000	200,000	-
6 Re-entry ROW Program	250,000	200,000	200,000	200,000	-
7 Parking Meter Improvements		55,000	55,000		(55,000)
8 Pavement Marking Project	200,000				-
9 Buchanan Street	37,063				-
10 FLAP/STEP University	840,000				-
11 Street Sweeper	255,025				-
12 GIS Storm Transfer	45,000				-
13 Oakland Cemetery Resurfacing		90,000	90,000		(90,000)
14 Administrative Overhead Allocation	281,000	277,500	277,500	261,000	(16,500)
15 Total Transfers Out	<u>3,864,305</u>	<u>2,488,717</u>	<u>2,488,717</u>	<u>1,947,217</u>	<u>(541,500)</u>

Street Fund transfers include funding for vehicle and equipment replacement, a School Zone Flasher Connectivity System, and continued funding for the Re-Entry Right-of-Way and Sidewalk Programs.

# WASTE DISPOSAL - FINANCIAL FORECAST

## FISCAL YEARS 2018 - 2020

		<b>2018</b>	<b>2019</b>	<b>2019</b>	<b>2020</b>	<b>Change</b>
	<b><u>REVENUES</u></b>	<b><u>Actual</u></b>	<b><u>Original Budget</u></b>	<b><u>Amended</u></b>	<b><u>Budget</u></b>	<b><u>2019 to 2020</u></b>
1	Sanitation Fees	16,358,160	16,933,000	16,933,000	21,360,000	4,427,000
2	Landfill Fees	1,822,376	1,800,000	1,800,000	2,191,900	391,900
3	Yard Waste	67,331	65,000	65,000	67,300	2,300
4	Compost Sale	30,740	35,000	35,000	34,405	(595)
5	Recycling Waste Revenue	7,271	7,300	7,300	3,800	(3,500)
6	Recycling Reimbursement	1,663	1,600	1,600	2,500	900
7	Interest Income	196,303	185,000	185,000	198,200	13,200
8	Contributed Capital	52,807	-	-	-	-
9	Miscellaneous Revenue	296,846	150,000	150,000	80,500	(69,500)
10	<b>Total Revenues</b>	<b>18,833,497</b>	<b>19,176,900</b>	<b>19,176,900</b>	<b>23,938,605</b>	<b>4,761,705</b>

# WASTE DISPOSAL - FINANCIAL FORECAST

## FISCAL YEARS 2018 - 2020

	2018	2019	2019	2020	Change
<b><u>EXPENSES</u></b>	<b><u>Actual</u></b>	<b><u>Original Budget</u></b>	<b><u>Amended</u></b>	<b><u>Budget</u></b>	<b><u>2019 to 2020</u></b>
1 Personnel	5,739,140	6,421,593	5,922,554	7,827,549	1,904,995
2 Vacancy Allocation	-	(400,000)	99,039	(400,000)	(499,039)
3 Supplies	390,734	390,400	390,400	390,400	-
4 Fleet (Fuel & Services)	3,957,397	5,411,807	5,351,807	5,547,807	196,000
5 Repairs and Maintenance	281,980	149,150	209,150	299,150	90,000
6 Utilities	119,687	145,277	145,277	148,672	3,395
7 Closure and post-closure care cost	444,469	248,000	248,000	444,500	196,500
8 Contracts	3,426,044	4,069,536	4,069,536	3,982,011	(87,525)
9 Depreciation and amortization	2,549,645	3,155,500	3,155,500	3,809,522	654,022
10 Interest Expense - Debt Service	76,929	61,171	61,171	44,783	(16,388)
11 Transfers	1,581,764	1,784,335	1,784,335	1,844,211	59,876
12 Total Expenses	18,567,788	21,436,769	21,436,769	23,938,605	2,501,836

The 2020 Waste Disposal Fund budget is balanced, following a projected \$2.2 million loss in 2019. As noted in the Personnel highlights earlier, Waste Disposal employees will receive a \$2 per hour salary increase. In addition, fourteen (14) employees will be added to provide additional crews.

The Waste Disposal Fund is budgeted in accordance with Generally Accepted Accounting Principles on an accrual basis, which includes non-cash expenses such as depreciation and amortization. Some cash needs, such as the principal portion of bond payments and capital expenditures, are not presented on the income statement as expenses. Capital expenditures of approximately \$4.9 million for additional side loaders and rear loaders, an additional knuckle boom truck and continuation of a Garbage Truck Replacement Program are planned in 2020. The principal portion of the bond payment is approximately \$275,000.

# WASTE DISPOSAL TRANSFERS AND PROJECTS

	<b>2018</b>	<b>2019</b>	<b>2019</b>	<b>2020</b>	<b>Change</b>
	<b><u>Actual</u></b>	<b><u>Original Budget</u></b>	<b><u>Amended</u></b>	<b><u>Budget</u></b>	<b><u>2019 to 2020</u></b>
1 Waste Disposal Special Project Transfers (Environmental Youth - Parks)	37,500	37,500	37,500	37,500	-
2 Transfer to Street Fund - Administrative allocation	183,700	183,700	183,700	183,700	-
3 Transfer to Street Fund - Anti-Litter	90,000	90,000	90,000	90,000	-
4 Transfer for Litter Pick-up Program		100,000	100,000	100,000	-
4 Transfer to General Fund - Administrative allocation	1,196,090	1,298,661	1,298,661	1,358,537	59,876
5 Transfer to General Fund - Environmental Services	73,000	73,000	73,000	73,000	-
6 Johnson Controls	1,474	1,474	1,474	1,474	-
7 Total Waste Disposal Transfers	<b><u>1,581,764</u></b>	<b><u>1,784,335</u></b>	<b><u>1,784,335</u></b>	<b><u>1,844,211</u></b>	<b><u>59,876</u></b>

# FLEET SERVICES FUND - FINANCIAL FORECAST 2018 - 2020

	<b>2018</b>	<b>2019</b>	<b>2019</b>	<b>2020</b>	<b>Change</b>
<b>REVENUES</b>	<b>Actual</b>	<b>Original Budget</b>	<b>Amended</b>	<b>Budget</b>	<b>2019 to 2020</b>
1 Fleet Labor Costs	2,876,296	3,328,972	3,328,972	3,691,481	362,509
2 Fleet Management	1,268,405	1,409,009	1,409,009	1,425,432	16,423
3 Fuel	2,884,616	3,335,064	3,335,064	2,320,000	(1,015,064)
4 Parts and User Fees	3,321,023	3,381,979	3,381,979	3,501,900	119,921
5 Insurance Repairs	425,125	350,000	350,000	300,000	(50,000)
6 Fleet Sublets	1,844,574	1,824,400	1,824,400	2,039,400	215,000
7 Non-Fleet Parts	2,205	-	-	-	-
8 Interest Income	42,644	21,755	21,755	10,750	(11,005)
9 Miscellaneous Revenue	477,162	1,015,311	1,015,311	1,044,078	28,767
10 Contributions	28,475	-	-	-	-
11 Total Revenues	<u>13,170,524</u>	<u>14,666,490</u>	<u>14,666,490</u>	<u>14,333,041</u>	<u>(333,449)</u>

The 2020 Fleet revenues reflect a decrease in departmental charges for fuel. The budgeted cost per gallon of fuel has decreased as follows:

Unleaded - \$2.30 per gallon (previously \$2.50)

Diesel Fuel - \$2.60 per gallon (previously \$2.60)

Rates include a mark-up of \$0.14 to cover the labor cost and supplies in the Fuel Acquisitions Division.

# FLEET SERVICES FUND - FINANCIAL FORECAST 2018 - 2020

	<b>2018</b>	<b>2019</b>	<b>2019</b>	<b>2020</b>	<b>Change</b>
<b>EXPENSES</b>	<b>Actual</b>	<b>Original Budget</b>	<b>Amended</b>	<b>Budget</b>	<b>2019 to 2020</b>
1 Personnel	3,505,494	3,892,109	3,892,109	3,953,191	61,082
2 Supplies	3,136,427	3,294,250	3,294,250	3,132,350	(161,900)
3 Fleet (Fuel & Services)	2,353,897	2,853,250	2,853,250	2,184,015	(669,235)
4 Repairs and Maintenance	569,515	793,765	793,765	973,365	179,600
5 Utilities	112,205	159,399	159,399	165,060	5,661
6 Contracts	2,376,942	3,283,775	3,283,775	3,594,757	310,982
7 Depreciation and amortization	324,743	392,750	392,750	330,303	(62,447)
8 Transfers	1,000,000	750,000	750,000	-	(750,000)
9 Total Expenses	<u>13,379,223</u>	<u>15,419,298</u>	<u>15,419,298</u>	<u>14,333,041</u>	<u>(1,086,257)</u>

The Fleet Services Budget is balanced. The decrease in fuel and supply cost has been passed on to Departments.

The decrease in transfers reflects the one-time transfer to the General Fund that occurred in 2019.

# VEHICLE STORAGE - FINANCIAL FORECAST 2018 - 2020

	2018	2019	2020	Change
<b><u>REVENUES</u></b>	<b><u>Actual</u></b>	<b><u>Original Budget</u></b>	<b><u>Budget</u></b>	<b><u>2019 to 2020</u></b>
1 Charges for Services	2,000,822	1,842,900	2,066,800	223,900
<b><u>EXPENSES</u></b>				
2 Personnel	717,214	727,671	731,400	3,729
3 Supplies	49,127	30,150	52,850	22,700
4 Fleet (Fuel & Services)	16,618	23,353	21,061	(2,292)
5 Repairs and Maintenance	21,270	5,231	50,500	45,269
6 Utilities	20,874	24,475	24,942	467
7 Contracts	734,158	509,075	833,075	324,000
8 Depreciation and Amortization	21,799	25,000	21,799	(3,201)
9 Other	5,045	-	-	-
10 Total Expenses	1,586,105	1,344,955	1,735,627	390,672
11 Net Income (Loss)	414,718	497,945	331,173	(166,772)

The Vehicle Storage Fund Budget anticipates net income of approximately \$331,173 in 2020 due primarily to increased auction sales tied to an increase in vehicles towed. The increase in contract cost reflects the increased number of towed vehicles.

# RIVERMARKET GARAGE FUND - FINANCIAL FORECAST 2018 - 2020

	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>Change</b>
<b>REVENUES</b>	<b>Actual</b>	<b>Original Budget</b>	<b>Budget</b>	<b>2019 to 2020</b>
1 Licenses and Permits	311,443	311,900	312,100	200
2 Charges for Services	2,278,739	2,370,300	2,622,816	252,516
3 Interest Income	33,118	16,800	27,250	10,450
4 Miscellaneous	-	750	-	(750)
5 Total Revenues	<u>2,623,301</u>	<u>2,699,750</u>	<u>2,962,166</u>	<u>262,416</u>
	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>Change</b>
<b>EXPENSES</b>	<b>Actual</b>	<b>Original Budget</b>	<b>Budget</b>	<b>2019 to 2020</b>
6 Repairs and Maintenance	-	-	-	-
7 Operations Expense	1,265,721	1,187,013	1,327,056	140,043
8 Management Fee	85,000	85,000	85,000	-
9 Real Estate Taxes	138,751	140,000	140,000	-
10 Depreciation	269,096	269,097	269,096	(1)
11 Debt Service - Interest	433,398	410,496	347,268	(63,228)
12 Transfers	-	-	-	-
13 Total Expenses	<u>2,191,965</u>	<u>2,091,606</u>	<u>2,168,420</u>	<u>76,814</u>
14 Net Income	<u>431,336</u>	<u>608,144</u>	<u>793,746</u>	<u>185,602</u>

The parking garages will continue to be operated by the Little Rock Convention and Visitors Bureau.

Approximately \$156,400 of the revenue increase in Charges for Services is associated with street cuts. Street repair revenues have increased due to an increase in the number of cuts by utilities and the change in the City's Ordinance regarding street cut repairs.

Revenue from street cut repairs is dedicated to parking bond debt service.